



## **COUNCIL MEETING AGENDA**

*Tuesday, March 5, 2019*

*7:00 P.M.*

**COUNCIL CHAMBERS – CIVIC SQUARE**

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**1. COMMITTEE-OF-THE-WHOLE (IN-CAMERA) (5:45 p.m.)  
(See yellow tab)**

- Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board and security of the property of the municipality or local board:
    - *Development Charges Appeal.*
  - A trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization:
    - *Welland Rotary Club.*
  - Personal matters about an identifiable individual, including municipal or local board employees:
    - *Non-Union position.*
- Citizens Appointments for the following Committee:
- *Town and Gown*
  - *Market Square Advisory Committee.*
  - *Arts and Culture Advisory Committee.*
  - *City of Welland Heritage Advisory Committee.*
  - *Transit Advisory Committee.*

**2. ARISE FROM COMMITTEE-OF-THE-WHOLE (IN-CAMERA) (6:55 p.m.)**

**3. OPEN COUNCIL MEETING (7:00 p.m.)**

**3.1 NATIONAL ANTHEM**

**3.2 OPENING REMARKS**

**3.3 ADDITIONS/DELETIONS TO AGENDA**

**3.4 ADOPTION OF MINUTES**

Regular Council Meeting of February 19, 2019 and Special Council Meeting of February 26, 2019 (*Previously Distributed*)

**3.5 CALL UPON THE CITY CLERK TO REVIEW COMMITTEE-OF-THE-WHOLE ITEMS (IN-CAMERA) TO BE ADDED TO BLOCK**



## **COUNCIL MEETING AGENDA – Page 2**

*Tuesday, March 5, 2019*

*7:00 P.M.*

**COUNCIL CHAMBERS – CIVIC SQUARE**

---

### **3.6 DISCLOSURES OF INTEREST**

### **3.7 COUNCILLORS TO DETERMINE AGENDA ITEMS AND BY-LAWS TO BE REMOVED FROM BLOCK FOR DISCUSSION IN COMMITTEE-OF-THE-WHOLE (OPEN) (See pink tab)**

## **4. ORAL REPORTS AND DELEGATIONS**

### **4.1 PRESENTATION(S) - Nil**

### **4.2 DELEGATION(S) (maximum 5/10/5 policy) - Nil**

### **4.3 AGENCIES, BOARDS, COMMISSIONS AND COMMITTEES REPORT(S) - Nil**

### **4.4 LEGISLATED PUBLIC MEETING PURSUANT TO SECTION 357/358 OF THE MUNICIPAL ACT, 2001**

**19-4** Public Meeting pursuant to Section 357/358 of the *Municipal Act, 2001* regarding Tax Write-Offs.  
(See Report FIN-2019-05, pages 44 to 46)

## **5. COMMITTEE-OF-THE-WHOLE (OPEN) (to discuss items removed from Agenda Block)**

## **6. BY-LAWS (SEE AGENDA INDEX)**

## **7. NOTICES OF MOTION**

### **7.1 Councillor matters discussed with staff for reporting purposes**

### **7.2 Notices of Motion (previously submitted for discussion)**

**(Councillor Spinosa)**

**19-41** THAT THE COUNCIL OF THE CITY OF WELLAND initiates the public project by directing staff to install one piano at Civic Square by May 1<sup>st</sup>, 2019 for use by the public; and further THAT staff create a survey via YourChannel to seek input from the public on future locations of additional public pianos to be installed.



## **COUNCIL MEETING AGENDA – Page 3**

*Tuesday, March 5, 2019*

*7:00 P.M.*

**COUNCIL CHAMBERS – CIVIC SQUARE**

---

### **(Councillor Chiocchio)**

**19-22** THAT THE COUNCIL OF THE CITY OF WELLAND directs staff to explore options to a city-wide remedy for excessive speeding on Welland streets. Solutions or options like speed bumps, bump outs or calming measure and costs associates with them.

### **(Councillor Van Vliet)**

**19-14** WHEREAS the remuneration for the Mayor and members of Council have not been reviewed in a number of year.  
NOW THEREFORE BE IT RESOLVED THAT THE COUNCIL OF THE CITY OF WELLAND directs staff to establish a committee to review the remuneration of Welland City Council; and further  
THAT the committee consists of residents and City of Welland staff.

### **(Councillor Green)**

**18-87** THAT THE COUNCIL OF THE CITY OF WELLAND directs staff to establish an interim control bylaw for the period of up to 12 months in regards to any new or expanded marijuana grow operations within Welland; and  
THAT Welland City Council directs staff to conduct a full review of all zoning bylaws in regards to marijuana grow operations on industrial, agricultural and rural employment land designations; and further  
THAT Welland City Council directs staff to prepare a report for council consideration on options for further enhancements to setbacks and municipal best practices to ensure the comfort and enjoyment of residents within their properties.

### **(Councillor Green)**

**19-22** THAT THE COUNCIL OF THE CITY OF WELLAND requests that the Niagara Region take prompt action to address safety design issues at the intersection of Moyer and Schisler Roads; and  
THAT Welland City Council requests the Niagara Region implement interim safety measures such as reduced speed limits while design and construction work commence; and  
THAT this work is done on an expedited basis and that the Council of the City of Welland be briefed on it's progress; and further  
THAT the needed safety improvements and/or intersection redesign occur to ensure the safety of the travelling public at this high speed intersection.

### **7.3 Call for Notices of Motion (for introduction at the meeting)**



## **COUNCIL MEETING AGENDA – Page 4**

*Tuesday, March 5, 2019*

*7:00 P.M.*

**COUNCIL CHAMBERS – CIVIC SQUARE**

---

### **8. CORPORATION REPORTS**

**8.1 Mayor's Report**

**8.2 Chief Administrative Officer's Report**

### **9. CONFIRMATORY BY-LAW**

A By-law to adopt, ratify and confirm proceedings of the Council of the Corporation of the City of Welland at its meeting held on the 5<sup>th</sup> day of March, 2019. Ref. No. 19-1

### **10. ADJOURNMENT**





## **COUNCIL MEETING AGENDA INDEX**

**Tuesday, March 5, 2019**

**7:00 P.M.**

**COUNCIL CHAMBERS – CIVIC SQUARE**

---

**Page No.**

### **AGENDA BLOCK**

**1. BUSINESS ARISING FROM MINUTES, PREVIOUS MEETINGS AND OTHER ITEMS REFERRED FROM COUNCIL FOR DISCUSSION:**

**Deferred from the February 19, 2019 Council Meeting**

**1 - 4**            **FIN-2019-01**    Gen. Mgr., Corporate Services, Chief Financial Officer/Treasurer,  
S. Zorbas - 2019-2028 Capital Budget Forecast. Ref. No. 19-4

**2. COMMITTEE AND STAFF REPORTS**

**1. Business Arising from Committee-of-the-Whole (closed)**

**2. Budget Review Committee Report to Council - Nil**

**5**                **3. General Committee Report to Council - February 26, 2019**

**4. Staff Reports**

**6**                **CLK-2019-05**    Gen. Mgr., Human Resources and Legislative Services, R. Mantesso -  
Authorization of Absence - Councillor Mary Ann Grimaldi.  
Ref. No. 02-160

**7 - 25**           **FIN-2019-02**    Gen. Mgr., Corporate Services, Chief Financial Officer/Treasurer,  
S. Zorbas - 2019 Water/Wastewater Operating and Capital Budgets  
with Resulting Rate Structure & 2019-2028 Water & Wastewater  
Capital Budget Forecast. Ref. No. 19-37 (See By-laws 1 & 2)

**26 - 31**           **P&B-2019-10**    Gen. Mgr., Infrastructure and Development Services/City Engineer,  
E. Nickel - Request for Extension to Draft Plan Approval - North  
Village Subdivision - 2090572 Ontario Inc. for North Village  
Subdivision (File: 26T-14-09001) west of the Welland By-Pass Canal,  
north of Aaron and Galloway Trails and south of the Welland River.  
Ref. No. 09-102



## COUNCIL MEETING AGENDA INDEX – Page 2

Tuesday, March 5, 2019

7:00 P.M.

COUNCIL CHAMBERS – CIVIC SQUARE

---

### Page No.

- |                                 |                               |   |
|---------------------------------|-------------------------------|---|
| 32 - 40                         | <b><u>P&amp;B-2019-13</u></b> | Gen. Mgr., Infrastructure and Development Services/City Engineer, E. Nickel - Proposed Amendments to the Growth Plan for the Greater Golden Horseshoe, 2017. Ref. No. 19-57   |
| 41 - 43                         | <b><u>P&amp;B-2019-11</u></b> | Gen. Mgr., Infrastructure and Development Services/City Engineer, E. Nickel - Welland Hydro, Bell Canada and Cogeco Connexion Inc. Easement requests over City lands on the west side of Prince Charles Drive north between Fitch Street and Colbeck Drive. Ref. No. 99-43 (See By-law 3) |
| 44 - 46<br>Remove From<br>Block | <b><u>FIN-2019-05</u></b>     | Gen. Mgr., Corporate Services, Chief Financial Officer/Treasurer, S. Zorbas - Application for Tax Write-Offs - Sections 357/358. Ref. No. 19-4  |
| 47 - 51                         | <b><u>FIN-2019-07</u></b>     | Gen. Mgr., Corporate Services, Chief Financial Officer/Treasurer, S. Zorbas - Municipal Act Regulation 284/09 and Public Sector Accounting. Ref. No. 19-4   |
| 52                              | <b><u>CLK-2019-09</u></b>     | Gen. Mgr., Human Resources and Legislative Services, R. Mantesso - Lottery License. Ref. No. 19-3   |
| 53 - 64                         | <b><u>FIN-2019-04</u></b>     | Gen. Mgr., Corporate Services, Chief Financial Officer/Treasurer, S. Zorbas - 2019 Permissive Grants. Ref. No. 19-5   |
| 65 - 66                         | <b><u>R&amp;C-2019-02</u></b> | Gen. Mgr., Corporate Services, Chief Financial Officer/Treasurer, S. Zorbas - Work Location - City of Welland Facilities Scheduling Clerk. Ref. No. 18-19   |

### 3. NEW BUSINESS

- 67 1. Memorandum from Tara Stephens, City Clerk re: Delegations appearing before Council/General Committee. Ref. No. 02-160/18-28

#### **RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND receives for information the memorandum dated January 31, 2019 regarding delegations appearing before Council/General Committee.



## **COUNCIL MEETING AGENDA INDEX – Page 3**

**Tuesday, March 5, 2019**

**7:00 P.M.**

**COUNCIL CHAMBERS – CIVIC SQUARE**

---

---

**Page No.**

- 68 - 69**      2. Carol Schofield, Manager, Legislative Services/Clerk, Town of Fort Erie re: Participation of Local Municipalities in the Financial Administration and Governance of Conservation Authorities and Endorsement and Support. Ref. No. 19-56

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND receives for information and endorses the Town of Fort Erie Council Resolution of February 25, 2019, regarding Participation of Local Municipalities in the financial Administration and Governance of Conservation Authorities and Endorsement and Support.

- 70 - 71**      3. Marylou Hilliard, Principal, AGEWORKS re: requesting Special Occasion Permit for AGEWORKS being held at Niagara College, Welland Campus, Applied Health building on June 26, 2019. Ref. No. 19-20

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND has no objection for the issuance of a Special Occasion Permit to AGEWORKS to be held at Niagara College, Welland Campus, Applied Health building on June 26, 2019 ; and further THAT Welland City Council designates "AGEWORKS" as one of municipal significance; and further

THAT Welland City Council delegates in accordance with its Delegation of Powers Policy, the authority to the City Clerk, or designate, the power to support applications for Special Occasion Permits for all future events to AGEWORKS and to designate such events as one(s) of municipal significance.

- 72**      4. Kai Naserie re: Restrict any Cannabis related business in the City of Welland. Ref. No. 18-87

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND receives for information the letter from Ms. Naserie regarding restricting any Cannabis related business in the City of Welland.

**4. BY-LAWS**

**MAY BE VIEWED IN THE CLERK'S DIVISION PRIOR TO THE MEETING IF DESIRED.**

1. A By-law to adopt the 2019 Water/Wastewater Operating and Capital Budgets. Ref. No. 19-37  
(See Report FIN-2019-02)



## **COUNCIL MEETING AGENDA INDEX – Page 4**

**Tuesday, March 5, 2019**

**7:00 P.M.**


**COUNCIL CHAMBERS – CIVIC SQUARE**

---

### **Page No.**

2. A By-law to amend Water Management By-law 2004-119, being a By-law to provide for the supply and delivery of water and to provide for the maintenance and management of waterworks and the imposition and collection of water rates.  
Ref. No. 19-37  
(See Report FIN-2019-02)
3. A By-law to grant an easement to Welland Hydro, Bell Canada and Cogeco Connexion Inc. on the west side of Prince Charles Drive North being Parts 1, 2 and 3, Plan 59R-16324. Ref. No. 99-43  
(See Report P&B-2019-11)
4. A By-law to authorize entering into a Lease Agreement with Welland Jackfish Baseball Club Inc. for use of the Welland Stadium. Ref. No. 02-31  
(Lease agreement with the Welland Jackfish Baseball Club Inc. to use the Welland Stadium for baseball activities).

**COUNCIL**  
**CORPORATE SERVICES**  
**FINANCE DIVISION**

| APPROVALS       |  |
|-----------------|--|
| GENERAL MANAGER |  |
| CFO             |  |
| CAO             |  |

19-4

**REPORT FIN-2019-06**  
**MARCH 5, 2019**

**SUBJECT: 2019-2028 CAPITAL BUDGET FORECAST**

**AUTHOR &  
 APPROVING G.M.: STEVE ZORBAS, CMA, CPA, B.Comm, DPA,  
 GENERAL MANAGER, CORPORATE SERVICES, CHIEF FINANCIAL  
 OFFICER/TREASURER**

**RECOMMENDATIONS:**

THAT THE COUNCIL OF THE CITY OF WELLAND receives for information the 2019-2028 Capital Budget Forecast attached as Appendix I.

**ORIGIN AND BACKGROUND:**

The *Municipal Act, 2001*, in accordance with Section 290 (1), requires a municipality each year to adopt a budget including estimates of all sums required during the year.

**COMMENTS AND ANALYSIS:**

December 10, 2018 marked the initial Budget Review Committee (BRC) meeting for the 2019 budget year. At this meeting, staff outlined the financial challenges, opportunities, and pressures that the City will be impacted by in 2019.

**2019-2028 Capital Budget Forecast – Appendix I**

The City of Welland 2019-2028 Proposed Tax Supported Capital Budget is funded by the following funding sources (refer to Appendix I):

|                                   |                      |
|-----------------------------------|----------------------|
| 1. Contribution from Operating    | \$ 44,156,300        |
| 2. New Debt                       | \$ 56,366,800        |
| 3. Reserves                       | \$ 10,120,010        |
| 4. Cost Sharing                   | \$ 320,000           |
| 5. Grants – FGT                   | \$ 8,609,484         |
| 6. Grants – OCIF                  | \$ 9,985,147         |
| 7. Grants – NDMP                  | \$ 150,000           |
| 8. Grants – SCF                   | \$ 3,010,000         |
| 9. Grants – PGT                   | \$ 7,020,000         |
| 10. Grants – PTIF                 | \$ 9,490,000         |
| 11. Other Funding                 | \$ 8,980,000         |
| 12. Payments - HRP                | \$ 2,231,571         |
| 13. Development Charges/Developer | \$ 1,871,755         |
| <b>Total</b>                      | <b>\$162,311,067</b> |

Capital spending by Asset Category 2019-2028:

| <b><u>Capital spending by Asset Category 2018-2027:</u></b> |                             |
|---|-----------------------------|
| 1. General  | \$ 3,121,500                |
| 2. Fire   | \$ 23,513,000               |
| 3. Economic Development                                     | \$ 11,650,000               |
| 4. Fleet  | \$ 8,208,127                |
| 5. Roads  | \$ 37,537,607               |
| 6. Bridges  | \$ 3,257,000                |
| 7. Storm Sewers   | \$ 21,310,315               |
| 8. Sidewalks  | \$ 9,766,118                |
| 9. Traffic  | \$ 1,418,000                |
| 10. Parks   | \$ 8,612,000                |
| 11. Facilities  | \$ 10,695,000               |
| 12. Canal Lands   | \$ 1,717,400                |
| 13. Transit Well Trans                                      | \$ 21,505,000               |
| <b>Total</b>  | <b><u>\$162,311,067</u></b> |

**FINANCIAL CONSIDERATION:**

All pertinent financial considerations are referenced throughout the report and associated appendices.

**OTHER DEPARTMENT IMPLICATIONS:**

All municipal departments contributed in the preparation of this budget and were consulted throughout the process. Corporate Services assumes responsibility for related reports and budget preparation.

**SUMMARY AND CONCLUSION:**

Both staff and the Budget Review Committee recommend that Council accepts the Capital Budget Forecast as presented.

**ATTACHMENTS:**

Appendix I – Proposed 2019-2028 Capital Budget Forecast



# Project Revenues and Expenses by Division

Budget Year: 2019 Report Group: Division GL Account Type: Revenues & Expenses Stage: <All> Division or Department: <All> GL Category or GL Account: <All> Asset Category or Asset Type: <All> Fund Category or Fund: <All>

## Proposed Capital Expenditures:

|   | 2019       | 2020       | 2021       | 2022       | 2023       | 2024       | 2025       | 2026       | 2027       | 2028       | TOTAL       |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| 131 - Information Services              |            |            |            |            |            |            |            |            |            |            |             |
| 131 - INFORMATION SERVICES              | 371,500    | 275,000    | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 1,246,500   |
| Total: 131 - Information Services       | 371,500    | 275,000    | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 1,246,500   |
| 210 - Fire                              |            |            |            |            |            |            |            |            |            |            |             |
| 210 - FIRE                              | 6,835,000  | 2,074,000  | 2,350,000  | 310,000    | 1,215,000  | 1,190,000  | 355,000    | 6,419,000  | 1,040,000  | 1,725,000  | 23,513,000  |
| Total: 210 - Fire                       | 6,835,000  | 2,074,000  | 2,350,000  | 310,000    | 1,215,000  | 1,190,000  | 355,000    | 6,419,000  | 1,040,000  | 1,725,000  | 23,513,000  |
| 316 - SIDEWALKS                         |            |            |            |            |            |            |            |            |            |            |             |
| 316 - SIDEWALKS                         | 1,270,000  | 973,000    | 880,000    | 896,374    | 900,000    | 933,553    | 939,600    | 971,000    | 990,888    | 1,011,703  | 9,766,118   |
| Total: 316 - SIDEWALKS                  | 1,270,000  | 973,000    | 880,000    | 896,374    | 900,000    | 933,553    | 939,600    | 971,000    | 990,888    | 1,011,703  | 9,766,118   |
| 320 - ROADS                             |            |            |            |            |            |            |            |            |            |            |             |
| 320 - ROADS                             | 4,233,869  | 3,084,472  | 3,487,000  | 3,239,000  | 3,706,040  | 3,801,079  | 3,878,147  | 3,938,000  | 4,015,000  | 4,155,000  | 37,537,607  |
| Total: 320 - Roads                      | 4,233,869  | 3,084,472  | 3,487,000  | 3,239,000  | 3,706,040  | 3,801,079  | 3,878,147  | 3,938,000  | 4,015,000  | 4,155,000  | 37,537,607  |
| 320-1 Bridges and Culverts              |            |            |            |            |            |            |            |            |            |            |             |
| 320-1 Bridges and Culverts              | 0          | 175,000    | 0          | 60,000     | 50,000     | 105,000    | 52,000     | 700,000    | 1,000,000  | 1,115,000  | 3,257,000   |
| Total: 320-1 - Bridges and Culverts     | 0          | 175,000    | 0          | 60,000     | 50,000     | 105,000    | 52,000     | 700,000    | 1,000,000  | 1,115,000  | 3,257,000   |
| 321 - TRAFFIC                           |            |            |            |            |            |            |            |            |            |            |             |
| 321 - TRAFFIC                           | 190,000    | 229,000    | 234,000    | 135,000    | 152,000    | 97,000     | 90,000     | 97,000     | 97,000     | 97,000     | 1,418,000   |
| Total: 321 - TRAFFIC                    | 190,000    | 229,000    | 234,000    | 135,000    | 152,000    | 97,000     | 90,000     | 97,000     | 97,000     | 97,000     | 1,418,000   |
| 323 - FLEET                             |            |            |            |            |            |            |            |            |            |            |             |
| 323 - FLEET                             | 946,910    | 765,407    | 688,270    | 950,000    | 950,000    | 654,124    | 980,000    | 335,850    | 950,000    | 987,566    | 8,208,127   |
| Total: 323 - FLEET                      | 946,910    | 765,407    | 688,270    | 950,000    | 950,000    | 654,124    | 980,000    | 335,850    | 950,000    | 987,566    | 8,208,127   |
| 327 - Storm Sewer                       |            |            |            |            |            |            |            |            |            |            |             |
| 327 - STORM SEWER                       | 1,762,000  | 2,750,000  | 1,912,000  | 1,996,054  | 1,998,798  | 2,037,600  | 2,077,438  | 2,289,476  | 2,282,294  | 2,204,655  | 21,310,315  |
| Total: 327 - Storm Sewer                | 1,762,000  | 2,750,000  | 1,912,000  | 1,996,054  | 1,998,798  | 2,037,600  | 2,077,438  | 2,289,476  | 2,282,294  | 2,204,655  | 21,310,315  |
| 410 - PARKS/OPEN SPACES                 |            |            |            |            |            |            |            |            |            |            |             |
| 410 - PARKS                             | 1,150,000  | 1,300,000  | 1,300,000  | 1,550,000  | 950,000    | 950,000    | 350,000    | 350,000    | 350,000    | 350,000    | 8,612,000   |
| Total: 410 - PARKS/OPEN SPACES          | 1,150,000  | 1,300,000  | 1,300,000  | 1,550,000  | 950,000    | 950,000    | 350,000    | 350,000    | 350,000    | 350,000    | 8,612,000   |
| 429 - FACILITIES - MINTCELLABOUR        |            |            |            |            |            |            |            |            |            |            |             |
| 429 - FACILITIES - MINTCELLABOUR        | 90,000     | 200,000    | 200,000    | 300,000    | 1,105,000  | 1,105,000  | 1,105,000  | 1,115,000  | 1,115,000  | 1,115,000  | 7,450,000   |
| 432 - FACILITIES - ARENA                | 50,000     | 0          | 1,200,000  | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 1,250,000   |
| 438 - FACILITIES - SWIMMING POOLS       | 0          | 350,000    | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 0          | 350,000     |
| 444 - FACILITIES - SERVICE CENTRE       | 550,000    | 600,000    | 0          | 400,000    | 0          | 0          | 0          | 0          | 0          | 0          | 1,550,000   |
| 447 - FACILITIES - WELAND REC CANAL     | 107,400    | 460,000    | 625,000    | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 75,000     | 1,717,400   |
| 459 - FACILITIES - FIRE HALLS           | 60,000     | 0          | 0          | 35,000     | 0          | 0          | 0          | 0          | 0          | 0          | 95,000      |
| Total: 429 - FACILITIES - MINTCELLABOUR | 857,400    | 1,610,000  | 2,025,000  | 810,000    | 1,180,000  | 1,180,000  | 1,180,000  | 1,190,000  | 1,190,000  | 1,190,000  | 12,412,400  |
| 710 - ECONOMIC DEVELOPMENT              |            |            |            |            |            |            |            |            |            |            |             |
| 710 ECONOMIC DEVELOPMENT                | 5,035,000  | 35,000     | 35,000     | 485,000    | 635,000    | 785,000    | 935,000    | 1,085,000  | 1,235,000  | 1,385,000  | 11,650,000  |
| Total: 710 - ECONOMIC DEVELOPMENT       | 5,035,000  | 35,000     | 35,000     | 485,000    | 635,000    | 785,000    | 935,000    | 1,085,000  | 1,235,000  | 1,385,000  | 11,650,000  |
| 810 - TRANSIT                           |            |            |            |            |            |            |            |            |            |            |             |
| 810 - TRANSIT                           | 1,440,000  | 960,000    | 13,880,000 | 705,000    | 705,000    | 705,000    | 830,000    | 850,000    | 725,000    | 705,000    | 21,505,000  |
| Total: 810 - TRANSIT                    | 1,440,000  | 960,000    | 13,880,000 | 705,000    | 705,000    | 705,000    | 830,000    | 850,000    | 725,000    | 705,000    | 21,505,000  |
| 825 - GENERAL - MISC                    |            |            |            |            |            |            |            |            |            |            |             |
| 825 - GENERAL MISC                      | 100,000    | 450,000    | 325,000    | 250,000    | 0          | 250,000    | 0          | 250,000    | 0          | 250,000    | 1,875,000   |
| Total: 825 - GENERAL - MISC             | 100,000    | 450,000    | 325,000    | 250,000    | 0          | 250,000    | 0          | 250,000    | 0          | 250,000    | 1,875,000   |
| Total Proposed Capital Expenditures     | 24,191,679 | 14,680,879 | 27,191,270 | 11,461,428 | 12,516,838 | 12,763,356 | 11,742,185 | 18,550,326 | 13,950,182 | 15,262,924 | 162,311,067 |

# Project Revenues and Expenses by Division

| Budget Year: 2019                             | Report Group: Division | GL Account Type: Revenues & Expenses | Stage: <All>      | Division or Department: <All> | GL Category or GL Account: <All> | Asset Category or Asset Type: <All> | Fund Category or Fund: <All> |                   |                    |
|---|------------------------|--------------------------------------|-------------------|-------------------------------|----------------------------------|-------------------------------------|------------------------------|-------------------|--------------------|
| 2019  | 2020                   | 2021                                 | 2022              | 2023                          | 2024                             | 2025                                | 2026                         | 2027              | 2028               |
| <b>Funding Sources:</b>                       |                        |                                      |                   |                               |                                  |                                     |                              |                   |                    |
|   | 4,144,630              | 3,994,630                            | 4,144,630         | 4,294,630                     | 4,454,630                        | 4,594,630                           | 4,744,630                    | 4,894,630         | 5,044,630          |
| Contribution from Operating Budget (Taxes)    |                        |                                      |                   |                               |                                  |                                     |                              |                   | 44,156,300         |
| New Debt *                                    | 2,786,000              | 6,460,400                            | 9,249,600         | 4,278,400                     | 5,024,400                        | 3,967,600                           | 5,035,000                    | 4,129,000         | 50,866,800         |
| Other Funding - 25 Yr Debenture               | 5,500,000              |                                      |                   |                               |                                  |                                     |                              |                   | 5,500,000          |
| Reserves                                      | 5,736,010              | 84,000                               | 900,000           | 115,000                       | 350,000                          | 85,000                              |                              | 975,000           | 10,120,010         |
| Cost Sharing                                  | 220,000                | 100,000                              |                   |                               |                                  |                                     |                              |                   | 320,000            |
| Grants-FGT                                    | 930,000                | 793,186                              | 829,240           | 865,294                       | 865,294                          | 865,294                             | 865,294                      | 865,294           | 8,609,484          |
| Grants-OCIF-F                                 | 936,063                | 936,063                              | 1,000,000         | 1,000,000                     | 1,000,000                        | 1,000,000                           | 1,000,000                    | 1,000,000         | 9,872,126          |
| Grants-OCIF-A                                 | 113,021                |                                      |                   |                               |                                  |                                     |                              |                   | 113,021            |
| Grants - Fed/Prov Funding-Forks Rd Bridge     |                        |                                      |                   |                               |                                  |                                     |                              |                   | 0                  |
| Grants - PTIF Phase 2                         |                        | 9,490,000                            |                   |                               |                                  |                                     |                              |                   | 9,490,000          |
| Grants - SCF                                  | 1,330,000              | 1,180,000                            | 500,000           |                               |                                  |                                     |                              |                   | 3,010,000          |
| Grants-PGT**                                  | 735,000                | 860,000                              | 800,000           | 625,000                       | 625,000                          | 750,000                             | 750,000                      | 625,000           | 7,020,000          |
| Other Funding                                 |                        | 150,000                              | 150,000           | 150,000                       | 150,000                          | 150,000                             | 5,850,000                    | 1,150,000         | 9,130,000          |
| Payments- Humberstone Royalty Program (HPR)   |                        | 260,000                              | 265,200           | 270,504                       | 275,914                          | 287,061                             | 292,802                      | 298,658           | 2,231,571          |
| Development Charges/Developer's Contributions | 1,758,955              | 12,600                               | 12,600            | 12,600                        | 12,600                           | 12,600                              | 12,600                       | 12,600            | 1,871,755          |
| <b>Total Funding Sources</b>                  | <b>24,191,679</b>      | <b>14,680,879</b>                    | <b>27,191,270</b> | <b>11,461,428</b>             | <b>12,516,838</b>                | <b>11,742,185</b>                   | <b>18,550,326</b>            | <b>13,950,182</b> | <b>162,311,067</b> |
| Shortfall                                     |                        |                                      |                   |                               |                                  |                                     |                              |                   |                    |
| ASSUMPTIONS:                                  |                        |                                      |                   |                               |                                  |                                     |                              |                   |                    |

\*\* It is anticipated that Provincial Gas Tax will increase in 2021 to .04/L from .02/L. The new increase will be utilized against debt charges for the new Operations Facility budgeted in 2021, with remaining funding from PTIF.



GENERAL COMMITTEE REPORT TO COUNCIL

On Tuesday, February 26, 2019, the General Committee met with the following members in attendance: Chair, L. Van Vliet, B. Green, J. Larouche, A. Moote, C. Richard, G. Speck and L. Spinosa.

**The General Committee recommends Council approval on the following matters:**

**19-15**

THAT THE GENERAL COMMITTEE refers the request for a lease extension for the Central Station Education Initiative back to staff to prepare a report for Council consideration.

**19-28**

THAT THE GENERAL COMMITTEE refers the request for a community teaching garden back to staff for study and review.

Respectfully submitted,



TARA STEPHENS  
City Clerk

**COUNCIL**  
**LEGISLATIVE SERVICES – CLERKS DIVISION**

| APPROVALS       |   |
|-----------------|---|
| GENERAL MANAGER |  |
| CFO             |   |
| CAO             |   |

REPORT CLK-2019-05  
MARCH 5, 2019

02-160

**SUBJECT:** AUTHORIZATION OF ABSENCE –  
COUNCILLOR MARY ANN GRIMALDI

**AUTHOR:** TARA STEPHENS, CITY CLERK

**APPROVING G.M.:** ROSANNE MANTESSO, GENERAL MANAGER  
HUMAN RESOURCES AND LEGISLATIVE SERVICES

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND authorizes the absence of Councillor Mary Ann Grimaldi from the meetings of Welland City Council, for medical reasons, for a period of approximately twelve (12) weeks, commencing March 5, 2019.

**ORIGIN AND BACKGROUND:**

The *Municipal Act, 2001*, section 259 (1) (c) states that the office of a member of council becomes vacant if the member of council is absent from the meetings of Council for three (3) successive months without being authorized to do so by a resolution of council.

Councillor Mary Ann Grimaldi has advised Council that she will be unable to attend the meetings of Council for a number of weeks due to medical reasons and has requested that her absence be authorized by Welland City Council.

**COMMENTS AND ANALYSIS:**

Councillor Mary Ann Grimaldi has been absent from Welland City Council meeting since December 18, 2018. As March 18, 2019 would be considered three (3) successive months, Welland City Council is required to authorize the absence to ensure the Ward one (1) seat does remain filled by Councillor Mary Ann Grimaldi.

**FINANCIAL CONSIDERATION:**

None.

**OTHER DEPARTMENT IMPLICATIONS:**

None.

**SUMMARY AND CONCLUSION:**

Authorizing the absence of Councillor Grimaldi will ensure the ward one (1) seat will not become vacant due to medical reasons.

**ATTACHMENTS:**

None

**COUNCIL**  
**CORPORATE SERVICES**  
**FINANCE DIVISION**

|                 |  |
|-----------------|--|
| APPROVALS       |  |
| GENERAL MANAGER |  |
| CFO             |  |
| CAO             |  |

19-37

**REPORT FIN-2019-02**  
**FEBRUARY 19, 2019**

**SUBJECT: 2019 WATER/WASTEWATER OPERATING AND CAPITAL BUDGETS WITH RESULTING RATE STRUCTURE & 2019-2028 WATER & WASTEWATER CAPITAL BUDGET FORECAST**

**AUTHOR & APPROVING G.M.: STEVE ZORBAS, CPA, CMA, B.Comm, DPA, GENERAL MANAGER, CORPORATE SERVICES, CHIEF FINANCIAL OFFICER/TREASURER**

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND approves, as recommended by the Budget Review Committee, the following:

- The 2019 Water and Wastewater Revenue and Expenditure Budget estimates (Schedules 'A' & 'B'); and
- The 2019 Water and Wastewater Capital Budget estimates including debenture funding of \$1,450,000 (Schedule 'C'); and
- The 2019 Water and Wastewater Rate Structure (Schedule 'D'); and
- The 2019 Water Haulage Variable Rates be increased to \$ 1.41/m<sup>3</sup>; and further
- The 2019 Water Haulage monthly fee be increased to \$125 per month effective April 1, 2019; and further

THAT Welland City Council receives for information the 2019-2028 Water & Wastewater Capital Budget Forecast; and further

THAT Welland City Council directs staff to prepare the necessary By-law to establish the 2019 Water and Wastewater billing rates effective April 1, 2019; and further

**ORIGIN AND BACKGROUND:**

Each year, Council approves an Operating and Capital Budget providing revenue and spending estimates for the delivery of Water and Wastewater services throughout the City of Welland. The services funded by this budget include:

- Purchase of treated water from the Region of Niagara;
- Payment for treatment of wastewater by the Region of Niagara;
- Construction of capital works for replacement/upgrading of watermains and wastewater sewers;



- Maintenance, repair and replacement of watermains, valves, meters and hydrants;
- Compliance monitoring and laboratory testing of water distribution system;
- Maintenance and repair of water services and wastewater sewer laterals;
- Training of certified operators to meet MOE requirements for operating such systems;
- Provision of engineering audits, design studies and operational investigations to meet Provincial Water Quality requirements and to maintain/improve system performance.

## **COMMENTS AND ANALYSIS:**

### **Public Input**

The general public was invited to provide input into the Water and Wastewater Budget and rate setting process on January 28, 2019, at the Budget Review Committee meeting.

### **Operating Budget**

The cost to purchase water and to treat wastewater for Welland is established by the Region of Niagara. The total of these two items represents approximately 56% of the Water/Wastewater Operating Budget. The Budget figures presented in this report reflect approved Region of Niagara Water and Wastewater Budget amounts. The overall Water and Wastewater Budget impact is an increase for 2019 of 5.82%. Schedules 'A' and 'B' attached to this report itemize all revenue and expense items.

The Budget Review Committee approved Option #1b which included an increase of \$500,000 for Water & Wastewater infrastructure.

### **2018 Water & Wastewater Capital Budget and 10 Year Water & Wastewater Capital Budget Forecast**

The 2019 Water/Wastewater Capital Budget is proposing expenditures in the amount of \$9,083,368 made up of \$2,391,400 for Wastewater and \$6,691,968 for Waterworks. Concentration continues on sewer rehabilitation and watermain replacements capital projects (See Schedule 'C').

The 2019-2028 Water/Wastewater Capital Budget Forecast continues the City's commitment to infrastructure improvements as outlined in our Asset Management Plan while adhering to self-imposed debt limits.

### **Water Haulage**

The City of Welland has two (2) water haulage stations with approximately 26 customers using this service. The City currently charges a \$100 per month fixed charge per customer for such items as haulage station operating costs and is proposing to increase this charge to \$125 per month effective April 1, 2019. Currently, the City charges a variable rate of \$1.34/m<sup>3</sup> (2018) and is recommending to increase the variable rate to \$1.41/m<sup>3</sup>. The City's haulage rate still remains lower than the City of Port Colborne and Town of Pelham rates when the total cost is considered.

**Table 2****2018 CURRENT WATER HAULAGE RATES**

|              |                             |  |
|--------------|-----------------------------|--|
|              | <b><u>Pelham</u></b>        |  |
| Bulk Haulage | \$1.5306/m <sup>3</sup>     | \$50 set up fee<br>\$20/key fob                                    |
|              | <b><u>Port Colborne</u></b> |  |
| Bulk Haulage | \$1.274/m <sup>3</sup>      | \$338.55 per month to access<br>both stations<br><b>(3" meter)</b> |
|              | <b><u>Welland</u></b>       |  |
| Bulk Haulage | \$1.34/m <sup>3</sup>       | \$100 per month  |

**PROPOSED 2019**

|              |                       |                 |
|--------------|-----------------------|-----------------|
|              | <b><u>Welland</u></b> |                 |
| Bulk Haulage | \$1.41/m <sup>3</sup> | \$125 per month |

**FINANCIAL CONSIDERATION:**

The 2019 Budget will increase Water/Wastewater billing revenues by \$1,529,310 or 5.82%. A 3.73% rate increase will be experienced by the residential customer using 75 m<sup>3</sup>/year, from \$651.12/year in 2018 to \$675.43/year in 2019.

**OTHER DEPARTMENT IMPLICATIONS:**

Primarily the Engineering and Public Works Divisions of Infrastructure Services are involved in the delivery of services. The Finance Division of Corporate Services is involved as the lead department in water and wastewater billings, collections, quarterly reporting and remitting payments to the Region.

**SUMMARY AND CONCLUSION:**

Staff recommends that Council accepts the recommendations of the Budget Review Committee set out in this report, thus supporting the City's commitment to infrastructure investment while maintaining operational costs at acceptable levels.

**ATTACHMENTS:**

- SCHEDULE 'A' – City of Welland 2019 Water Operating Budget
- SCHEDULE 'B' – City of Welland 2019 Wastewater Operating Budget
- SCHEDULE 'C' – 2019 Water & Wastewater Capital Budget and 2019-2028 Capital Budget Forecast
- SCHEDULE 'D' – 2019 Water & Wastewater Services Rate Structure



**City of Welland**  
**Budget - Budget Book**

| Account     | Sub-Account | Description                  | 2017          |               | 2018          |               | 2019          |        |
|-------------|-------------|------------------------------|---------------|---------------|---------------|---------------|---------------|--------|
|             |             |                              | Budget        | Actual        | Budget        | Actual        | Budget        | Budget |
| Fund:       | 25          |                              |               |               |               |               |               |        |
| Department: | 910         | WATERWORKS                   |               |               |               |               |               |        |
| Revenue     |             |                              |               |               |               |               |               |        |
| 31049       | 25-910-000  | WATER WASTEWATER CONST FE    | 15,000.00     | 21,160.00     | 15,000.00     | 28,290.00     | 157,000.00    |        |
| 31054       | 25-910-000  | WATER/WASTER REVENUE LOSS    | (2,500.00)    | (1,017.72)    | (2,500.00)    | 0.00          | (2,500.00)    |        |
| 31055       | 25-910-000  | WTR UNMETERED FIXED          | 392.00        | 127.41        | 0.00          | 0.00          | 0.00          |        |
| 31056       | 25-910-000  | WTR UNMETERED CONSUMPTIOI    | 0.00          | 133.16        | 0.00          | 0.00          | 0.00          |        |
| 31057       | 25-910-000  | WTR METERED FIXED            | 2,911,205.00  | 2,916,271.56  | 3,008,818.00  | 3,001,993.52  | 3,014,537.00  |        |
| 31058       | 25-910-000  | WTR METERED CONSUMPTION      | 7,555,681.00  | 7,469,922.25  | 7,839,220.00  | 7,926,213.46  | 8,444,076.00  |        |
| 31060       | 25-910-000  | WATER HAULAGE                | 135,000.00    | 163,295.64    | 165,000.00    | 204,892.73    | 180,450.00    |        |
| 31061       | 25-910-000  | PENALTY                      | 80,000.00     | 84,791.12     | 80,000.00     | 96,265.01     | 90,000.00     |        |
| 31062       | 25-910-000  | WATER METER INSPECTION FEE   | 50,000.00     | 73,500.00     | 60,000.00     | 66,700.00     | 75,000.00     |        |
| 32039       | 25-910-000  | FEE/SC - EXTRNL SERVICES     | 140,000.00    | 179,326.63    | 140,000.00    | 179,179.50    | 140,000.00    |        |
| 32076       | 25-910-000  | FEE/SC - TURN-OFF CHGS       | 11,300.00     | 11,163.71     | 12,000.00     | 10,510.00     | 12,000.00     |        |
| 32081       | 25-910-000  | FEE/SC - ENG REVIEW/INSPECTI | 0.00          | (10,484.00)   | 0.00          | 0.00          | 0.00          |        |
| 33021       | 25-910-000  | SALE OF INVENTORY            | 0.00          | 1,783.50      | 0.00          | 0.00          | 0.00          |        |
| 33036       | 25-910-000  | MISCELLANEOUS                | 0.00          | 12,299.64     | 0.00          | 12,976.30     | 0.00          |        |
|             |             |                              | 10,896,078.00 | 10,922,272.90 | 11,317,538.00 | 11,527,020.52 | 12,110,563.00 |        |
| Expense     |             |                              |               |               |               |               |               |        |
| 51001       | 25-910-000  | SALARIES/WAGES               | 1,182,515.00  | 1,234,569.81  | 1,222,500.00  | 1,223,573.78  | 1,248,893.00  |        |
| 51002       | 25-910-000  | OTHER SALARIES               | 0.00          | (321.43)      | 0.00          | (527.50)      | 0.00          |        |
| 51004       | 25-910-000  | PART-TIME                    | 30,000.00     | 29,453.26     | 31,000.00     | 45,170.30     | 32,000.00     |        |
| 51010       | 25-910-000  | OVERTIME                     | 100,000.00    | 64,619.64     | 73,490.00     | 75,619.30     | 75,000.00     |        |
| 51020       | 25-910-000  | EMPLOYEE BENEFITS            | 443,925.00    | 416,047.64    | 451,025.00    | 437,686.78    | 459,325.00    |        |
| 52001       | 25-910-000  | OFFICE EQUIP/SUPPLIES        | 5,500.00      | 5,700.24      | 5,500.00      | 4,343.83      | 5,500.00      |        |
| 52002       | 25-910-000  | POSTAGE                      | 38,000.00     | 34,745.90     | 40,000.00     | 36,921.24     | 40,000.00     |        |
| 52003       | 25-910-000  | OPERATING EQUIP/SUPPLIES     | 415,000.00    | 491,214.84    | 415,000.00    | 464,774.00    | 415,000.00    |        |
| 52004       | 25-910-000  | EQUIPMENT RENTALS            | 0.00          | 0.00          | 0.00          | 727.59        | 0.00          |        |
| 52005       | 25-910-000  | ADVERTISING                  | 1,000.00      | 978.21        | 1,000.00      | 926.02        | 1,000.00      |        |
| 52009       | 25-910-000  | CONFERENCES/CONVENTIONS      | 4,000.00      | 2,694.19      | 4,000.00      | 301.15        | 4,400.00      |        |
| 52010       | 25-910-000  | PROFESSIONAL DEVELOPMENT     | 38,000.00     | 31,709.29     | 38,000.00     | 27,765.27     | 41,800.00     |        |
| 52011       | 25-910-000  | MEMBERSHIPS                  | 1,000.00      | 2,183.77      | 2,000.00      | 839.56        | 2,200.00      |        |
| 52020       | 25-910-000  | MILEAGE & MEETINGS           | 1,500.00      | 41.81         | 1,500.00      | 75.97         | 500.00        |        |
| 52023       | 25-910-000  | UNIFORMS/CLOTHING            | 8,000.00      | 5,916.22      | 8,000.00      | 5,162.53      | 8,000.00      |        |
| 52024       | 25-910-000  | MEAL ALLOWANCE               | 4,000.00      | 1,386.88      | 4,000.00      | 1,496.55      | 4,000.00      |        |
| 52025       | 25-910-000  | MISCELLANEOUS                | 40,000.00     | 9,261.18      | 40,000.00     | 7,142.66      | 40,000.00     |        |
| 52027       | 25-910-000  | LEASES - PROPERTY            | 790.00        | 799.83        | 790.00        | 915.84        | 814.00        |        |
| 52034       | 25-910-000  | BANK SERVICE CHARGES         | 1,300.00      | 762.22        | 1,200.00      | 1,062.34      | 1,200.00      |        |
| 52047       | 25-910-000  | CONTINGENCIES                | 150,000.00    | 5,647.68      | 77,500.00     | 0.00          | 77,500.00     |        |
| 52061       | 25-910-000  | UTILITIES - HYDRO            | 3,582.00      | 3,206.98      | 3,500.00      | 2,995.87      | 3,500.00      |        |

**City of Welland**  
**Budget - Budget Book**

| Account | Sub-Account | Description                  | 2017          |               | 2018          |               | 2019          |               |
|---------|-------------|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
|         |             |                              | Budget        | Actual        | Budget        | Actual        | Budget        | Actual        |
| 52062   | 25-910-000  | UTILITIES - WTR/SWR          | 400.00        | 442.79        | 400.00        | 444.80        | 450.00        | 450.00        |
| 53000   | 25-910-000  | OUTSIDE CONSULTING           | 15,400.00     | 10,035.85     | 43,000.00     | 41,405.10     | 43,000.00     | 43,000.00     |
| 54000   | 25-910-000  | OUTSIDE CONTRACTS            | 96,468.00     | 116,884.65    | 96,468.00     | 109,089.40    | 120,000.00    | 120,000.00    |
| 54012   | 25-910-000  | CNTRCT-UTILITY CUTS          | 225,000.00    | 225,000.00    | 275,000.00    | 182,723.75    | 275,000.00    | 275,000.00    |
| 54031   | 25-910-000  | CNTRCT - LEAK DETECTION PRGI | 2,500.00      | 0.00          | 2,500.00      | 0.00          | 2,500.00      | 2,500.00      |
| 55004   | 25-910-000  | AUDIT FEES                   | 3,000.00      | 3,000.00      | 3,000.00      | 3,000.00      | 3,000.00      | 3,000.00      |
| 56002   | 25-910-000  | FUEL - VEHICLES              | 64,345.00     | 65,396.59     | 65,000.00     | 67,219.89     | 65,000.00     | 65,000.00     |
| 56025   | 25-910-000  | WATER PURCHASES              | 4,499,576.00  | 4,838,138.33  | 4,808,378.00  | 5,127,775.54  | 5,267,722.00  | 5,267,722.00  |
| 58001   | 25-910-000  | INTERDEPT TRANSFERS          | 1,080,946.00  | 1,221,609.14  | 1,163,248.00  | 1,308,859.49  | 1,181,804.00  | 1,181,804.00  |
| 58020   | 25-910-000  | TRANSFER TO CAPITAL          | 1,603,506.00  | 1,603,100.00  | 1,603,100.00  | 1,603,100.00  | 1,853,100.00  | 1,853,100.00  |
| 58050   | 25-910-000  | TRANSFER TO RESERVES         | 50,000.00     | 50,000.00     | 50,000.00     | 50,000.00     | 50,000.00     | 50,000.00     |
| 58090   | 25-910-000  | DEBT CHGS - INTEREST         | 78,320.00     | 80,886.41     | 109,480.00    | 65,279.01     | 138,055.00    | 138,055.00    |
| 58091   | 25-910-000  | DEBT CHGS - PRINCIPAL        | 708,505.00    | 708,504.87    | 677,959.00    | 494,494.14    | 650,300.00    | 650,300.00    |
| 58092   | 25-910-000  | OTHER DEBT INTEREST          | 0.00          | (1,251.08)    | 0.00          | 19,969.88     | 0.00          | 0.00          |
|         |             |                              | 10,896,078.00 | 11,262,366.71 | 11,317,538.00 | 11,410,334.08 | 12,110,563.00 | 12,110,563.00 |

Department Totals:

|      |              |      |            |      |
|------|--------------|------|------------|------|
| 0.00 | (340,092.81) | 0.00 | 116,686.44 | 0.00 |
|------|--------------|------|------------|------|



**City of Welland**  
**Budget - Budget Book**

Schedule B

| Account     | Sub-Account | Description               | 2017          |               | 2018          |               | 2019          |        |
|-------------|-------------|---------------------------|---------------|---------------|---------------|---------------|---------------|--------|
|             |             |                           | Budget        | Actual        | Budget        | Actual        | Budget        | Budget |
| Fund:       | 30          |                           |               |               |               |               |               |        |
| Department: | 330         | SANITARY SEWERS           |               |               |               |               |               |        |
| Revenue     |             |                           |               |               |               |               |               |        |
| 31049       | 30-330-000  | WATER WASTEWATER CONST FE | 13,000.00     | 21,160.00     | 13,000.00     | 28,175.00     | 26,000.00     |        |
| 31050       | 30-330-000  | SWR UNMETERED FIXED       | 556.00        | 135.87        | 0.00          | 0.00          | 0.00          |        |
| 31052       | 30-330-000  | SWR METERED FIXED         | 4,069,813.00  | 4,073,177.82  | 4,207,963.00  | 4,197,521.92  | 4,209,606.00  |        |
| 31053       | 30-330-000  | SWR METERED FLOWS         | 10,654,110.00 | 10,613,614.21 | 10,553,922.00 | 11,003,847.21 | 11,265,564.00 |        |
| 31054       | 30-330-000  | WATER/WASTER REVENUE LOSS | (3,500.00)    | (1,466.99)    | (3,500.00)    | 0.00          | (3,500.00)    |        |
| 31061       | 30-330-000  | PENALTY                   | 120,000.00    | 119,129.19    | 120,000.00    | 133,291.95    | 130,000.00    |        |
| 32039       | 30-330-000  | FEE/SC - EXTRNL SERVICES  | 52,200.00     | 109,144.00    | 52,200.00     | 139,400.00    | 52,200.00     |        |
|             |             |                           | 14,906,179.00 | 14,934,894.10 | 14,943,585.00 | 15,502,236.08 | 15,679,870.00 |        |
| Expense     |             |                           |               |               |               |               |               |        |
| 51001       | 30-330-000  | SALARIES/WAGES            | 492,457.00    | 509,052.42    | 522,500.00    | 425,817.83    | 532,000.00    |        |
| 51002       | 30-330-000  | OTHER SALARIES            | 0.00          | 200.35        | 0.00          | (850.61)      | 0.00          |        |
| 51004       | 30-330-000  | PART-TIME                 | 14,082.00     | 27,403.43     | 15,000.00     | 21,097.54     | 18,000.00     |        |
| 51010       | 30-330-000  | OVERTIME                  | 28,191.00     | 18,571.77     | 28,000.00     | 15,839.92     | 28,000.00     |        |
| 51020       | 30-330-000  | EMPLOYEE BENEFITS         | 211,325.00    | 292,243.91    | 245,450.00    | 304,855.28    | 247,175.00    |        |
| 52002       | 30-330-000  | POSTAGE                   | 38,000.00     | 34,745.94     | 40,000.00     | 36,912.56     | 40,000.00     |        |
| 52003       | 30-330-000  | OPERATING EQUIP/SUPPLIES  | 110,000.00    | 55,493.60     | 110,000.00    | 132,639.46    | 110,000.00    |        |
| 52004       | 30-330-000  | EQUIPMENT RENTALS         | 0.00          | 0.00          | 0.00          | 926.03        | 0.00          |        |
| 52010       | 30-330-000  | PROFESSIONAL DEVELOPMENT  | 5,000.00      | 1,342.30      | 5,000.00      | 23.02         | 5,500.00      |        |
| 52020       | 30-330-000  | MILEAGE & MEETINGS        | 200.00        | 0.00          | 200.00        | 0.00          | 200.00        |        |
| 52023       | 30-330-000  | UNIFORMS/CLOTHING         | 5,000.00      | 3,158.40      | 5,000.00      | 6,138.84      | 5,000.00      |        |
| 52024       | 30-330-000  | MEAL ALLOWANCE            | 2,200.00      | 652.46        | 2,200.00      | 845.06        | 2,200.00      |        |
| 52025       | 30-330-000  | MISCELLANEOUS             | 40,000.00     | 10,775.37     | 40,000.00     | 8,326.72      | 40,000.00     |        |
| 52027       | 30-330-000  | LEASES - PROPERTY         | 0.00          | 101.76        | 0.00          | 101.76        | 0.00          |        |
| 52047       | 30-330-000  | CONTINGENCIES             | 150,000.00    | 5,647.68      | 77,500.00     | 0.00          | 77,500.00     |        |
| 52060       | 30-330-000  | UTILITIES - HEAT          | 1,000.00      | 851.73        | 1,000.00      | 852.61        | 1,000.00      |        |
| 52061       | 30-330-000  | UTILITIES - HYDRO         | 5,500.00      | 4,551.51      | 5,500.00      | 4,946.44      | 5,500.00      |        |
| 52062       | 30-330-000  | UTILITIES - WTR/SWR       | 575.00        | 627.46        | 575.00        | 631.27        | 575.00        |        |
| 53000       | 30-330-000  | OUTSIDE CONSULTING        | 20,470.00     | 10,066.40     | 21,000.00     | 33,227.70     | 21,000.00     |        |
| 54000       | 30-330-000  | OUTSIDE CONTRACTS         | 150,000.00    | 139,155.89    | 150,000.00    | 163,876.72    | 150,000.00    |        |
| 54012       | 30-330-000  | CNTRCT-UTILITY CUTS       | 225,000.00    | 225,000.00    | 275,000.00    | 182,723.80    | 275,000.00    |        |
| 54033       | 30-330-000  | CNTRCT - SWR CCTV         | 150,000.00    | 148,853.42    | 150,000.00    | 159,205.03    | 150,000.00    |        |
| 55004       | 30-330-000  | AUDIT FEES                | 3,000.00      | 3,000.00      | 3,000.00      | 3,000.00      | 3,000.00      |        |
| 56002       | 30-330-000  | FUEL - VEHICLES           | 29,723.00     | 17,661.68     | 29,723.00     | 49,585.58     | 29,723.00     |        |
| 56015       | 30-330-000  | CAPITAL EQUIP & VEHICLES  | 0.00          | 0.00          | 0.00          | 3,256.32      | 0.00          |        |
| 56023       | 30-330-000  | SEWAGE FLOW TREATMENT     | 9,992,344.00  | 9,480,039.00  | 9,889,566.00  | 9,546,543.32  | 10,363,446.00 |        |
| 58001       | 30-330-000  | INTERDEPT TRANSFERS       | 915,164.00    | 1,018,475.62  | 963,572.00    | 995,136.47    | 958,311.00    |        |
| 58020       | 30-330-000  | TRANSFER TO CAPITAL       | 1,714,348.00  | 1,714,020.00  | 1,714,020.00  | 1,714,020.00  | 1,964,020.00  |        |



**City of Welland**  
**Budget - Budget Book**

| Account | Sub-Account | Description           | 2017          |               | 2018          |               | 2019          |            |
|---------|-------------|-----------------------|---------------|---------------|---------------|---------------|---------------|------------|
|         |             |                       | Budget        | Actual        | Budget        | Actual        | Budget        | Budget     |
| 58050   | 30-330-000  | TRANSFER TO RESERVES  | 80,000.00     | 80,000.00     | 80,000.00     | 80,000.00     | 80,000.00     | 80,000.00  |
| 58090   | 30-330-000  | DEBT CHGS - INTEREST  | 74,815.00     | 59,736.59     | 84,388.00     | 51,615.19     | 83,850.00     | 83,850.00  |
| 58091   | 30-330-000  | DEBT CHGS - PRINCIPAL | 447,785.00    | 383,124.62    | 485,391.00    | 369,364.01    | 488,870.00    | 488,870.00 |
| 58092   | 30-330-000  | OTHER DEBT INTEREST   | 0.00          | (782.84)      | 0.00          | 6,394.25      | 0.00          | 0.00       |
|         |             |                       | 14,906,179.00 | 14,243,770.47 | 14,943,585.00 | 14,317,052.12 | 15,679,870.00 |            |

Department Totals:

0.00      691,123.63      0.00      1,185,183.96      0.00

**2019 FINAL CAPITAL BUDGET  
AS AT January 30, 2019**

| FUNCTION                         | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE       | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVE FUNDS | CODE | OTHER FUNDING                   | CODE          | DEBENTURES       |
|----------------------------------|--------------------|--------------------|------------|--|---|------|---------------------------------|---------------|------------------|
| WASTEWATER                       | 2,391,400          |                    |            | 1,714,020                                  |   |      | 555,760                         | CS            |                  |
| WATERWORKS                       | 6,691,968          | 656,322<br>800,000 | FGT<br>SCF | 2,103,100                                  |   |      | 121,620<br>465,000<br>1,217,546 | DC<br>DC<br>D | 1,450,000        |
| <b>TOTAL 2019 CAPITAL BUDGET</b> | <b>9,083,368</b>   | <b>1,456,322</b>   |            | <b>3,817,120</b>                           |   |      | <b>2,142,380</b>                |               | <b>1,450,000</b> |
| <b>2018 CAPITAL BUDGET</b>       | <b>10,726,442</b>  | <b>2,406,322</b>   |            | <b>3,317,120</b>                           |   |      | <b>1,010,000</b>                |               | <b>3,993,000</b> |

**FOOTNOTE:**

DC DEVELOPMENT CHARGES

D DEVELOPER

FGT FEDERAL GAS TAX

CS COST SHARING

SCF SMALL COMMUNITY FUNDING

**2019 FINAL CAPITAL BUDGET  
AS AT January 30, 2019**

| Project Title                                       | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVE FUNDS | CODE | OTHER FUNDING  | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|---|------|----------------|------|--------------------|
| <b>WASTEWATER</b>                                   |                    |                    |      |  |   |      |                |      |                    |
| WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS | 1,087,000          |                    |      | 907,000                                    |   |      | 180,000        | CS   |                    |
| LINCOLN & COVENTRY OVERFLOWS                        | 75,000             |                    |      | 27,000                                     |   |      | 45,000         | CS   |                    |
| CSO & SEWER SYSTEM FLOW LEVEL MONITORING            | 200,000            |                    |      | 72,000                                     |   |      | 3,000          | DC   |                    |
| EVELYN DITCH MONITORING                             | 150,000            |                    |      | 60,000                                     |   |      | 120,000        | CS   |                    |
| WESTSIDE FIREHALL SANITARY LATERAL REPLACEMENT      | 100,000            |                    |      | 50,000                                     |   |      | 8,000          | DC   |                    |
| SEWER REHABILITATION PROGRAM (REPLACE OR LINING)    | 275,000            |                    |      | 275,000                                    |   |      | 90,000         | CS   |                    |
| INFLOW / INFILTRATION REDUCTION                     | 100,000            |                    |      |  |   |      | 50,000         | DC   |                    |
| WATER METER REPLACEMENTS                            | 178,900            |                    |      | 178,900                                    |   |      | 50,000         | CS   |                    |
| ASSET MANAGEMENT PLANNING - WW                      | 15,000             |                    |      | 15,000                                     |   |      | 50,000         | DC   |                    |
| CATCHBASIN SEPARATION WORK                          | 177,000            |                    |      | 95,620                                     |   |      | 70,760         | CS   |                    |
| FLEET REPLACEMENTS - WASTEWATER                     | 33,500             |                    |      | 33,500                                     |   |      | 10,620         | DC   |                    |
| <b>TOTAL WASTEWATER</b>                             | <b>2,391,400</b>   |                    |      | <b>1,714,020</b>                           |   |      | <b>677,380</b> |      |                    |

**2019 FINAL CAPITAL BUDGET  
AS AT January 30, 2019**

| Project Title                                       | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVE FUNDS | CODE | OTHER FUNDING    | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|---|------|------------------|------|--------------------|
| <b>WATERWORKS</b>                                   |                    |                    |      |  |   |      |                  |      |                    |
| WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS | 450,000            | 106,322            | FGT  | 143,678                                    |   |      |                  |      | 200,000            |
| EDGAR/ELGIN WATERWORKS (SCF)                        | 1,200,000          | 800,000            | SCF  | 400,000                                    |   |      | 1,217,546        | D    |                    |
| HUNTER'S POINTE BOOSTER STATION                     | 1,217,546          |                    |      |  |   |      |                  |      |                    |
| DENISTOUN #200 WEST MAIN DEVELOPMENT                | 150,000            |                    |      | 150,000                                    |   |      |                  |      |                    |
| CAST IRON WATERMAIN REPLACEMENT                     | 2,229,000          | 250,000            | FGT  | 729,000                                    |   |      |                  |      | 1,250,000          |
| WATR METER REPLACEMENTS                             | 480,422            |                    |      | 480,422                                    |   |      |                  |      |                    |
| WATER MASTER PLAN & MODEL UPDATES                   | 100,000            |                    |      | 10,000                                     |   |      | 90,000           | DC   |                    |
| ASSET MANAGEMENT PLAN - WATERWORKS                  | 15,000             |                    |      | 15,000                                     |   |      |                  |      |                    |
| FLEET REPLACEMENT - WATERWORKS                      | 25,000             |                    |      | 25,000                                     |   |      |                  |      |                    |
| LRP PROGRAM   | 50,000             |                    |      | 50,000                                     |   |      |                  |      |                    |
| WOODLAWN WATERMAIN - S. PELHAM TO CLARE             | 750,000            | 300,000            | FGT  | 75,000                                     |   |      | 375,000          | DC   |                    |
| SCHOFIELD - EAST MAIN TO WELLAND (DESIGN)           | 25,000             |                    |      | 25,000                                     |   |      |                  |      |                    |
| <b>TOTAL WATERWORKS</b>                             | <b>6,691,968</b>   | <b>1,456,322</b>   |      | <b>2,103,100</b>                           |   |      | <b>1,465,000</b> |      | <b>1,450,000</b>   |

# Project Revenues and Expenses by Division - Summary

Budget Year: 2019 Report Group: Division GL Account Type: Expenses Stage: <All> Division or Department: -330 - WASTEWATER/910 - WATERWORKS GL Category or GL Account: <All> Asset Category or Asset Type: <All> Fund Category or Fund: <All>

|   | 2019             | 2020             | 2021             | 2022             | 2023             | 2024             | 2025             | 2026             | 2027             | 2028             |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>EXPENSES</b>   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| 330 - SANITARY SEWERS   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| 330 - WASTEWATER  | 2,391,400        | 3,532,983        | 3,525,890        | 3,578,873        | 3,669,538        | 3,741,867        | 3,796,116        | 3,876,296        | 3,970,481        | 4,050,005        |
| Total: 330 - SANITARY SEWERS  | 2,391,400        | 3,532,983        | 3,525,890        | 3,578,873        | 3,669,538        | 3,741,867        | 3,796,116        | 3,876,296        | 3,970,481        | 4,050,005        |
| 910 - WATERWORKS  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| 910 - WATERWORKS  | 6,691,968        | 4,861,438        | 4,952,250        | 5,025,113        | 5,140,799        | 5,237,178        | 5,319,550        | 5,350,267        | 5,459,441        | 5,630,310        |
| Total: 910 - WATERWORKS   | 6,691,968        | 4,861,438        | 4,952,250        | 5,025,113        | 5,140,799        | 5,237,178        | 5,319,550        | 5,350,267        | 5,459,441        | 5,630,310        |
| <b>Total Expenses</b>   | <b>9,083,368</b> | <b>8,394,421</b> | <b>8,478,140</b> | <b>8,603,986</b> | <b>8,810,337</b> | <b>8,979,045</b> | <b>9,115,666</b> | <b>9,226,563</b> | <b>9,429,922</b> | <b>9,680,315</b> |
| <b>FUNDING SOURCES</b>  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Capital from Rate Budget (CASH)<br>(Increased 2% per year after 2019) | 3,817,120        | 3,363,235        | 3,450,900        | 3,520,146        | 3,608,043        | 3,643,551        | 3,718,872        | 3,793,269        | 3,886,428        | 3,964,721        |
| Debt @ 7%   | 1,450,000        | 3,200,000        | 3,778,000        | 3,939,600        | 4,040,000        | 4,148,000        | 4,205,000        | 4,237,000        | 4,343,000        | 4,510,000        |
| Reserves  | 0                | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          |
| Partnerships/Cost Sharing   | 805,760          | 318,000          | 320,000          | 215,000          | 197,000          | 222,200          | 226,500          | 231,000          | 235,200          | 240,300          |
| Development Charges   | 536,620          |                  |                  |                  |                  |                  |                  |                  |                  | 536,620          |
| Subdivider's Contribution   | 1,217,546        |                  |                  |                  |                  |                  |                  |                  |                  | 1,217,546        |
| Grants-FGT  | 656,322          | 793,186          | 829,240          | 829,240          | 865,294          | 865,294          | 865,294          | 865,294          | 865,294          | 865,294          |
| Grants-OCIF   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Grants-CWWF   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Grants - SCF  | 800,000          | 600,000          |                  |                  |                  |                  |                  |                  |                  | 1,400,000        |
| <b>Total Funding Sources</b>  | <b>9,083,368</b> | <b>8,394,421</b> | <b>8,478,140</b> | <b>8,603,986</b> | <b>8,810,337</b> | <b>8,979,045</b> | <b>9,115,666</b> | <b>9,226,563</b> | <b>9,429,922</b> | <b>9,680,315</b> |
| Shortfall   |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |

10 YEAR CAPITAL PROJECTS FORECAST  
Capital Budget Submission - Wastewater

As of January 30, 2019

| Budget            |   | Project          | Reserve  | Transfer          | Grants   | Other          | Development | Cost           |                |                |
|-------------------|---|------------------|----------|-------------------|----------|----------------|-------------|----------------|----------------|----------------|
| Year              | Project Description                                 | Cost             | Fund     | from<br>Operating | Name     | Amount         | Funding     | Charges        | Sharing        | Debenture      |
| 2019              | CSO & Sewering System Flow Level Monitoring         | 200,000          |          | 72,000            |          |                |             | 8,000          | 120,000        |                |
| 2019              | Lincoln & Coventry Overflows                        | 75,000           |          | 27,000            |          |                |             | 3,000          | 45,000         |                |
| 2019              | West Main Street-Infrastructure Improvements        | 1,087,000        |          | 907,000           |          |                |             |                | 180,000        |                |
| 2019              | Evelyn Ditch Monitoring                             | 150,000          |          | 60,000            |          |                |             |                | 90,000         |                |
| 2019              | Colbeck Fire Hall- Lateral Re-alignment             | 100,000          |          | 50,000            |          |                |             | 50,000         |                |                |
| 2019              | Inflow/Infiltration Reduction                       | 100,000          |          |                   |          |                |             | 50,000         | 50,000         |                |
| 2019              | Sewer Lining & Rehabilitation                       | 275,000          |          | 275,000           |          |                |             |                |                |                |
| 2019              | Catchbasin Separation Work                          | 177,000          |          | 95,620            |          |                |             | 10,620         | 70,760         |                |
| 2019              | Water Meter Replacement                             | 178,900          |          | 178,900           |          |                |             |                |                |                |
| 2019              | Wastewater Master Plan                              | 0                |          | 0                 |          |                |             |                |                |                |
| 2019              | Asset Management Planning                           | 15,000           |          | 15,000            |          |                |             |                |                |                |
| 2019              | Fleet Equipment                                     | 33,500           |          | 25,000            |          |                |             |                |                |                |
| <b>Total 2019</b> |   | <b>2,391,400</b> |          | <b>1,705,520</b>  |          | <b>0</b>       | <b>0</b>    | <b>121,620</b> | <b>555,760</b> | <b>0</b>       |
| 2020              | Edgar/Elgin Sewer Separation SCF                    | 900,000          |          | 300,000           | SCF      | 600,000        |             |                |                |                |
| 2020              | West Main (Niagara - PCD)                           | 700,000          |          | 389,037           | FGT      | 310,963        |             |                |                |                |
| 2020              | CSO & Sewering System Flow Level Monitoring         | 300,000          |          | 120,000           |          |                |             |                | 180,000        |                |
| 2020              | Lincoln & Coventry Overflows                        | 150,000          |          | 60,000            |          |                |             |                | 90,000         |                |
| 2020              | Private Side I/I Abatement                          | 80,000           |          | 32,000            |          |                |             |                | 48,000         |                |
| 2020              | Evelyn Ditch Monitoring                             | 150,000          |          | 150,000           |          |                |             |                |                |                |
| 2020              | Asset Management Planning                           | 20,000           |          | 20,000            |          |                |             |                |                |                |
| 2020              | Sewer Lining and Rehabilitation                     | 230,000          |          | 120,000           |          |                |             |                |                | 110,000        |
| 2020              | Water Meter Replacement                             | 100,000          |          | 20,000            |          |                |             |                |                | 80,000         |
| 2020              | Catchbasin Separation Work                          | 86,000           |          | 86,000            |          |                |             |                |                |                |
| 2020              | Fleet Equipment                                     | 5,983            |          | 5,983             |          |                |             |                |                |                |
| 2020              | Riverside Drive                                     | 250,000          |          | 250,000           |          |                |             |                |                |                |
| 2020              | Wastewater Master Plan                              | 75,000           |          | 75,000            |          |                |             |                |                |                |
| 2020              | Merritt Street Sanitary Sewer                       | 400,000          |          |                   |          |                |             |                |                | 400,000        |
| 2020              | Inflow/Infiltration Reduction                       | 86,000           |          | 86,000            |          |                |             |                |                |                |
| <b>Total 2020</b> |   | <b>3,632,983</b> | <b>0</b> | <b>1,714,020</b>  | <b>0</b> | <b>910,963</b> | <b>0</b>    | <b>0</b>       | <b>318,000</b> | <b>590,000</b> |
| 2021              | CSO & Sewering System Flow Level Monitoring         | 300,000          |          | 120,000           |          |                |             |                | 180,000        |                |
| 2021              | Lincoln & Coventry Overflows                        | 150,000          |          | 60,000            |          |                |             |                | 90,000         |                |
| 2021              | Private Side I/I Abatement                          | 80,000           |          | 30,000            |          |                |             |                | 50,000         |                |
| 2021              | Sewer Rehabilitation Program (Lining & Replacement) | 2,215,000        |          | 903,839           | FGT      | 403,161        |             |                |                | 908,000        |
| 2021              | Evelyn Ditch Monitoring                             | 150,000          |          | 150,000           |          |                |             |                |                |                |
| 2021              | Catchbasin Separation Work                          | 200,000          |          | 100,000           |          |                |             |                |                | 100,000        |
| 2021              | Asset Management Planning                           | 15,000           |          | 15,000            |          |                |             |                |                |                |

10 YEAR CAPITAL PROJECTS FORECAST  
Capital Budget Submission - Wastewater

As of January 30, 2019

| Budget |  | Project          | Reserve  | Transfer         | Grants   | Other          | Development | Cost     |                |                  |
|--------|--|------------------|----------|------------------|----------|----------------|-------------|----------|----------------|------------------|
| Year   | Project Description                              | Cost             | Fund     | from Operating   | Name     | Amount         | Funding     | Charges  | Sharing        | Debtenture       |
| 2021   | Water Meter Replacements                         | 100,000          |          | 20,000           |          |                |             |          |                | 80,000           |
| 2021   | Inflow/Infiltration Reduction                    | 200,000          |          | 200,000          |          |                |             |          |                |                  |
| 2021   | Fleet Replacement                                | 115,890          |          | 115,890          |          |                |             |          |                |                  |
|        | <b>Total 2021</b>                                | <b>3,525,890</b> | <b>0</b> | <b>1,714,729</b> | <b>0</b> | <b>403,161</b> | <b>0</b>    | <b>0</b> | <b>320,000</b> | <b>1,088,000</b> |
| 2022   | Sewer Rehabilitation Program (Replace or Lining) | 2,546,973        |          | 1,001,353        | FGT      | 414,620        |             |          |                | 1,131,000        |
| 2022   | Lincoln & Coventry Overflows                     | 75,000           |          | 30,000           |          |                |             |          | 45,000         |                  |
| 2022   | Evelyn Ditch Monitoring                          | 150,000          |          | 150,000          |          |                |             |          |                |                  |
| 2022   | CSO & Sewering System Flow Level Monitoring      | 200,000          |          | 80,000           |          |                |             |          | 120,000        |                  |
| 2022   | Private Side I/I Abatement                       | 81,600           |          | 31,600           |          |                |             |          | 50,000         |                  |
| 2022   | Catchbasin Separation Work                       | 204,000          |          | 100,000          |          |                |             |          |                | 104,000          |
| 2022   | Asset Management Planning                        | 15,300           |          | 15,300           |          |                |             |          |                |                  |
| 2022   | Inflow/Infiltration Reduction                    | 204,000          |          | 204,000          |          |                |             |          |                |                  |
| 2022   | Water Meter Replacements                         | 102,000          |          | 102,000          |          |                |             |          |                |                  |
|        | <b>Total 2022</b>                                | <b>3,578,873</b> | <b>0</b> | <b>1,714,253</b> | <b>0</b> | <b>414,620</b> | <b>0</b>    | <b>0</b> | <b>215,000</b> | <b>1,235,000</b> |
| 2023   | CSO & Sewering System Flow Level Monitoring      | 204,000          |          | 82,000           |          |                |             |          | 122,000        |                  |
| 2023   | Sanitary Lateral Rehabilitations                 | 50,000           |          | 20,000           |          |                |             |          | 30,000         |                  |
| 2023   | Private Side I/I Abatement                       | 83,232           |          | 83,232           |          |                |             |          |                |                  |
| 2023   | Sewer Rehabilitation Program                     | 2,525,000        |          | 774,353          | FGT      | 432,647        |             |          |                | 1,318,000        |
| 2023   | Lincoln & Coventry Overflows                     | 76,500           |          | 31,500           |          |                |             |          | 45,000         |                  |
| 2023   | Evelyn Ditch Monitoring                          | 153,000          |          | 153,000          |          |                |             |          |                |                  |
| 2023   | Catchbasin Separation Work                       | 208,080          |          | 108,080          |          |                |             |          |                | 100,000          |
| 2023   | Asset Management Planning                        | 15,606           |          | 15,606           |          |                |             |          |                |                  |
| 2023   | Water Meter Replacements                         | 104,040          |          | 4,040            |          |                |             |          |                | 100,000          |
| 2023   | Fleet Equipment                                  | 42,000           |          | 0                |          |                |             |          |                | 42,000           |
| 2023   | Inflow/Infiltration Reduction                    | 208,080          |          | 208,080          |          |                |             |          |                |                  |
|        | <b>Total 2023</b>                                | <b>3,669,538</b> | <b>0</b> | <b>1,479,891</b> | <b>0</b> | <b>432,647</b> | <b>0</b>    | <b>0</b> | <b>197,000</b> | <b>1,560,000</b> |
| 2024   | CSO & Sewering System Flow Level Monitoring      | 208,080          |          | 83,280           |          |                |             |          | 124,800        |                  |
| 2024   | Private Side I/I Abatement                       | 84,897           |          | 33,897           |          |                |             |          | 51,000         |                  |
| 2024   | Lincoln & Coventry Overflows                     | 77,265           |          | 30,865           |          |                |             |          | 46,400         |                  |
| 2024   | Evelyn Ditch Monitoring                          | 154,530          |          | 154,530          |          |                |             |          |                |                  |
| 2024   | Asset Management Planning                        | 15,918           |          | 15,918           |          |                |             |          |                |                  |
| 2024   | Sewer Rehabilitation Program (Replace or Lining) | 2,834,936        |          | 1,029,289        | FGT      | 432,647        |             |          |                | 1,373,000        |
| 2024   | Sanitary Lateral Rehabilitation                  | 51,000           |          | 51,000           |          |                |             |          |                |                  |
| 2024   | Water Meter Replacements                         | 105,080          |          | 105,080          |          |                |             |          |                |                  |
| 2024   | Inflow/Infiltration Reduction                    | 210,161          |          | 210,161          |          |                |             |          |                |                  |
| 2024   | Fleet Equipment                                  | 0                |          | 0                |          |                |             |          |                |                  |
|        | <b>Total 2024</b>                                | <b>3,741,867</b> | <b>0</b> | <b>1,714,020</b> | <b>0</b> | <b>432,647</b> | <b>0</b>    | <b>0</b> | <b>222,200</b> | <b>1,373,000</b> |



**10 YEAR CAPITAL PROJECTS FORECAST**  
**Capital Budget Submission - Wastewater**

As of January 30, 2019

| Budget |   | Project          | Reserve  | Transfer          | Grants   | Other          | Development | Cost     |                |                  |
|--------|---|------------------|----------|-------------------|----------|----------------|-------------|----------|----------------|------------------|
| Year   | Project Description                               | Cost             | Fund     | from<br>Operating | Name     | Amount         | Funding     | Charges  | Sharing        | Debtenture       |
| 2025   | CSO & Sewering System Flow Level Monitoring       | 212,242          |          | 84,942            |          |                |             |          | 127,300        |                  |
| 2025   | Private Side I/I Abatement                        | 86,595           |          | 34,595            |          |                |             |          | 52,000         |                  |
| 2025   | Sanitary Sewer Infrastructure Improvement Program | 2,938,000        |          | 1,082,353         | FGT      | 432,647        |             |          |                | 1,423,000        |
| 2025   | Lincoln & Coventry Overflows                      | 78,810           |          | 31,610            |          |                |             |          | 47,200         |                  |
| 2025   | Evelyn Ditch Monitoring                           | 157,621          |          | 157,621           |          |                |             |          |                |                  |
| 2025   | Water Meter Replacements                          | 107,182          |          | 107,182           |          |                |             |          |                |                  |
| 2025   | Inflow/Infiltration Reduction                     | 214,364          |          | 214,364           |          |                |             |          |                |                  |
| 2025   | Fleet Equipment                                   | 1,302            |          | 1,302             |          |                |             |          |                |                  |
|        | <b>Total 2025</b>                                 | <b>3,796,116</b> | <b>0</b> | <b>1,713,989</b>  | <b>0</b> | <b>432,647</b> | <b>0</b>    | <b>0</b> | <b>226,500</b> | <b>1,423,000</b> |
| 2026   | CSO & Sewering System Flow Level Monitoring       | 216,486          |          | 86,486            |          |                |             |          | 130,000        |                  |
| 2026   | Private Side I/I Abatement                        | 88,326           |          | 35,326            |          |                |             |          | 53,000         |                  |
| 2026   | Sewer Rehabilitation Program (Replace or Lining)  | 2,999,000        |          | 1,067,353         | FGT      | 432,647        |             |          |                | 1,499,000        |
| 2026   | Lincoln & Coventry Overflows                      | 80,387           |          | 32,387            |          |                |             |          | 48,000         |                  |
| 2026   | Evelyn Ditch Monitoring                           | 160,773          |          | 160,773           |          |                |             |          |                |                  |
| 2026   | Asset Management Planning                         | 20,400           |          | 20,400            |          |                |             |          |                |                  |
| 2026   | Inflow/Infiltration Reduction                     | 201,598          |          | 201,598           |          |                |             |          |                |                  |
| 2026   | Water Meter Replacements                          | 109,326          |          | 109,326           |          |                |             |          |                |                  |
|        | <b>Total 2026</b>                                 | <b>3,876,296</b> | <b>0</b> | <b>1,713,649</b>  | <b>0</b> | <b>432,647</b> | <b>0</b>    | <b>0</b> | <b>231,000</b> | <b>1,499,000</b> |
| 2027   | CSO & Sewering System Flow Level Monitoring       | 220,816          |          | 88,816            |          |                |             |          | 132,000        |                  |
| 2027   | Private Side I/I Abatement                        | 90,000           |          | 36,000            |          |                |             |          | 54,000         |                  |
| 2027   | Sewer Rehabilitation Program (Replace or Lining)  | 2,973,000        |          | 1,082,353         | FGT      | 432,647        |             |          |                | 1,458,000        |
| 2027   | Lincoln & Coventry Overflows                      | 82,000           |          | 32,800            |          |                |             |          | 49,200         |                  |
| 2027   | Evelyn Ditch Monitoring                           | 164,000          |          | 164,000           |          |                |             |          |                |                  |
| 2027   | Asset Management Planning                         | 20,800           |          | 20,800            |          |                |             |          |                |                  |
| 2027   | Sanitary Lateral Rehabilitations                  | 54,060           |          | 54,060            |          |                |             |          |                |                  |
| 2027   | Water Meter Replacements                          | 111,405          |          | 11,405            |          |                |             |          |                | 100,000          |
| 2027   | Inflow/Infiltration Reduction                     | 223,000          |          | 223,000           |          |                |             |          |                |                  |
| 2027   | Fleet Replacements                                | 31,400           |          | 1,400             |          |                |             |          |                | 30,000           |
|        | <b>Total 2027</b>                                 | <b>3,970,481</b> | <b>0</b> | <b>1,714,634</b>  | <b>0</b> | <b>432,647</b> | <b>0</b>    | <b>0</b> | <b>235,200</b> | <b>1,588,000</b> |
| 2028   | CSO & Sewering System Flow Level Monitoring       | 225,200          |          | 90,200            |          |                |             |          | 135,000        |                  |
| 2028   | Private Side I/I Abatement                        | 91,900           |          | 36,800            |          |                |             |          | 55,100         |                  |
| 2028   | Sewer Rehabilitation Program (Replace or Lining)  | 3,033,000        |          | 969,353           | FGT      | 432,647        |             |          |                | 1,631,000        |
| 2028   | Lincoln & Coventry Overflows                      | 83,600           |          | 33,400            |          |                |             |          | 50,200         |                  |
| 2028   | Evelyn Ditch Monitoring                           | 167,200          |          | 167,200           |          |                |             |          |                |                  |
| 2028   | Asset Management Planning                         | 21,225           |          | 21,225            |          |                |             |          |                |                  |
| 2028   | Sanitary Lateral Rehabilitations                  | 55,140           |          | 55,140            |          |                |             |          |                |                  |
| 2028   | Water Meter Replacements                          | 113,740          |          | 113,740           |          |                |             |          |                |                  |



**10 YEAR CAPITAL PROJECTS FORECAST  
Capital Budget Submission - Wastewater**

As of January 30, 2019

| Budget |                               | Project           | Reserve  | Transfer          | Grants   | Other            | Development | Cost           |                  |                   |
|--------|-------------------------------|-------------------|----------|-------------------|----------|------------------|-------------|----------------|------------------|-------------------|
| Year   | Project Description           | Cost              | Fund     | from<br>Operating | Name     | Amount           | Funding     | Charges        | Sharing          | Debtenture        |
| 2028   | Inflow/Infiltration Reduction | 227,500           |          | 227,500           |          |                  |             |                |                  |                   |
| 2028   | Fleet Replacements            | 31,500            |          |                   |          |                  |             |                |                  | 31,500            |
|        | <b>Total 2028</b>             | <b>4,050,005</b>  | <b>0</b> | <b>1,714,558</b>  | <b>0</b> | <b>432,647</b>   | <b>0</b>    | <b>0</b>       | <b>240,300</b>   | <b>1,662,500</b>  |
|        | <b>GRAND TOTAL</b>            | <b>36,133,449</b> | <b>0</b> | <b>16,899,243</b> | <b>0</b> | <b>4,324,626</b> | <b>0</b>    | <b>121,620</b> | <b>2,760,960</b> | <b>12,018,500</b> |

**DRAFT - 10 YEAR CAPITAL PROJECTS FORECAST**  
**Capital Budget Submission - Waterworks**

As of January 30, 2019

| Budget Year | Project Description                                 | Project Cost     | Reserve Fund   | Transfer from Operating | Grants Name | Grants Amount    | Other            | Cost Sharing | Development Charges | Debtenture       |
|-------------|---|------------------|----------------|-------------------------|-------------|------------------|------------------|--------------|---------------------|------------------|
| 2019        | Edgar/Elgin Infrastructure Improvements             | 1,200,000        |                | 400,000                 | SCF         | 800,000          |                  |              |                     |                  |
| 2019        | Hunter's Pointe Booster Station                     | 1,217,546        |                |                         |             |                  | 1,217,546        |              |                     |                  |
| 2019        | Denistoun #200 West Main Development                | 150,000          |                | 150,000                 |             |                  |                  |              |                     |                  |
| 2019        | Cast Iron Watermain Replacement Program             | 2,229,000        |                | 729,000                 | FGT         | 250,000          |                  |              |                     | 1,250,000        |
| 2019        | West Main Street Area - Infrastructure Improvements | 450,000          |                | 143,678                 | FGT         | 106,322          |                  |              |                     | 200,000          |
| 2019        | Water Master Plan & Model Updates                   | 100,000          |                | 10,000                  |             |                  |                  |              | 90,000              |                  |
| 2019        | Water Meter Replacements                            | 480,422          |                | 480,422                 |             |                  |                  |              |                     |                  |
| 2019        | Scholfield - East Main to Willand (Design)          | 25,000           |                | 25,000                  |             |                  |                  |              |                     |                  |
| 2019        | LRP Program   | 50,000           |                | 50,000                  |             |                  |                  |              |                     |                  |
| 2019        | Woodlawn Watermain - S. Pelham to Clare             | 750,000          |                | 75,000                  | FGT         | 300,000          |                  |              | 375,000             |                  |
| 2019        | Asset Management Planning - Waterworks              | 15,000           |                | 15,000                  |             |                  |                  |              |                     |                  |
| 2019        | Fleet Equipment                                     | 25,000           |                | 33,500                  |             |                  |                  |              |                     |                  |
|             | <b>Total 2019</b>                                   | <b>6,691,968</b> | <b>0</b>       | <b>2,111,600</b>        |             | <b>1,456,322</b> | <b>1,217,546</b> | <b>0</b>     | <b>465,000</b>      | <b>1,450,000</b> |
| 2020        | Riverside Drive                                     | 350,000          |                | 350,000                 |             |                  |                  |              |                     |                  |
| 2020        | West Main (Niagara - PCD)                           | 900,000          |                | 700,000                 |             |                  |                  |              |                     | 200,000          |
| 2020        | LASSR Program                                       | 50,000           |                | 50,000                  |             |                  |                  |              |                     |                  |
| 2020        | Lead Service Replacement (City side)                | 100,000          |                | 50,000                  |             |                  |                  |              |                     | 50,000           |
| 2020        | Water Meter Replacements                            | 500,000          | 100,000        | 100,000                 |             |                  |                  |              |                     | 300,000          |
| 2020        | Cast Iron Watermain Replacement Program             | 2,230,000        |                | 347,777                 | FGT         | 482,223          |                  |              |                     | 1,400,000        |
| 2020        | Water Model Update                                  | 10,000           |                | 10,000                  |             |                  |                  |              |                     |                  |
| 2020        | Asset Management Plan Update                        | 20,000           |                | 20,000                  |             |                  |                  |              |                     |                  |
| 2020        | District Meter Installations/Water Loss Initiative  | 50,000           |                | 20,000                  |             |                  |                  |              |                     | 30,000           |
| 2020        | Merritt Street                                      | 450,000          |                |                         |             |                  |                  |              |                     | 450,000          |
| 2020        | Fleet Equipment                                     | 201,438          |                | 21,438                  |             |                  |                  |              |                     | 180,000          |
|             | <b>Total 2020</b>                                   | <b>4,861,438</b> | <b>100,000</b> | <b>1,669,215</b>        |             | <b>482,223</b>   | <b>0</b>         | <b>0</b>     | <b>0</b>            | <b>2,610,000</b> |
| 2021        | District Meter Installations/Water Loss Initiative  | 50,000           |                | 25,000                  |             |                  |                  |              |                     | 25,000           |
| 2021        | LRP Program   | 51,000           |                | 51,000                  |             |                  |                  |              |                     |                  |
| 2021        | Water Meter Replacements                            | 504,000          | 100,000        | 104,000                 |             |                  |                  |              |                     | 300,000          |
| 2021        | Cast Iron Watermain Replacement Program             | 3,968,000        |                | 1,426,921               | FGT         | 426,079          |                  |              |                     | 2,115,000        |
| 2021        | Lead Service Replacement (City side)                | 102,000          |                | 102,000                 |             |                  |                  |              |                     |                  |
| 2021        | Water Model Update                                  | 10,000           |                | 10,000                  |             |                  |                  |              |                     |                  |
| 2021        | Asset Management Planning                           | 15,000           |                | 15,000                  |             |                  |                  |              |                     |                  |
| 2021        | Fleet Equipment                                     | 252,250          |                | 2,250                   |             |                  |                  |              |                     | 250,000          |
|             | <b>Total 2021</b>                                   | <b>4,952,250</b> | <b>100,000</b> | <b>1,736,171</b>        |             | <b>426,079</b>   | <b>0</b>         | <b>0</b>     | <b>0</b>            | <b>2,690,000</b> |
| 2022        | District Meter Installation                         | 51,000           |                | 51,000                  |             |                  |                  |              |                     |                  |
| 2022        | City Side Lead Replacement Program                  | 104,040          |                | 104,040                 |             |                  |                  |              |                     |                  |
| 2022        | LRP Program   | 52,020           |                | 52,020                  |             |                  |                  |              |                     |                  |
| 2022        | Water Model Update                                  | 10,000           |                | 10,000                  |             |                  |                  |              |                     |                  |
| 2022        | Water Meter Replacements                            | 508,080          | 100,000        | 108,080                 |             |                  |                  |              |                     | 300,000          |
| 2022        | Asset Management Planning                           | 15,000           |                | 15,000                  |             |                  |                  |              |                     |                  |
| 2022        | Cast Iron Watermain Replacement Program             | 4,209,973        |                | 1,465,753               | FGT         | 414,620          |                  |              |                     | 2,329,600        |
| 2022        | Fleet Equipment                                     | 75,000           |                |                         |             |                  |                  |              |                     | 75,000           |
|             | <b>Total 2022</b>                                   | <b>5,025,113</b> | <b>100,000</b> | <b>1,805,893</b>        |             | <b>414,620</b>   | <b>0</b>         | <b>0</b>     | <b>0</b>            | <b>2,704,600</b> |
| 2023        | City Side Lead Replacement Program                  | 106,121          |                | 106,121                 |             |                  |                  |              |                     |                  |

DRAFT - 10 YEAR CAPITAL PROJECTS FORECAST  
Capital Budget Submission - Waterworks

As of January 30, 2019

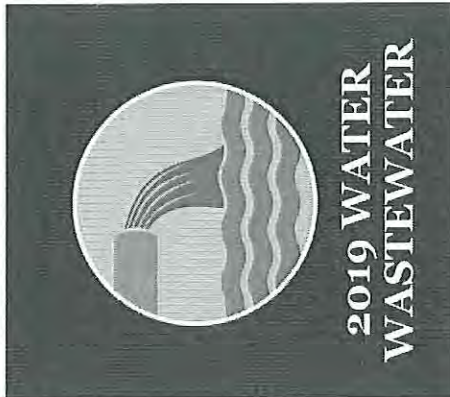
| Budget Year | Project Description                     | Project Cost     | Reserve Fund   | Transfer from Operating | Grants Name | Grants Amount  | Other    | Cost Sharing | Development Charges | Debtenture       |
|-------------|---|------------------|----------------|-------------------------|-------------|----------------|----------|--------------|---------------------|------------------|
| 2023        | LRP Program                             | 53,060           |                | 53,060                  |             |                |          |              |                     |                  |
| 2023        | Water Meter Replacements                | 512,242          | 100,000        | 112,242                 |             |                |          |              |                     | 300,000          |
| 2023        | Cast Iron Watermain Replacement Program | 4,327,500        |                | 1,714,853               | FGT         | 432,647        |          |              |                     | 2,180,000        |
| 2023        | Water Model Update                      | 10,000           |                | 10,000                  |             |                |          |              |                     |                  |
| 2023        | Asset Management Planning               | 15,000           |                | 15,000                  |             |                |          |              |                     |                  |
| 2023        | Fleet Equipment                         | 64,856           |                | 64,856                  |             |                |          |              |                     |                  |
| 2023        | District Meter Installation             | 52,020           |                | 52,020                  |             |                |          |              |                     |                  |
|             | <b>Total 2023</b>                       | <b>5,140,799</b> | <b>100,000</b> | <b>2,128,152</b>        | <b>0</b>    | <b>432,647</b> | <b>0</b> | <b>0</b>     | <b>0</b>            | <b>2,480,000</b> |
| 2024        | City Side Lead Replacement Program      | 108,243          |                | 108,243                 |             |                |          |              |                     |                  |
| 2024        | LRP Program                             | 54,112           |                | 54,112                  |             |                |          |              |                     |                  |
| 2024        | Asset Management Planning               | 15,000           |                | 15,000                  |             |                |          |              |                     |                  |
| 2024        | Water Model Update                      | 10,000           |                | 10,000                  |             |                |          |              |                     |                  |
| 2024        | Water Meter Replacements                | 516,486          | 100,000        | 116,486                 |             |                |          |              |                     | 300,000          |
| 2024        | Cast Iron Watermain Replacement Program | 4,200,000        |                | 1,567,353               | FGT         | 432,647        |          |              |                     | 2,200,000        |
| 2024        | Fleet Equipment                         | 280,277          |                | 5,277                   |             |                |          |              |                     | 275,000          |
| 2024        | District Meter Installation             | 53,060           |                | 53,060                  |             |                |          |              |                     |                  |
|             | <b>Total 2024</b>                       | <b>5,237,178</b> | <b>100,000</b> | <b>1,929,531</b>        | <b>0</b>    | <b>432,647</b> | <b>0</b> | <b>0</b>     | <b>0</b>            | <b>2,775,000</b> |
| 2025        | City Side Lead Replacement Program      | 110,408          |                | 110,408                 |             |                |          |              |                     |                  |
| 2025        | LRP Program                             | 55,204           |                | 55,204                  |             |                |          |              |                     |                  |
| 2025        | Water Model Update                      | 10,000           |                | 10,000                  |             |                |          |              |                     |                  |
| 2025        | Water Meter Replacements                | 520,816          | 100,000        | 120,816                 |             |                |          |              |                     | 300,000          |
| 2025        | Cast Iron Watermain Replacement Program | 4,554,000        |                | 1,639,353               | FGT         | 432,647        |          |              |                     | 2,482,000        |
| 2025        | Asset Management Planning               | 15,000           |                | 15,000                  |             |                |          |              |                     |                  |
| 2025        | District Meter Installation             | 54,122           |                | 54,122                  |             |                |          |              |                     |                  |
|             | <b>Total 2025</b>                       | <b>5,319,550</b> | <b>100,000</b> | <b>2,004,903</b>        | <b>-</b>    | <b>432,647</b> | <b>-</b> | <b>-</b>     | <b>-</b>            | <b>2,782,000</b> |
| 2026        | City Side Lead Replacement Program      | 112,616          |                | 112,616                 |             |                |          |              |                     |                  |
| 2026        | LASSR Program                           | 50,000           |                | 50,000                  |             |                |          |              |                     |                  |
| 2026        | Water Meter Replacements                | 500,000          | 100,000        | 100,000                 |             |                |          |              |                     | 300,000          |
| 2026        | Water Model Update                      | 10,000           |                | 10,000                  |             |                |          |              |                     |                  |
| 2026        | Asset Management Planning               | 15,000           |                | 15,000                  |             |                |          |              |                     |                  |
| 2026        | Cast Iron Watermain Replacement Program | 3,968,447        |                | 1,736,800               | FGT         | 432,647        |          |              |                     | 1,800,000        |
| 2026        | District Meter Installation             | 55,204           |                | 55,204                  |             |                |          |              |                     |                  |
| 2026        | Fleet Equipment                         | 638,000          |                |                         |             |                |          |              |                     | 638,000          |
|             | <b>Total 2026</b>                       | <b>5,350,267</b> | <b>100,000</b> | <b>2,079,620</b>        | <b>0</b>    | <b>432,647</b> | <b>0</b> | <b>0</b>     | <b>0</b>            | <b>2,738,000</b> |
| 2027        | City Side Lead Replacement Program      | 115,000          |                | 115,000                 |             |                |          |              |                     |                  |
| 2027        | LRP Program                             | 57,400           |                | 57,400                  |             |                |          |              |                     |                  |
| 2027        | Water Meter Replacements                | 529,700          | 100,000        | 129,700                 |             |                |          |              |                     | 300,000          |
| 2027        | Water Model Update                      | 10,000           |                | 10,000                  |             |                |          |              |                     |                  |
| 2027        | Asset Management Planning               | 15,000           |                | 15,000                  |             |                |          |              |                     |                  |
| 2027        | Cast Iron Watermain Replacement Program | 4,649,041        |                | 1,788,394               | FGT         | 432,647        |          |              |                     | 2,428,000        |

**DRAFT - 10 YEAR CAPITAL PROJECTS FORECAST**  
**Capital Budget Submission - Waterworks**

As of January 30, 2019

| Budget Year | Project Description                     | Project Cost      | Reserve Fund   | Transfer from Operating | Grants Name | Grants Amount    | Other            | Cost Sharing | Development Charges | Debenture         |
|-------------|---|-------------------|----------------|-------------------------|-------------|------------------|------------------|--------------|---------------------|-------------------|
| 2027        | District Meter Installation             | 56,300            |                | 56,300                  |             |                  |                  |              |                     |                   |
| 2027        | Fleet Equipment                         | 27,000            |                |                         |             |                  |                  |              |                     | 27,000            |
|             | <b>Total 2027</b>                       | <b>5,459,441</b>  | <b>100,000</b> | <b>2,171,794</b>        | -           | <b>432,647</b>   | -                | -            | -                   | <b>2,755,000</b>  |
| 2028        | City Side Lead Replacement Program      | 177,200           |                | 177,200                 |             |                  |                  |              |                     |                   |
| 2028        | LRP Program                             | 58,580            |                | 58,580                  |             |                  |                  |              |                     |                   |
| 2028        | Water Meter Replacements                | 534,330           | 100,000        | 134,330                 |             |                  |                  |              |                     | 300,000           |
| 2028        | Water Model Update                      | 10,000            |                | 10,000                  |             |                  |                  |              |                     |                   |
| 2028        | Asset Management Planning               | 15,000            |                | 15,000                  |             |                  |                  |              |                     |                   |
| 2028        | Cast Iron Watermain Replacement Program | 4,715,000         |                | 1,797,653               | FGT         | 432,647          |                  |              |                     | 2,484,700         |
| 2028        | District Meter Installation             | 57,400            |                | 57,400                  |             |                  |                  |              |                     |                   |
| 2028        | Fleet Equipment                         | 62,800            |                |                         |             |                  |                  |              |                     | 62,800            |
|             | <b>Total 2028</b>                       | <b>5,630,310</b>  | <b>100,000</b> | <b>2,250,163</b>        | -           | <b>432,647</b>   | -                | -            | -                   | <b>2,847,500</b>  |
|             | <b>GRAND TOTAL</b>                      | <b>53,668,314</b> | <b>900,000</b> | <b>19,887,042</b>       | -           | <b>5,375,126</b> | <b>1,217,546</b> | -            | <b>465,000</b>      | <b>25,832,100</b> |

**2019 WATER AND WASTEWATER SERVICES RATE STRUCTURE**



|  | 2018                              | Proposed 2019    | \$ Difference             | % Difference         |              |
|--|-----------------------------------|------------------|---------------------------|----------------------|--------------|
| Water Fixed Cost (yr)                                  | 130.59                            | 130.84           | \$0.25                    | 0.19%                |              |
| Water Consumption Rate (m <sup>3</sup> )               | 1.89                              | 2.0358           | \$0.1458                  | 7.71%                |              |
| Wastewater Service Charge (yr)                         | 185.34                            | 185.41           | \$0.07                    | 0.04%                |              |
| Wastewater Treatment Rate (m <sup>2</sup> )            | 2.5792                            | 2.7532           | \$0.1740                  | 6.75%                |              |
| Commercial Wastewater Treatment Rate (m <sup>3</sup> ) | 2.5792                            | 2.7532           | \$0.1740                  | 6.75%                |              |
| Customer   | Annual Consumption m <sup>3</sup> | 2018 Annual Bill | Proposed 2019 Annual Bill | Yearly \$ Difference | % Difference |
| Low Residential  | 75                                | \$651            | \$675                     | \$24                 | 3.73%        |
| Average Residential                                    | 180                               | \$1,120          | \$1,178                   | \$58                 | 5.17%        |
| Multi-Residential (4 units)                            | 175                               | \$1,872          | \$1,929                   | \$57                 | 3.05%        |
| Multi-Residential (100 units)                          | 10,725                            | \$70,245         | \$73,697                  | \$3,452              | 4.91%        |
| Commercial   | 24,600                            | \$116,577        | \$124,451                 | \$7,874              | 6.75%        |
| Industrial   | 16,356                            | \$98,278         | \$103,534                 | \$5,256              | 5.35%        |



| APPROVALS       |   |
|-----------------|---|
| GENERAL MANAGER |   |
| TREASURER       |  |
| CITY MANAGER    |  |

**COUNCIL****INFRASTRUCTURE AND DEVELOPMENT SERVICES**

**REPORT P&B-2019-10  
MARCH 5, 2019**

**SUBJECT: REQUEST FOR EXTENSION TO DRAFT PLAN APPROVAL – NORTH VILLAGE SUBDIVISION – 2090572 ONTARIO INC. FOR NORTH VILLAGE SUBDIVISION (FILE: 26T-14-09001) WEST OF THE WELLAND BY-PASS CANAL, NORTH OF AARON AND GALLOWAY TRAILS AND SOUTH OF THE WELLAND RIVER**

**AUTHOR: RACHELLE LAROCQUE, B.E.S., M.Sc., MCIP, RPP  
PLANNING SUPERVISOR**

**APPROVING MANAGER: GRANT MUNDAY, B.A.A., MCIP, RPP  
MANAGER OF DEVELOPMENT APPROVALS**

**APPROVING G.M.: ERIK NICKEL, P.ENG.  
GENERAL MANAGER  
INFRASTRUCTURE AND DEVELOPMENT SERVICES/CITY  
ENGINEER**

**RECOMMENDATIONS:**

THAT THE COUNCIL OF THE CITY OF WELLAND approves an Extension to Draft Plan Approval for the North Village Subdivision (File: 26T-14-09001) for an additional one (1) year to March 29, 2020; and,

That Welland City Council approves a policy amendment to allow for North Village to be provided with an Extension to Draft Plan of Subdivision Approval for one (1) year which exceeds the one (1) year extension provided through Policy SER-012-0014.

**ORIGIN AND BACKGROUND:**

The North Village Subdivision was Draft Approved by the City of Welland effective March 29, 2011. The original Approval was for a period of three years, lapsing on March 29, 2014. The Approval was subject to 32 Conditions which must be met prior to the Plan being registered. In January 2014, the Owner requested a two-year extension to Draft Plan Approval. After circulation, Regional Niagara required that several Conditions of Draft Plan approval be amended. Council extended Draft Plan Approval for one year and amended the Draft Plan Conditions. On March 24, 2015, Council extended Draft Plan Approval for a further two years to March 29, 2017. On March 7, 2017, Council extended Draft Plan Approval for one additional year to March 29, 2018. On March 6, 2018, Council extend Draft Plan Approval for one additional year to March 29, 2019.

In accordance with the Memorandum of Understanding amongst the local municipalities, Niagara Region and the Niagara Peninsula Conservation Authority (NPCA), all requests for Extensions to Approvals of Draft Plans of Subdivision are to be circulated to the Region and NPCA for comment. This is to ensure that any Conditions of Draft Plan Approval comply with current policies.

**COMMENTS AND ANALYSIS:**

Draft Plan Approval is scheduled to lapse on March 29, 2019. Staff was provided with a request for Extension of Draft Approval on February 5, 2019. As per City's Policy SER-012-0014, only one (1) additional extension to draft plan approval would be considered by Council unless there was a request for an amendment to this policy. The information provided by the applicant has identified that previous phases of this subdivision have been registered, and this is the last phase of development remaining. The conditions of approval have all been met, however, registration has not moved forward because the final lot and block layout has not been finalized.

Regional Niagara provided comments on February 22, 2019 wherein it indicated that all their conditions have been met through previous phases, and therefore, they have no objections to the extension of this subdivision.

**FINANCIAL CONSIDERATION:**

All costs associated with the development of this property will be borne by the Developer.

**OTHER DEPARTMENT IMPLICATIONS:**

There are no implications to other Departments related to this request for Extension of Draft Plan Approval.

**SUMMARY AND CONCLUSION:**

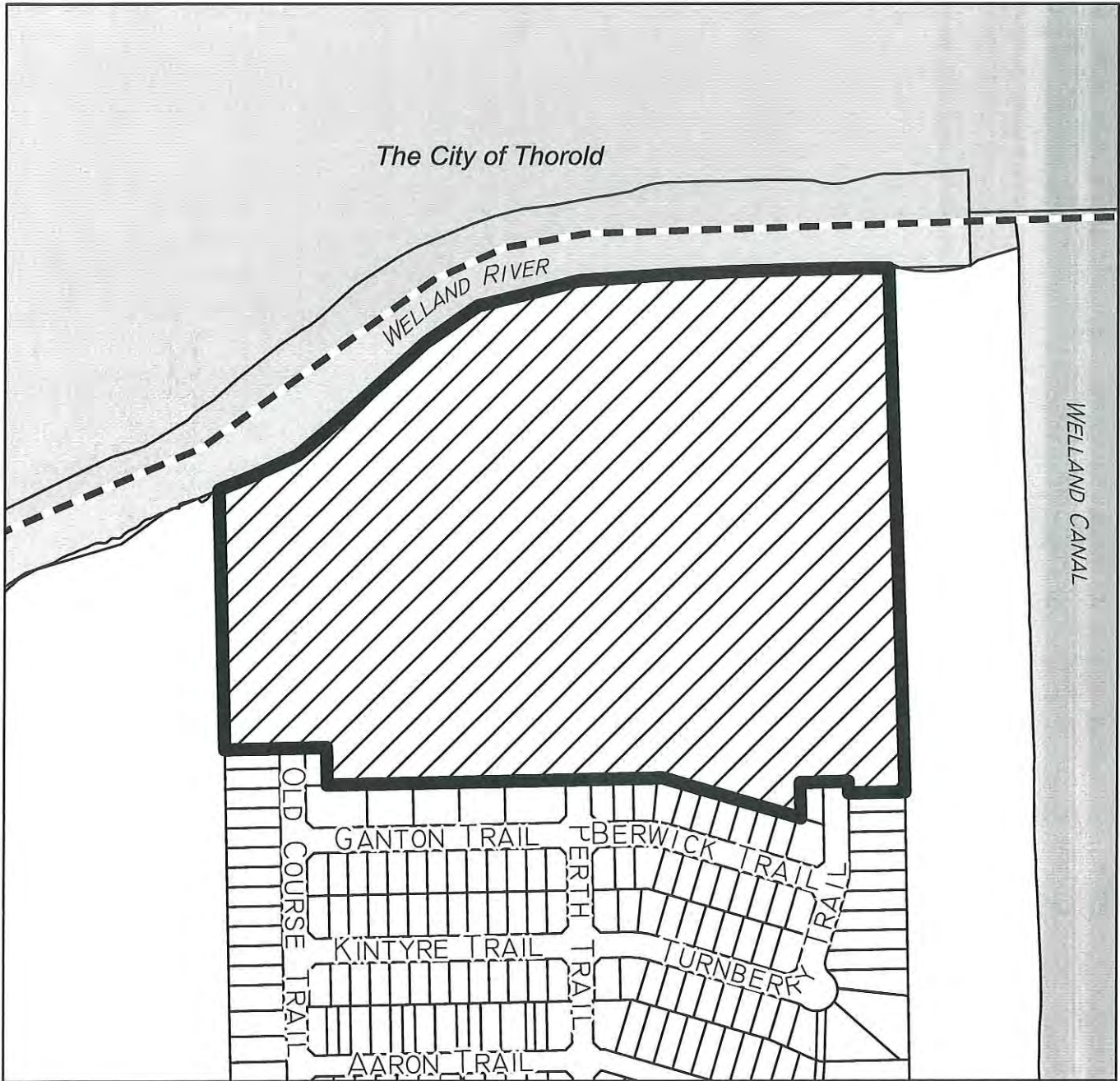
Staff recommends a one (1) year extension to the North Village Subdivision Draft Plan Approval to March 29, 2020.

**ATTACHMENTS:**

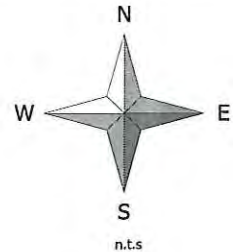
- Appendix I - Key Map
- Appendix II - Request for Draft Plan Extension
- Appendix III - Relevant Correspondence



# File No. 26T-14-09001



## KEY MAP



**SUBJECT LANDS**



Infrastructure and  
Development Services  
Planning Division



*Received February 5/19*

# 2090572 ONTARIO INC.

---

February 1, 2019

**Corporation of the City of Welland**

Infrastructure and Development Services

Planning Division - Development and Infrastructure Services

60 East Main Street

Welland, ON

L3B 3X4

**Attention: Mr. Grant Munday, B.A.A.**  
**Manager of Development Approvals**  
**Planning Division**  
**Development and Infrastructure Services**

**Reference: Application for Extension of Draft Approval**  
**North Village Subdivision in the City of Welland**  
**Draft Plan of Subdivision 26-T-14-09001**

Dear Mr. Munday:

Further to previous correspondence, as you know, we are the owners of the lands subject to the above referenced Draft Plan of Subdivision.

In this regard, please accept this letter as our formal request for the Extension of Draft Approval for 1 year of the Draft Approved Plan of Subdivision beyond its current expiry date of March 29, 2019 pursuant to Section 51 Subsection (33) of the Planning Act 1990 R.S.O. Chapter P.13 (as amended).

In addition, please find enclosed our cheque in the amount of \$1,433.00 as a processing fee for this request.

By way of background, the current Draft Plan of Subdivision was approved effective March 29, 2011. Since that time, the first phase of this draft plan was serviced and registered while other previously approved draft plans have been completed. The above noted draft plan is the master plan for an approximately 50 acre extension of an existing adult lifestyle development wherein approximately 385 lots have already been developed. All previous phases are complete and we recently registered and serviced a phase of what will be a mix 65 single detached and townhouse lots with build-out having commenced in the fall of 2018.

All draft conditions related to DPS 26-T-14-09001 have been cleared.

In the interim, should you have questions or require additional documentation please contact the undersigned at your convenience.

We thank you in advance for your consideration.

Yours truly,  
**2090572 Ontario Inc.**

  
**James A. D'Orazio - B.A., MBA**  
**President**

*copy: Ms. Marilyn Radman - Regional Municipality of Niagara*  
*Ms. Jennifer Vida - Upper Canada Consulting*

**VIA E-MAIL ONLY**

February 22, 2019

File: D.11.11.SD-19-006

Grant Munday, MCIP, RPP  
 Manager of Development Approvals  
 Infrastructure and Development Services  
 Corporation of the City of Welland  
 60 East Main Street  
 Welland, ON L3B 3X4

Dear Mr. Munday:

**Re: Extension of Draft Plan of Subdivision**  
**City File No.: 26T-14-09001**  
**Applicant: 2090572 Ontario Inc.**  
**North Village Subdivision**  
**City of Welland**

Regional Development Services staff has reviewed the request for extension of draft approval for the North Village Draft Plan of Subdivision. Original draft approval became effective in 2011 with subsequent extensions of draft approval in which the latest one is set to expire on March 29, 2019. The following Provincial and Regional comments are offered to assist the City in considering the extension request.

It is the Region's practice to consider up to two year extensions to draft plan approval. This allows for regular review of the proposal in light of the most recent policies and/or infrastructure considerations and to modify and/or update conditions of approval if necessary. In reviewing this request, Regional staff notes that the applicant has requested a one year extension as all previous phases of this subdivision have been completed with build-out having commenced in the fall of 2018. Regional staff have previously provided a clearance of draft plan conditions in our correspondence dated March 15, 2018. As such, staff notes that all Regional and Provincial interests have been accommodated and would offer no objection to the one year extension of draft approval as requested.

If you have any questions or wish to discuss these comments, please contact myself at extension 3387. Please send notice of Council's decision on this application.

Sincerely,



Lindsay Earl, MCIP, RPP  
 Senior Development Planner

cc: Susan Dunsmore, P.Eng., Development Engineer, Niagara Region



| APPROVALS       |  |
|-----------------|--|
| GENERAL MANAGER |           |
| TREASURER       |  |
| CAO             | <br>19-57 |

**COUNCIL**  
**INFRASTRUCTURE AND DEVELOPMENT SERVICES**

**REPORT P&B-2019-13**  
**MARCH 5, 2019**

**SUBJECT: PROPOSED AMENDMENTS TO THE GROWTH PLAN  
FOR THE GREATER GOLDEN HORSESHOE, 2017**

**AUTHOR: ROSE DI FELICE, M.PI., M.Sc. MCIP, RPP  
MANAGER OF POLICY PLANNING**

**APPROVING G.M.: ERIK NICKEL, P. ENG.  
GENERAL MANAGER,  
INFRASTRUCTURE AND DEVELOPMENT SERVICES/CITY  
ENGINEER**

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND receives Report P & B - 2019-19 for information purposes regarding the Proposed Amendments to the Growth Plan for the Greater Golden Horseshoe, 2017 (the Growth Plan); and further,

That Welland City Council requests the Province designate those lands identified on Appendix I to Report P & B - 2019-19 as Provincially Significant Employment Zones; and further,

That Welland City Council requests the Province withdraw its appeal on those lands identified on Appendix II to Report P & B – 2019-19 and proposed by the City to be designated as Provincially Significant Employment Zones; and further,

That Welland City Council requests the Province include the lands identified on Appendix III to Report P & B – 2019-19 within the City's urban area boundary; and further,

That Welland City Council directs Staff to forward Report P & B – 2019-19 to the Regional Municipality of Niagara and to the Ministry of Municipal Affairs and Housing as the City's response to the Ministry's proposed changes to the Growth Plan.

**ORIGIN AND BACKGROUND:**

On January 15, 2019, the Minister of Municipal Affairs and Housing announced proposed amendments to the Province's Growth Plan by releasing Proposed Amendment 1 to the Growth Plan which focuses on the following matters:

- Employment Planning;
- Settlement Area Boundary Expansions;
- Small Rural Settlements;
- Agricultural and Natural Heritage Systems;
- Intensification and Density Targets;
- Major Transit Station Areas; and,
- Transition Matters.

The Province will be receiving comments on the proposed changes for a period of 45 days.

Presently, the City has been implementing the existing Growth Plan policies with the understanding and expectation that all new developments are to conform with said policies. Similarly, any new Growth Plan policies approved by the Province will need to be implemented by the Region and the City.

The purpose of this Report is to provide Council with an overview of the proposed Growth Plan changes and with comments regarding those proposed changes which affect the City. To this end, this Report is structured by firstly providing a synopsis of the changes proposed by Amendment 1 and by secondly providing Staff comments and recommendations on those changes which will most significantly impact the City.

#### **COMMENTS AND ANALYSIS:**

##### Employment Planning

The proposed changes will permit lands within Employment Areas to be converted to an alternative designation that would permit non-employment (i.e., residential, mixed use) uses in advance of a Municipal Comprehensive Review where it is demonstrated that there is a need, where there are no adverse effects on the viability of the Employment Area or the achievement of minimum intensification and density targets, where there are existing or planned infrastructure and public services in place and, where a significant number of jobs are maintained.

The purpose of this change is to provide flexibility by adding uses to Employment Lands thereby ensuring that the lands to be used for employment are appropriately protected while unlocking lands required for non-employment development.

There are however, certain lands that are proposed to be designated Provincially Significant Employment Zones which can only be converted through a Municipal Comprehensive Review.

##### Settlement Area Boundary Expansions

Changes proposed by Amendment 1 create a system that allows land to be unlocked more quickly to ensure that local municipal decisions regarding "reasonable changes to settlement area boundaries" can be made in a timely fashion. This is to be achieved by permitting small additions to settlement areas (up to 40 hectares) prior to a Municipal Comprehensive Review subject to the lands meeting certain criteria including minimum density targets, being serviced and having sufficient infrastructure capacity.

### Small Rural Settlements

Small rural settlements are recognized as areas that are “not expected to face significant growth pressures” and include existing hamlets or similar small settlement area that are “long-established and identified in official plans.” The City’s Official Plan does not designate hamlets nor small settlement areas.

### Agricultural and Natural Heritage Systems

Municipalities will be allowed to use their existing Agricultural and Natural Heritage mapping as they transition to provincial mapping. Provincial mapping of the agricultural land base and the Natural Heritage System will apply only after said mapping is implemented in upper-tier and single-tier official plans. Once the provincial mapping has been implemented in the official plan all refinements only will be allowed to be made through a Municipal Comprehensive Review.

### Intensification and Density Targets

One of the more significant changes proposes to reduce the intensification and designated Greenfield area density targets currently required to be met by the Growth Plan. In order to achieve the objective of supporting provincial transit investments, planned growth rates and local realities including market demand for housing, minimum intensification and density targets grouped by municipalities are proposed. The grouping by municipalities is different than what is currently in place; single intensification and density targets within the whole of the Greater Golden Horseshoe area.

A minimum of 50% of growth occurring annually within the delineated Built-Up area has been established for Niagara Region by the proposed Growth Plan whereas the existing Growth Plan requires a minimum of 60% be achieved. In designated Greenfield areas the density target for the Region has been reduced from 80 jobs/people per hectare to 60 jobs/people per hectare. These reduced targets are to take effect by 2022, with no further increase after 2031. The City currently achieves 70% intensification in its Built-Up area.

### Major Transit Station Areas

The changes are being proposed under this heading in order to provide a more direct and faster approach to determine major transit station areas. To this end, upper-tier and single-tier municipalities may delineate the boundaries of major transit station areas and identify minimum density targets for these areas prior to a Municipal Comprehensive Review while maintaining provincial approval and protection by designating these areas as protected major transit station areas under the *Planning Act* requirements providing official plan policies for these areas are met.

### Transition Matters

The Province intends that the timelines for municipal implementation of proposed Amendment 1 would be the same as current timelines for implementation of the Growth Plan. For lower-tier municipalities this means that the conformity date would be within one (1) year of the applicable upper-tier official plan taking effect.



## Discussion

As noted previously, the above noted comments provide a synopsis of the changes proposed as Amendment 1 to the Growth Plan, 2017. The most impactful on the City are those changes which result in scaled (reduced) intensification and density targets, settlement area boundary changes and employment areas.

### a) Employment Planning

Through Amendment 1 certain lands within the boundaries of the Growth Plan are to be designated Provincially Significant Employment Zones; none of these 29 areas proposed to be designated are located within Niagara Region. The Province is requesting that municipalities provide mapping of areas which, in their communities, should be designated.

It is Staff's recommendation that lands currently identified by the Growth Plan and the City's Official Plan as Gateway Economic Zone and Gateway Economic Centre be recognized as Provincially Significant Employment Zones. These lands are recognized in the current Growth Plan as having significant potential to promote and support increased opportunities for cross-border trade, movement of goods, and tourism. In addition, lands adjacent to the active Welland Canal should also be considered as Provincially Significant Employment Zones given the economic opportunities their location presents. Although some of these lands are designated Agricultural and Open Space & Recreation by the City's Official Plan their strategic locations along the Welland Shipping Canal adjacent to rail lines and Provincial Highways require them to be protected for future employment uses. With reference to Appendix I, Staff is proposing that the Province designate those lands identified with hatching as Provincially Significant Employment Zones.

### b) Settlement Area Boundary Expansions

The proposed changes involving Settlement Area Boundary Expansions permit their expansion subject to certain criteria. Currently, the City is undertaking an Urban Area Expansion to include the lands in the Northwest Area of the City.

The Northwest Area of the City has been a prime candidate area for boundary expansion and therefore over the course of recent years City of Welland Councils' have supported the inclusion of these lands in the Northwest Area of the City within its urban area boundary. The Northwest Area has significant potential to accommodate growth by permitting urban land uses within this Area. The suitability of the area for development relative to stormwater drainage, water and sewer services, environmental impacts and integration with existing and proposed development in the City and the abutting municipalities of Pelham and Thorold have been demonstrated. In fact, as a result of the expansion of the Town of Pelham and related commitment on the part of the Region to service those lands, the Northwest Area of the City became economically feasible to service. Regional and City services are located within the Study Area. Past studies have served as a basis for demonstrating that there are existing or planned infrastructure and public facilities to support the proposed growth and development of complete communities.

In addition to the foregoing regarding demonstrated need and appropriateness for the Northwest Area of the City to be included within its urban area boundary, the City has

recommended that lands currently within its urban area boundary (in the southwest area of the City) which are not suitable for urban development be removed.

Staff recommends that with the approval of Amendment 1, lands within the Northwest Area of the City be included within the City's urban area boundary as these lands are appropriate for future urban development due to their existing and planned infrastructure, proximity to existing built-up areas and ability to contribute to orderly, sequential and continuous development (Appendix III). Staff is of the opinion that urban expansion only should be permitted where minimum intensification requirements have been met. The City has met and exceeded the current minimum and will meet the proposed targets.

c) Intensification and Density Targets

With respect to the reduced intensification and density targets proposed by Amendment 1 to the Growth Plan, Staff can support the proposed changes. It should be noted that the City has achieved higher intensification and density targets than those proposed by Amendment 1. As well, it should be noted that the targets are minimums and therefore, higher targets can be achieved thereby continuing to encourage the development of complete communities composed of medium and higher density developments primarily small lot singles and street townhouses in Greenfield and infill areas.

d) Transition Matters

With respect to Transition Matters, Staff has no issue with the proposed changes. The City will be undertaking an Official Plan Review and will conform to the Growth Plan once an approved version is available.

As part of the Transition Matters, Staff is requesting that the Province withdraw its appeal of Regional Policy Plan Amendment (RPPA) 4-2013 (Appendix II). The subject lands are intended for employment purposes and have been recommended by Staff to be considered as Provincially Significant Employment Zone lands.

**FINANCIAL CONSIDERATION:**

There are no financial implications as a result of this Report

**OTHER DEPARTMENT IMPLICATIONS:**

There are no implications to other Departments as a result of the contents of this Report.

**SUMMARY AND CONCLUSION:**

This Report provides an overview of the proposed changes (Amendment 1) to the Growth Plan that are of significance to the City and as such, it is recommended that this Report be forwarded to the Regional Municipality of Niagara and the Ministry of Municipal Affairs and Housing.

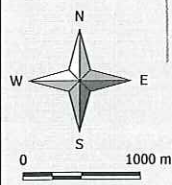
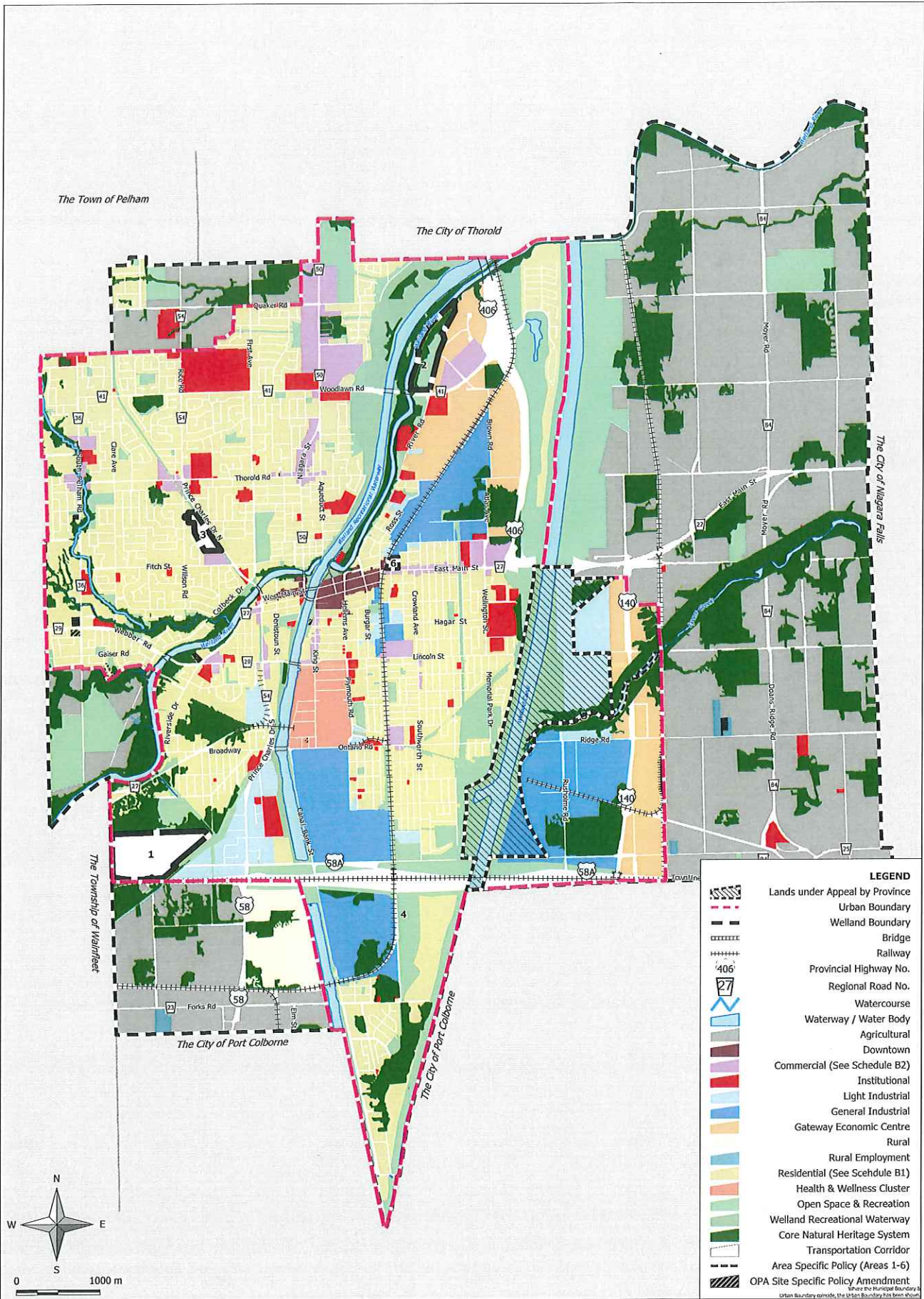


**ATTACHMENTS:**

- Appendix I – Proposed Provincially Significant Employment Zones
- Appendix II – Lands Under Appeal by Province
- Appendix III – Northwest Welland Proposed Urban Area Expansion







**LEGEND**

- Lands under Appeal by Province
- Urban Boundary
- Welland Boundary
- Bridge
- Railway
- Provincial Highway No.
- Regional Road No.
- Watercourse
- Waterway / Water Body
- Agricultural
- Downtown
- Commercial (See Schedule B2)
- Institutional
- Light Industrial
- General Industrial
- Gateway Economic Centre
- Rural
- Rural Employment
- Residential (See Schedule B1)
- Health & Wellness Cluster
- Open Space & Recreation
- Welland Recreational Waterway
- Core Natural Heritage System
- Transportation Corridor
- Area Specific Policy (Areas 1-6)
- OPA Site Specific Policy Amendment

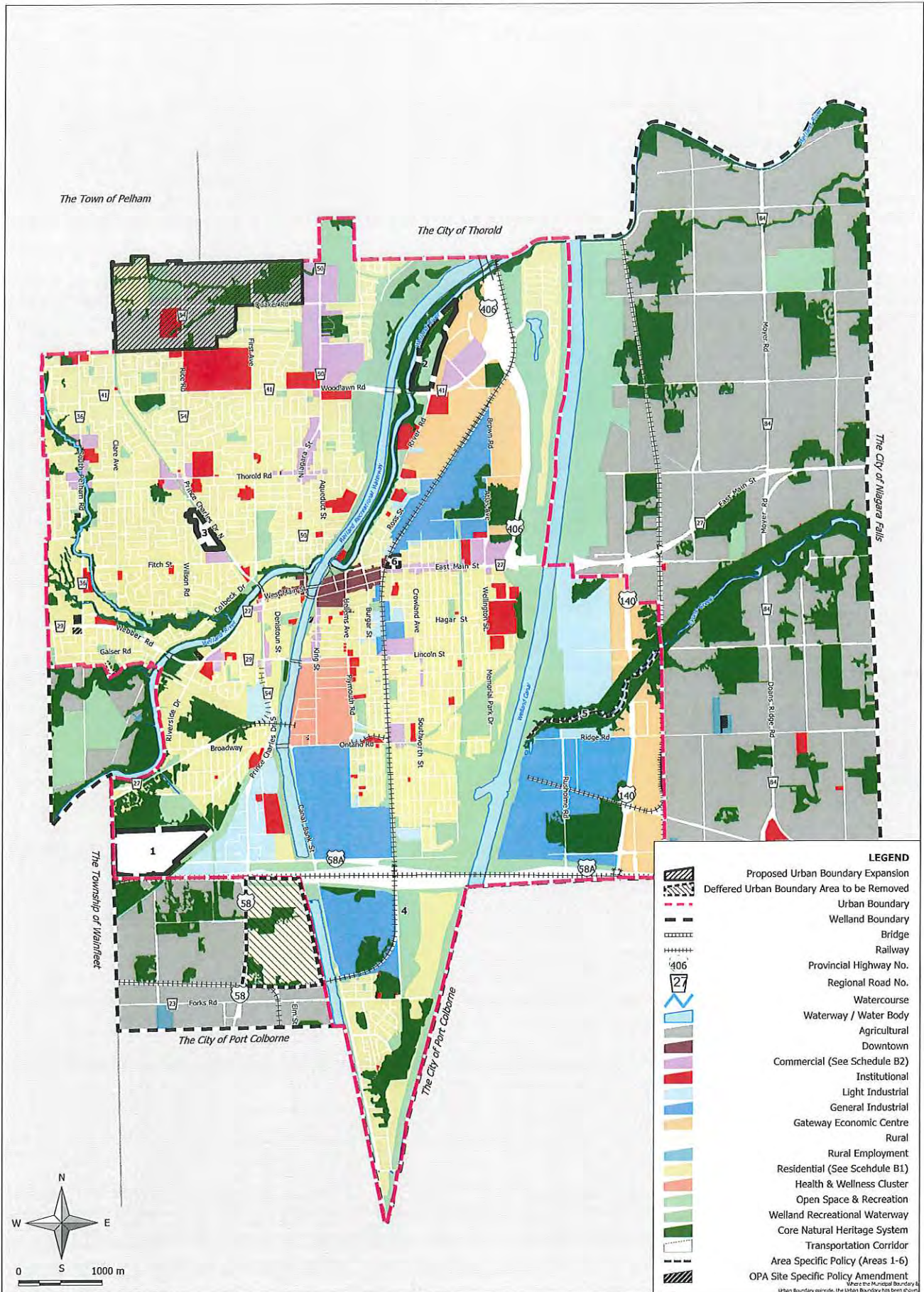
Where the Municipal Boundary is Outside the Urban Boundary, the Urban Boundary has been shown.



**City of Welland**  
**Lands Under Appeal by Province**

*Infrastructure and Development Services*  
 Planning Division





**City of Welland**  
**Northwest Welland Proposed Urban Area Expansion**

*Infrastructure and Development Services*  
 Planning Division

FILE: Z:\WFO\PROJECTS\Employment Lands\Protected Employment Lands\Protected Employment Lands.mxd  
 27/02/2019



| APPROVALS       |   |
|-----------------|---|
| GENERAL MANAGER |   |
| TREASURER       |  |
| CITY MANAGER    |  |

99-43

COUNCILINFRASTRUCTURE AND DEVELOPMENT SERVICES

REPORT P&B-2019-11  
MARCH 5, 2019

**SUBJECT: WELLAND HYDRO, BELL CANADA AND COGECO  
CONNEXION INC. EASEMENT REQUESTS OVER CITY  
LANDS ON THE WEST SIDE OF PRINCE CHARLES  
DRIVE NORTH BETWEEN FITCH STREET AND  
COLBECK DRIVE**

**AUTHOR: ROSE DI FELICE, M.PI., M.Sc., MCIP, R.P.P  
PLANNING MANAGER**

**APPROVING G.M.: ERIK NICKEL, P.ENG.  
GENERAL MANAGER, INFRASTRUCTURE AND  
DEVELOPMENT SERVICES/CITY ENGINEER**

RECOMMENDATIONS:

THAT THE COUNCIL OF THE CITY OF WELLAND approves an Easement(s) to permit the crossing of City-owned land along the west side of Prince Charles Drive North, between Fitch Street and Colbeck Drive to the benefit of Welland Hydro, Bell Canada: and Cogeco Connexion Inc. and further,

THAT Welland City Council authorizes Staff to prepare the necessary By-law(s) and documentation.

ORIGIN AND BACKGROUND:

As a result of the relocation of hydro poles from an Easement located at the rear of lots fronting onto Riverview Drive to lands along the City's Recreational Trail, situated on a former railway Right-of-Way, Welland Hydro, Bell Canada and Cogeco Connexion Inc. have requested an Easement(s) to recognize the pole relocation. As Bell Canada has a joint use agreement with Welland Hydro to be joint tenants on the hydro poles within the proposed Easement, they have requested that their arrangement with Welland Hydro be recognized in the Easement document so that their occupancy rights are confirmed. Cogeco Connexion Inc. has requested its own Transfer of Easement over the same lands.

The required Easement is shown on the attached Reference Plan as Parts 1, 2 and 3, 59R-16324 (Appendix I).

**COMMENTS AND ANALYSIS:**

As the Easement requests represent a relocation of an existing Easement, Staff recommends that said requests be granted.

**FINANCIAL CONSIDERATION:**

There are no financial implications related to the contents of this Report.

**OTHER DEPARTMENT IMPLICATIONS:**

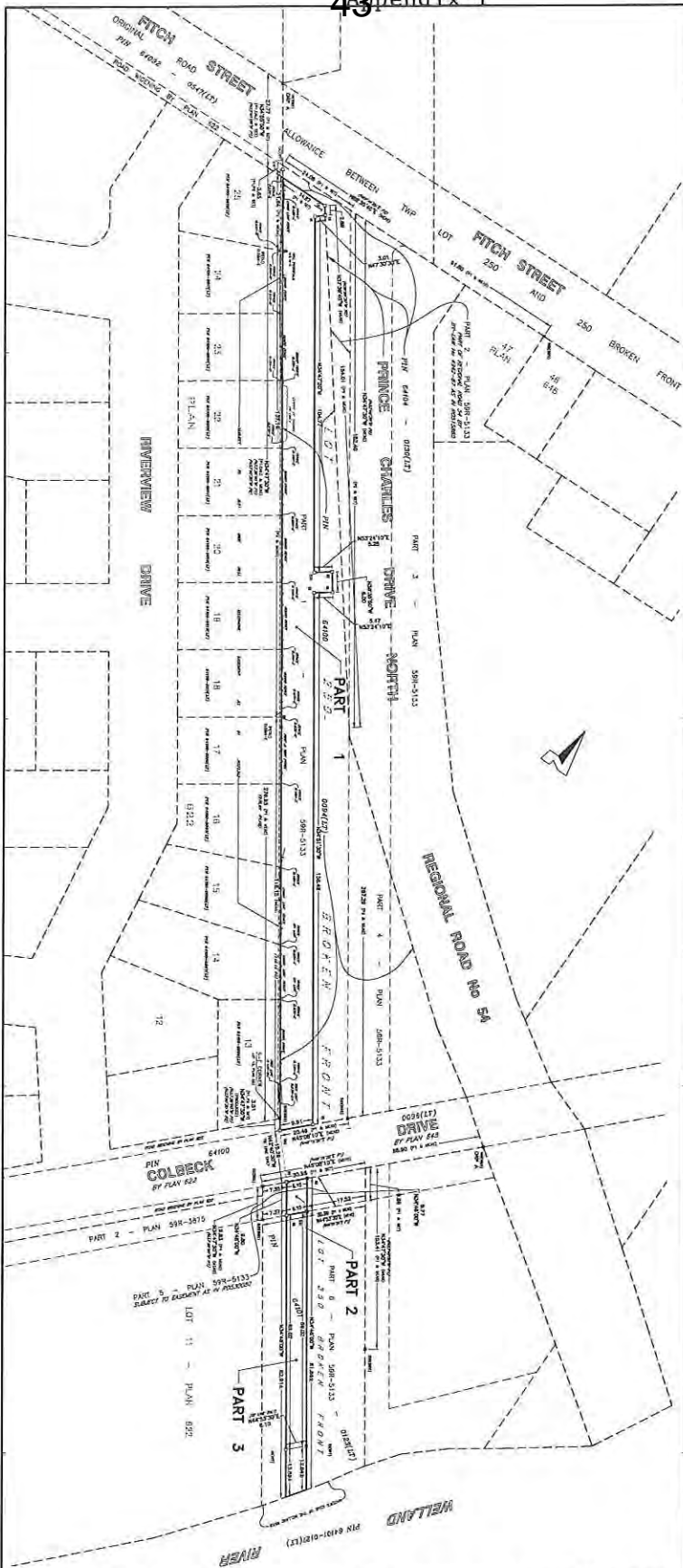
The Legal Division will be involved in the preparation of the required By-law and necessary documentation associated with the creation of the Easement(s) should Council approval be received.

**SUMMARY AND CONCLUSION:**

Based on the foregoing, Staff would recommend that Council approve the requests from Welland Hydro, Bell Canada and Cogeco Connexion Inc. for an Easement(s) along the Recreational Trail on the west side of Prince Charles Drive North between Fitch Street and Colbeck Drive over Parts 1, 2 and 3, Plan 59R-16324 to recognize the relocation of the hydro poles.

**ATTACHMENTS:**

Appendix I - Reference Plan



**PLAT OF PART OF PART OF LOT 250 BROKEN FRONT**  
**GEOGRAPHIC TOWNSHIP OF THOROLD**  
**CITY OF WELLAND**  
**SOUTHERN JURISDICTION OF ONTARIO**

PLAT 1: PART OF PART OF LOT 250 BROKEN FRONT  
 PART 1 - NORTH - PLAN 598-5133  
 PART 2 - PLAN 598-5133  
 PART 3 - PLAN 598-5133

**LEGEND**

--- Dotted lines indicate boundaries of adjacent lots.  
 --- Dashed lines indicate boundaries of adjacent lots.  
 --- Solid lines indicate boundaries of adjacent lots.  
 --- Solid lines indicate boundaries of adjacent lots.

**ASSURANCE NOTE**  
 I, the undersigned, being a duly qualified and licensed Surveyor in and for the Province of Ontario, do hereby certify that the foregoing is a true and correct copy of the original plan as filed in my office, and that the same is in accordance with the provisions of the Survey Act, R.S.O. 1990, c. S. 5, and the Regulations made thereunder.

**REGISTERED SURVEYOR**  
 CHAMBERS & ASSOCIATES  
 1100 SHEPPARD AVENUE EAST  
 SUITE 100  
 SCARBOROUGH, ONTARIO M1S 1T6  
 TEL: (416) 291-1111  
 FAX: (416) 291-1112



COUNCIL  
CORPORATE SERVICES  
FINANCE DIVISION

| APPROVALS       |   |
|-----------------|---|
| GENERAL MANAGER |  |
| CFO             |   |
| CAO             |  |

REPORT FIN-2019-05  
MARCH 5, 2019

19-4

**SUBJECT: APPLICATION FOR TAX WRITE-OFFS - SECTIONS 357/358**

**AUTHOR: JANET FERLAND,  
TAX CLERK**

**APPROVING  
SUPERVISOR: MICHAEL LOSTRACCO, CPA, CMA  
REVENUE SERVICES MANAGER**

**APPROVING  
G.M.: STEVE ZORBAS, CPA, CMA, B.Comm, DPA,  
GENERAL MANAGER, CORPORATE SERVICES, CHIEF FINANCIAL  
OFFICER/TREASURER**

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND approves the write-off of taxes in the amount of \$9,937.30 as contained in Report FIN-2019-05 for the reduction or cancellation of taxes, pursuant to Sections 357 and 358 of *The Municipal Act, 2001*.

**ORIGIN AND BACKGROUND:**

Sections 357 and 358 provide for the cancellation, reduction or refund of taxes for conditions such as demolition, fires, class changes, errors, etc.

**COMMENTS AND ANALYSIS:**

Throughout the year, properties experience situations which may lead to assessment reductions. Property owners then file appeals to the Municipal Property Assessment Corporation (MPAC).

Some of the common reasons a property may experience a reduction under Sections 357 and 358 are as follows:

- ***Became Exempt*** – This situation occurs when a property is purchased by an organization that is exempt from property taxes. (City, Region, School Board)
- ***Gross or Manifest Error*** – Error or change to assessment roll by MPAC which may result from a clerical or factual error, such as transposition of figures, typographical error or creation of roll in error.

- **Demolition** – Property or part of property demolished.
- **Fire** – Property or part of property destroyed by fire.
- **Ceased to be liable to be taxed at rate it was taxed** – As a result of a change of event during the taxation year such as change in the use of land; an act or omission resulting in land ceasing to be in a class of property; a property is eligible to be reclassified in a different class of real property eg. Commercial to Residential.

Recommendations contained in the report are those approved by MPAC.

Appellants requesting adjustments other than those recommended in the report:

**have the right to appeal directly to the A.R.B. (Assessment Review Board)  
within 35 days after Council makes its decision.**

Subsequent to Council approval, notices of decision are mailed to applicants advising them of reduction or cancellation granted and status of the tax account.

#### **FINANCIAL CONSIDERATION:**

In the normal course of operations, the City processes two or three groups of 357/358 applications throughout the year. The funds allocated in the tax write-off account accommodate these adjustments.

#### **OTHER DEPARTMENT IMPLICATIONS:**

Not applicable.

#### **SUMMARY AND CONCLUSION:**

Approving the write-off of taxes in the amount of \$9,937.30 as contained in Report FIN-2019-05, is pursuant to Sections 357 and 358 of *The Municipal Act, 2001*.

#### **ATTACHMENTS:**

Appendix I – Application to the Council for Adjustment of Taxes for the City of Welland Under Sections 357/358 of *The Municipal Act, 2001*

APPLICATION TO THE COUNCIL FOR ADJUSTMENT OF TAXES FOR THE CITY OF WELLAND  
 UNDER SECTIONS 357/358 OF THE MUNICIPAL ACT, 2001

| APPLIC.<br>NO. | ROLL NUMBER       | ASSESSMENT<br>ADJUSTMENT | TAX RATE   | DOLLAR<br>ADJUSTMENT | REASON   |
|----------------|-------------------|--------------------------|------------|----------------------|--|
| 17-18          | 60-010-00500-0000 | (106,954)                | 0.03663230 | (3,917.97)           | Damaged/Substantially unusable                                 |
| 17-18          | 60-010-00500-0000 | (40,158)                 | 0.02564261 | (1,029.76)           | Damaged/Substantially unusable                                 |
| 18-11          | 60-005-14500-0000 | (41,250)                 | 0.01589094 | (222.69)             | Became Exempt  |
| 18-12          | 60-005-14700-0000 | (39,250)                 | 0.01589094 | (211.89)             | Became Exempt  |
| 18-13          | 60-005-15000-0000 | (53,250)                 | 0.01589094 | (287.47)             | Became Exempt  |
| 18-14          | 60-005-16400-0000 | (75,000)                 | 0.01589094 | (404.89)             | Became Exempt  |
| 18-15          | 60-005-16500-0000 | (114,000)                | 0.01589094 | (615.44)             | Became Exempt  |
| 18-16          | 60-005-19000-0000 | (137,500)                | 0.01589094 | (742.30)             | Became Exempt  |
| 18-22          | 50-001-13800-0000 | (259,276)                | 0.03551985 | (4,440.72)           | Razed by Demolition  |
| 18-22          | 50-001-13800-0000 | 195,644                  | 0.02486390 | 2,345.61             | Razed by Demolition  |
| 18-23          | 60-011-04700-0000 | (11,300)                 | 0.03551985 | (235.33)             | Ceased to be liable to be taxed at<br>the rate it was taxed at |
| 18-23          | 60-011-04700-0000 | 11,300                   | 0.01589094 | 105.28               | Ceased to be liable to be taxed at<br>the rate it was taxed at |
| 18-26          | 10-013-63110-0000 | (91,547)                 | 0.01589094 | (219.21)             | Razed by Demolition  |
| 18-30          | 10-011-02000-0000 | (44,839)                 | 0.01589094 | (60.52)              | Razed by Demolition  |
|                |                   |                          |            | <u>(9,937.30)</u>    |  |



**COUNCIL**  
**CORPORATE SERVICES**  
**FINANCE DIVISION**

| APPROVALS       |   |
|-----------------|---|
| GENERAL MANAGER |  |
| CFO             |  |
| CAO             |  |

19-4

**REPORT FIN-2019-07**  
**MARCH 5, 2019**

**SUBJECT: MUNICIPAL ACT REGULATION 284/09 AND PUBLIC SECTOR ACCOUNTING**

**AUTHOR: ROBERT LEE, CPA, CMA,  
CAPITAL & PAYABLES MANAGER**

**APPROVING SUPERVISOR: ELIZABETH PANKOFF, MBA, CPA, CGA,  
MANAGER OF BUDGETS AND FINANCIAL REPORTING/DEPUTY  
TREASURER**

**APPROVING G.M.: STEVE ZORBAS, CPA, CMA, B.Comm, DPA,  
GENERAL MANAGER, CORPORATE SERVICES, CHIEF FINANCIAL  
OFFICER/TREASURER**

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND approves the exclusion of amortization and post-employment benefit expenses from the 2019 Budgets.

**ORIGIN AND BACKGROUND:**

The City's annual budget is prepared based on a 'cash basis' of accounting. Key outcomes of the annual budget are the tax and water and wastewater rates which Council is asked to approve. The *Municipal Act, 2001*, requires that financial statements and budgets be prepared in accordance with Generally Accepted Accounting Principles (GAAP) and these principles would require the inclusion of asset amortization and post-employment benefit expenses in the City's budget. The *Municipal Act, 2001*, does not mandate that budgets be prepared on an accrual basis. In fact, the majority of municipalities continue to prepare cash-based budgets.

Ontario Regulation 284/09 allows municipalities and local boards to exclude amortization expenses and post-employment benefit expenses from the budget; however, this does require that Council approves the exclusion of these expenses from the annual budget.

**COMMENTS AND ANALYSIS:**

The full accrual accounting practices followed by municipalities consider the minimum level of funding to cover operating expenses, interest expense, debt and amortization of tangible capital assets. Currently, the City is meeting its current expenses but needs to do a better job at adequately planning for the future. The sustainable level of revenue should account for current period expenses as well as future capital investment requirements.

**FINANCIAL CONSIDERATION:**

The following analysis displays the City's estimated spending surplus/(deficit) with regards to its tangible capital assets:

| <b>Assets</b> | <b>Historical Cost</b> | <b>Estimated Replacement Cost</b> | <b>Estimated 2017 Amortization</b> | <b>2018 Capital Spending*</b> | <b>Sustainable Annual Spending**</b> | <b>Spending Surplus/(Deficit)***</b> |
|---------------|------------------------|-----------------------------------|------------------------------------|-------------------------------|--------------------------------------|--------------------------------------|
|               | \$417.1M               | \$1,146.0M                        | \$9.8M                             | \$33.3M                       | \$23.9M                              | \$9.4M                               |

\*2019 Capital Budgets

\*\*Sustainable Annual Spending represents the estimated replacement cost divided by the useful life of the assets in the category

\*\*\*Spending Surplus/(Deficit) is calculated as capital spending less sustainable annual spending

Based on the estimated replacement cost of \$1,146.0 million reported in the City's 2016 Addendum to the Asset Management Plan of 2015, an annual sustainable spending level to ensure that the City's assets are replaced and redeveloped in a timely manner would be approximately \$23.9 million. Capital spending on asset replacements and redevelopments in 2019 amounts to \$33.3 million which results in a gap of \$9.4 million. Reviewing the 2019 capital spending of \$25.9 million, it is \$2.0 million above the annual sustainable spending level of \$23.9 million. However, the 2019 capital budget includes the construction of the Station #1 Fire Hall. Otherwise, the capital spending will continue to be below the annual sustainable spending level.

The City's tangible capital asset spending requirements, funding requirements and capital financing policies require further refinement to achieve the annual sustainable spending level. With the completion of the City's 2016 Addendum to the Asset Management Plan of 2015 and the recommendations by BMA Consulting Inc. during the City's service delivery review to develop an asset management funding strategy, review of capital funding will be a priority in the execution of the 10-year budget cycle.

The Public Sector Accounting Board (PSAB) does not require liabilities associated with post-employment benefits to be fully funded by setting aside any portion of the accumulated surpluses as reserves or reserve funds. At the end of 2017, the City had approximately \$7.4 million of post-employment liabilities. The City's annual operating budget includes expenses for expected payments for retirement plans, sick leave benefit plans, long-term disability plans, WSIB and vacation agreements.

In 2019, \$40,304 has been budgeted as transfer to the sick leave reserve as these unfunded liabilities are addressed.

**OTHER DEPARTMENT IMPLICATIONS:**

Not applicable.

**SUMMARY AND CONCLUSION:**

Staff recommends that Council approves the exclusion of amortization expenses and post-employment benefit expenses from the 2018 Budgets.

**ATTACHMENTS:**

Appendix I – Estimate of 2018 Amortization Expense

Appendix II - The *Municipal Act, 2001*, Ontario Regulation 284/09, Budget Matters - Expenses



Estimate of 2018 Amortization Expense: \$9,819,628

**Municipal Act, 2001  
Loi de 2001 sur les municipalités**

**ONTARIO REGULATION 284/09  
BUDGET MATTERS — EXPENSES**

Consolidation Period: From July 31, 2009 to the e-Laws currency date.

No amendments.

*This Regulation is made in English only.*

**Exclusion**

1. In preparing the budget for a year, a municipality or local board may exclude from the estimated expenses described in paragraph 3 of subsection 289 (2) and in paragraph 3 of subsection 290 (2) of the Act all or a portion of the following:

1. Amortization expenses.
2. Post-employment benefits expenses.
3. Solid waste landfill closure and post-closure expenses. O. Reg. 284/09, s. 1.

**Report**

2. (1) For 2011 and subsequent years, the municipality or local board shall, before adopting a budget for the year that excludes any of the expenses listed in section 1,

- (a) prepare a report about the excluded expenses; and
- (b) adopt the report by resolution. O. Reg. 284/09, s. 2 (1).

(2) If a municipality or local board plans to adopt or has adopted a budget for 2010 that excludes any of the expenses listed in section 1, the municipality or local board shall, within 60 days after receiving its audited financial statements for 2009,

- (a) prepare a report about the excluded expenses; and
- (b) adopt the report by resolution. O. Reg. 284/09, s. 2 (2).

**Contents**

3. A report under section 2 shall contain at least the following:

1. An estimate of the change in the accumulated surplus of the municipality or local board to the end of the year resulting from the exclusion of any of the expenses listed in section 1.
2. An analysis of the estimated impact of the exclusion of any of the expenses listed in section 1 on the future tangible capital asset funding requirements of the municipality or local board. O. Reg. 284/09, s. 3.

**Review**

4. The Ministry of Municipal Affairs and Housing shall initiate a review of this Regulation on or before December 31, 2012. O. Reg. 284/09, s. 4.

5. OMITTED (PROVIDES FOR COMING INTO FORCE OF PROVISIONS OF THIS REGULATION). O. Reg. 284/09, s. 5.

Back to top

19-3

REPORT CLK-2019-09

The following organization has applied for Lottery Licensing and is presented to City Council for approval.

**NAME****ADDRESS**

Alexander Kuska Catholic  
Elementary School

333 Rice Road  
Welland, Ontario  
L3C 2V9

Respectfully submitted by Tara Stephens, City Clerk

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**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND approves the application for lottery licensing for Alexander Kuska Catholic Elementary School.

**COUNCIL**  
**CORPORATE SERVICES**  
**FINANCE DIVISION**

| APPROVALS       |             |
|-----------------|-------------|
| GENERAL MANAGER | [Signature] |
| CFO             | [Signature] |
| CAO             | [Signature] |

19-5

**REPORT FIN-2019-04**  
**MARCH 5, 2019**

**SUBJECT: 2019 PERMISSIVE GRANTS**

**AUTHOR: ELIZABETH PANKOFF, MBA, CPA, CGA,  
MANAGER OF BUDGETS AND FINANCIAL  
REPORTING/DEPUTY TREASURER**

**APPROVING G.M.: STEVE ZORBAS, CPA, CMA, B. Comm., DPA,  
GENERAL MANAGER, CORPORATE SERVICES, CHIEF FINANCIAL  
OFFICER/TREASURER**

**RECOMMENDATION:**

THAT THE COUNCIL OF THE CITY OF WELLAND approves the 2019 Permissive Grants attached to Report FIN-2019-04 as Appendix I.

**ORIGIN AND BACKGROUND:**

In accordance to the *Municipal Act, 2001*, Section 290 (1) requires a municipality each year to adopt a budget.

**COMMENTS AND ANALYSIS:**

At the February 19, 2019 Council meeting, Council approved the City's 2019 Tax and Rate Supported Operating & Capital Budgets. For the 2019 budget year, Council approved \$276,142 for Permissive Grants. A summary of the organizations requesting Permissive Grants are attached as Appendix I.

**FINANCIAL CONSIDERATION:**

The 2019 staff-recommended funding is guided by the 'Grants and Special Assistance Policy', revised and approved by Council on December 19, 2017 (see Appendix II). All late applications did not receive any funding allocation.

**OTHER DEPARTMENT IMPLICATIONS:**

N/A.

**SUMMARY AND CONCLUSION:**

It is recommended that Council approves the 2019 Permissive Grants attached to Report FIN-2019-04 as Appendix I.

**ATTACHMENTS:**

Appendix I – Summary of 2019 Grant Applications  
Appendix II – Grants & Special Assistance Policy



| Summary of 2019 Grant Applications                |                |  |                             |                        |                        |                             |               |                             |               |                             |                               |                                      |
|---|----------------|--|-----------------------------|------------------------|------------------------|-----------------------------|---------------|-----------------------------|---------------|-----------------------------|-------------------------------|--------------------------------------|
| Organization                                      | Date Submitted | Purpose  | 2019 Grant Amount Requested | 2019 Staff Recommended | 15% of Operating Costs | 2018 Grant Amount Requested | 2018 Approved | 2017 Grant Amount Requested | 2017 Approved | Complies to Policy          | Financial Statements Received | received over the past 3 consecutive |
| 1 Welland Floatfest(CDN Tire Welland Floatfest)   | 9/14/2018      | To continue event                                    | \$15,000                    | \$7,400                | \$7,476                | \$16,023                    | \$13,000      | \$10,000                    | \$5,000       | Y                           | Y                             | N                                    |
| 2 Feast of the Assumption                         | 9/25/2018      | Annual Event   | \$2,225                     | \$2,200                | n/a                    | 2018                        | 2018          |                             |               | Y                           | N                             | N                                    |
| 3 La Boite a Soleil                               | 9/26/2018      | 2 Skate-a-thons (Feb 10/19 & Dec 1/19) Annual Events | \$346                       | \$346                  | n/a                    | 306                         | 306           | \$7,500                     | \$5,000       | Y                           | N                             | N                                    |
| 4 Hospice Niagara                                 | 9/27/2018      | Program expansion from biweekly to weekly            | \$10,000                    | \$5,000                | \$513,603              | \$5,000                     | \$5,000       | \$5,000                     | \$5,000       | Y                           | Y                             | Y                                    |
| 5 Visual Artists of Welland                       | 9/27/2018      | operating costs/rental space/capital exp             | \$7,000                     | \$1,500                | \$1,568                |                             |               |                             |               | N -> 15% of operating costs | N                             | N                                    |
| 6 Welland Rose Festival                           | 9/27/2018      | Annual Events  | \$80,000                    | \$60,000               | \$15,469               | \$65,733                    | \$60,000      | \$135,000                   | \$39,479      | Y                           | Y                             | Y                                    |
| 7 Faith Welland Outreach                          | 9/27/2018      | Maintain existing level of service                   | \$27,000                    | \$18,000               | \$18,392               | \$23,000                    | \$23,000      | \$20,000                    | \$20,000      | N -> 15% of operating costs | Y                             | Y                                    |
| 8 City of Welland Heritage Advisory Committee     | 9/27/2018      | Maintain existing level of service                   | \$13,235                    | \$13,235               | \$5,145                | \$13,235                    | \$13,235      | \$13,450                    | \$13,235      | N -> 15% of operating costs | N                             | Y                                    |
| 9 Welland Heritage Council & Multicultural Centre | 9/27/2018      | Dragon Boat Festival/Multicultural Festival          | \$8,775                     | \$5,800                | \$238,496              | \$5,773                     | \$5,773       |                             |               | Y                           | Y                             | N                                    |
| 10 Niagara Safety Village                         | 9/27/2018      | Maintain existing level of service                   | \$6,000                     | \$6,000                | \$22,575               | \$6,000                     | \$6,000       | \$6,000                     | \$6,000       | Y                           | Y                             | Y                                    |
| 11 Paroisse Sacre Coeur                           | 9/27/2018      | new program  | \$4,200                     |                        | n/a                    | \$0                         | \$0           |                             |               | Y                           | N                             | N                                    |
| 12 The Hope Centre                                | 9/27/2018      | Maintain existing level of service                   | \$65,000                    | \$65,000               | \$110,388              | \$65,000                    | \$60,000      | \$65,000                    | \$65,000      | Y                           | Y                             | Y                                    |
| 13 Autism Ontario- Niagara Region Chapter         | 9/27/2018      | Maintain existing level of service                   | \$5,000                     | \$5,000                | \$49,500               | \$0                         | \$0           | \$5,000                     | \$5,000       | Y                           | Y                             | N                                    |
| 14 Open Arms Mission                              | 9/28/2018      | Maintain existing level of service                   | \$45,000                    | \$45,000               | \$49,325               | \$48,775                    | \$45,000      | \$25,000                    | \$25,000      | Y                           | Y                             | Y                                    |

| Summary of 2019 Grant Applications  |                |  |                             |                        |                        |                             |                  |                             |                  |                                     |                               |                                      |
|---|----------------|--|-----------------------------|------------------------|------------------------|-----------------------------|------------------|-----------------------------|------------------|-------------------------------------|-------------------------------|--------------------------------------|
| Summary of Permissive Grants  |                |  |                             |                        |                        |                             |                  |                             |                  |                                     |                               |                                      |
| Organization  | Date Submitted | Purpose  | 2019 Grant Amount Requested | 2019 Staff Recommended | 15% of Operating Costs | 2018 Grant Amount Requested | 2018 Approved    | 2017 Grant Amount Requested | 2017 Approved    | Complies to Policy                  | Financial Statements Received | received over the past 3 consecutive |
| 15 SOFFRAM(Solidarite des femmes et familles immigrantes francophone du Niagara/Hamilton) | 9/30/2018      | Pilot project  | \$10,000                    |                        | \$19,983               | \$0                         | \$0              | \$0                         | \$0              | Y                                   | Y                             | N                                    |
| 16 Welland Downtown BIA (Rec'd WOFs thru CAO's office in 2017 - \$3,487.00)               | 9/30/2018      | Go Green Bridge 13   | \$6,334                     |                        | \$23,809               | \$5,970                     | \$5,970          | \$7,115                     | \$7,115          | Y                                   | Y                             | N                                    |
| <b>Sub-Total</b>  |                |  | <b>\$305,115</b>            | <b>\$234,481</b>       |                        | <b>\$256,833</b>            | <b>\$239,302</b> | <b>\$299,065</b>            | <b>\$195,829</b> |                                     |                               |                                      |
| Summary of Capital Grants   |                |  |                             |                        |                        |                             |                  |                             |                  |                                     |                               |                                      |
| Organization  |                | Purpose  | 2019 Total Requested        | 2019 Staff Recommended | 15% of Operating Costs | 2018 Grant Amount Requested | 2018 Approved    | 2017 Grant Amount Requested | 2017 Approved    |                                     |                               |                                      |
| 17 4 Royal Canadian Legion Br.  | 8/24/2018      | Retro-fit and reno facade of Welland Legion (\$500 toward labour/rental for Remembrance Day) | \$5,500                     |                        | \$40,747               | \$5,395                     | \$5,395          | \$1,000                     | \$1,000          | N - Budget for project not received | Y                             | Y                                    |
| 18 Rose City Kids   | 9/28/2018      | completion of kitchen  | \$30,000                    |                        | \$65,100               | \$25,000                    | \$25,000         | \$25,000                    | \$25,000         | N - Budget for project not received | Y                             | Y                                    |
| <b>Sub-Total</b>  |                |  | <b>\$35,500</b>             | <b>\$0</b>             |                        | <b>\$30,395</b>             | <b>\$30,395</b>  | <b>\$26,000</b>             | <b>\$26,000</b>  |                                     |                               |                                      |
| <b>Grand Total</b>  |                |  | <b>\$340,615</b>            | <b>\$234,481</b>       |                        | <b>\$287,228</b>            | <b>\$269,697</b> | <b>\$325,065</b>            | <b>\$221,829</b> |                                     |                               |                                      |
| <b>Council Approved 2019 Budget Difference</b>  |                |  |                             | <b>\$276,142</b>       |                        |                             |                  |                             |                  |                                     |                               |                                      |
|   |                |  |                             | <b>-\$41,661</b>       |                        |                             |                  |                             |                  |                                     |                               |                                      |



## CITY OF WELLAND

## POLICY

|  |   |
|--|---|
| <b>Policy Title:</b> Grants & Special Assistance                     |   |
| <b>Date of Approval:</b> April 22, 2008                              | <b>Policy Number:</b> FIN-001-0007      |
| <b>Lead Role:</b> General Manager, Corporate Services, CFO/Treasurer | <b>Support Role:</b>                    |
| <b>Cross Reference:</b>  | <b>Next Review Date:</b>                |
| <b>Council File Number:</b> 06-5                                     | <b>Revision Date:</b> December 19, 2017 |

**Policy Statement:**

The objective of the policy is to ensure that funding allocations are made according to established and common criteria. The City of Welland recognizes the contribution of voluntary and charitable organizations and individuals to the quality of life enjoyed by the City. City Council has adopted a policy with respect to providing financial assistance to these organizations and persons.

**Policy Details:**

Legislative Authority in the Municipal Act provides for the making/awarding of grants:

*Section 107, Municipal Act, 2001*

Despite any provision of this or any other Act relating to the giving of grants or aid by a municipality, subject to Section 106, a municipality may make grants on such terms as to security and otherwise as the council considers appropriate, to any person, group or body, including a fund, within or outside the boundaries of the municipality for any purpose that council considers to be in the interests of the municipality.

**Definition:**

For the purposes of this policy and the awarding of grants and assistance to not-for-profit organizations, the definition of not-for-profit corporations (as defined in Section 1.4 of the Not-for-Profit Incorporators Handbook of the Province of Ontario) is as follows:

"Not-for-profit corporations are organizations that carry on activities without pecuniary gain. They are incorporated under Part III of the Corporations Act as corporations without share capital."

This policy recognizes five (5) most common types of not-for-profit corporations:

1. General type - this would include such corporations as ratepayers' associations, professional associations, community organizations, etc.

## Grants & Special Assistance Policy

2. Sporting and athletic organizations, arts & cultural
3. Social clubs - these are corporations with objects in whole or in part of a social nature.
4. Service clubs such as Rotary, Lions, Kiwanis and Optimist.
5. Charities - these would include religious organizations and organizations that are engaged in carrying out certain good works that are of benefit to society.

Note: A primary difference between a charity and another type of not-for-profit corporation is that upon dissolution a charity is required to distribute its remaining assets to other charities, not to its members. Other types of not-for-profit corporations may (unless prohibited from so doing in its charter or by-laws) on dissolution distribute remaining assets among members. Also, a charitable corporation, because it usually solicits funds from the public and enjoys certain legal and tax advantages (e.g. under the Income Tax Act - Federal) is subject to more stringent reporting requirements than a not-for-profit corporation of another type.

### **GENERAL PRINCIPLES**

#### a) City Significance & Need

This policy does not speak to grants or requests made by the City to other levels of government.

An organization seeking assistance should ensure City significance is stated clearly in its purpose for seeking assistance. City significance includes, but is not limited to, the following:

An organization serving the municipality of the City of Welland;

An organization that does not duplicate services provided by another agency, by the City itself or an area municipality;

An organization that can meet an identified and quantifiable need in the community, as determined by City Council, and can demonstrate the need for the service;

The acceptance of any City grant obligates the accepting organization to allow any citizen of the City to participate in that organization's activities;

Organizations should not be in conflict with the other criteria and conditions in this policy.

#### b) Funding

The City of Welland will not fund organizations whose purpose, or principle source of funding, is the responsibility of other levels of government, e.g. social services agencies who receive, or could receive, greater than 30% of their funding from any or all of the Region of Niagara, Province of Ontario, Government of Canada, or their respective boards or agencies.



## Grants & Special Assistance Policy

The City will not provide grants to organizations whose services, in the opinion of City Council, are better funded through purchase-of-service agreements.

The City will not provide grants to organizations that, in turn, give grants.

An organization should be able to demonstrate the need for City funding and also demonstrate that it has sought funding from other sources including appropriate and applicable fundraising. The awarding of grants is to provide assistance, and not establish dependency. City Council will determine the continuation of grants to any organization receiving a grant for 3 consecutive years.

Organizations or individuals seeking assistance are limited to 1 request per fiscal year (City) irrespective of the amount requested. Applicants should include all possible anticipated costs in their application. A denied request constitutes the request for the year (in other words, if a request is denied the organization may not re-apply for any reason for a grant or grant-in-lieu within the fiscal year).

### c) Recognition of the City's Contribution

Any organization receiving a grant from the City will recognize the City's contribution in any promotional literature which may be prepared by the organization.

### d) Use of Funds

Any grant funding approved by the City must be used for the purposes stated in the organization's application, unless prior approval to change the purpose of the grant is given by the City.

### e) Commitment by the City

The approval of a grant in one year or over several years in no way obligates the City of Welland to future funding for an organization. Likewise, meeting all of the conditions for a grant does not obligate the City to provide a grant to any organization.

### f) Organizational Status

For an organization to be considered for a grant from the City, it must:

Be managed by a voluntary board of directors who will take responsibility for the receipt and disbursement of funds,

Be a not-for-profit organization,

Have a majority of its clients or members as residents of the City or otherwise provide a significant benefit to the City; and

Be committed to the use of volunteers.

Grants & Special Assistance Policy**ANNUAL OPERATING GRANTS/PERMISSIVE GRANTS**

Council approval is required for annual operating grant/ permissive grant requests and applications will be considered during the City's annual budget approval process. In general:

The City will not fund more than 15% of the operating costs for organizations with budgets in excess of \$10,000.00. This is an upper limit for grants, and this limit should not be interpreted as a/the funding level for organizations seeking grants.

The City will not provide grants for the purpose(s) of funding or assisting an organization's operating deficit.

The City will not fund organizations whose purpose is the responsibility of other levels of government. (See General Principles)

The annual operating grant/permissive grants must be used for the delivery of programs to a defined target audience and not for existing overhead, administrative expenses, fundraising activities, funding of previous year's deficits, debt charges or capital costs.

Applications for operating grants/ permissive grants must be submitted by September 30 in order to be considered for budget approval. All applications will be reviewed by the General Manager, Corporate Services/Treasurer who will report eligible grant requests to the Budget Review Committee. The Budget Review Committee will make recommendations to City Council with respect to the awarding of grants. The Budget Review Committee reserves the right to deny any application received after the deadline.

Applications for annual operating grants/permissive grants must include financial statements for the previous year including balance sheet and statement of revenue and expenses. Organizations not normally audited by professional accountants are required to submit an independent review of the statements attesting to the accuracy of the information.

**CAPITAL GRANTS**

A capital grant is defined as a one-time grant to an organization for the purpose(s) of acquiring a physical asset for use by the organization to carry out its programs within the City. Council approval is required for capital grants and Council may consider a capital grant if:

The purchase of the asset will benefit the recreational, social and cultural life or the delivery of service to the organization's clients or members,

The application is made prior to the organization acquiring or committing to the acquisition of the asset,

The organization has conducted a fundraising campaign and has approached all other sources of potential funding.



Grants & Special Assistance Policy

In general:

- a) Applications for capital grants must be submitted by September 30 in order to be considered for budget approval. All applications will be reviewed by the General Manager, Corporate Services/Treasurer who will report eligible grant requests to the Budget Review Committee. The Budget Review Committee will make recommendations to City Council with respect to the awarding of grants. The Budget Review Committee reserves the right to deny any application received after the deadline.
- b) The application for a capital grant must be accompanied by a complete capital budget showing the sources and uses of all funds and an estimation of ongoing operating costs for the project (if any).
- c) The sources of funds should indicate any significant level of funding from other sources. Funding information should distinguish between funds-in-hand, funds pledged but not received, and projected additional funding, and any conditions which could in any way affect the availability of those funds.
- d) The maximum contribution of the City will be 10% of the cost of the project.
- e) Applications for capital grants must include financial statements for the previous year including balance sheet and statement of revenue and expenses. Organizations not normally audited by professional accountants are required to submit an independent review of the statements attesting to the accuracy of the information.
- f) Any anticipated future funding requests to the City must accompany the capital grant request.
- g) Capital grants will be awarded only once per project or related project.

**TRAVEL ASSISTANCE GRANTS**

Grants for travelling expenses to provincial/national, or international competitions will be considered if there is significant City benefit from the attendance at such an event.

Criteria for Travel Assistance Grants:

A provincial, national, or international governing body must sanction the competitive event for which the assistance is being asked.

The event must be a recognized competition, and the competitor must have qualified for the event. Grants will not be considered for open invitational tournaments.

Residents applying for assistance must be residents of Welland, and 18 years of age or younger. There is no age restriction for Special Olympics athletes.

Assistance will only be available when travel to the site exceeds 100 kilometres one way.

## Grants & Special Assistance Policy

The individual or group must show an indication that other fundraising efforts have been made.

Competitive events include, but are not necessarily limited to essay competitions, 'spelling bees,' and sporting events.

### **Limits for Travel Assistance Grants:**

The following is a breakdown of the amounts that may be distributed by the General Manager Corporate Services/Treasurer without Council approval based on requests that qualify:

a) Provincial Competitions:

Individuals - maximum \$100

Team - maximum \$30 per competitor to a maximum of \$500

b) National Competitions:

Individuals - maximum \$125

Team - maximum \$30 per competitor to a maximum of \$750

c) International Competitions:

Individuals - maximum \$150

Team - maximum \$50 per competitor to a maximum of \$1,000

### **SPECIAL EVENT and SPECIAL ASSISTANCE GRANTS**

The City of Welland will award funding to eligible applicants for special events, or for special assistance. This funding is intended to assist individuals and organizations for one-time events and occurrences in Welland. Examples of special events include 'pep' rallies, awareness campaigns (MADD), welcoming celebrations. The General Manager Corporate Services/Treasurer has authority to make decisions for grant amounts up to \$2,000.00. Budget Review Committee and Council approval is required for grant amounts over \$2,000.00.

### **Criteria for Special Event and Special Assistance Grants:**

Grants for special events or special assistance require that the event or assistance provide significant City benefit, and will include promotion, awareness, public relations, volunteer recognition, community involvement, and employment opportunities.

The City will not consider grants for the purpose(s) of holding fundraising events.

The General Manager, Corporate Services/Treasurer reserves the right to seek Council approval for amounts less than \$2,000.00 if in his opinion, the event is/may be potentially sensitive.



## Grants & Special Assistance Policy

Organizations requesting these grants are not required to be registered non-profit organizations.

### **NEW FUNDING REQUESTS**

Agencies or organizations requesting grant funding for the first time or requesting funding for new program initiatives must demonstrate the following (in addition to those listed in the General Principles):

- a) That a genuine and demonstrable need in the City is being met;
- b) That the service or program is not duplicated either in whole or in part by another organization within the City, regardless of whether or not the City funds the other organization;
- c) That the City grant will be used for the delivery of programs to its defined target audience and not for existing overhead, administrative expenses, fundraising activities, funding of previous year's deficits, debt charges or capital costs;
- d) That other sources of revenue have been examined and pursued including consideration of user fees (depending on the ability of the clients/participants to contribute financially to the program).

The City of Welland will not normally consider extending grants to replace financial support previously provided by other funding bodies.

City Council may or may not decide to receive new funding applications depending on the funds available in any budget year.

### **APPLICATION PROCEDURE**

All grant requests must be submitted by September 30 to the General Manager, Corporate Services/Treasurer on the standardized forms.

### **PAYMENT OF CITY GRANTS**

In general:

Capital grants will be paid to the organization once the asset has been purchased and payment is due. Where the asset forms part of a larger project which is not yet complete at the time of payment of the grant by the City, the agency will provide such security or indemnification as may be required by the City to cover the eventuality that the remainder of the project is not completed.

Travel assistance grants, Special Event grants and Special Assistance grants will be provided to the individual, or organization upon approval of the General Manager, Corporate

Grants & Special Assistance Policy

Services/Treasurer or Council upon satisfactory completion/submission of application criteria. Payment is provided on the understanding that the individual or organization will provide a follow up report, or testimony concerning the event, competition, etc., as may be requested by Council from time to time.

**COUNCIL**  
**CORPORATE SERVICES**  
**RECREATION & CULTURE**

| APPROVALS       |   |
|-----------------|---|
| GENERAL MANAGER |  |
| CFO             |  |
| CAO             |  |

19-15

**REPORT R&C-2019-02**  
**MARCH 5, 2019**

**SUBJECT: WORK LOCATION – CITY OF WELLAND FACILITIES SCHEDULING CLERK**

**AUTHOR: RICHARD DALTON, B.Comm, OLY  
MANAGER, RECREATION & CULTURE**

**APPROVING G.M.: STEVE ZORBAS, CPA, CMA, B.Comm, DPA,  
GENERAL MANAGER, CORPORATE SERVICES/CHIEF FINANCIAL  
OFFICER/ TREASURER**

**RECOMMENDATIONS:**

THAT THE COUNCIL OF THE CITY OF WELLAND approve the work location for the City of Welland Facility Scheduling Clerk (FSC) to be permanently located at the Welland Community Wellness Complex (WCWC).

**ORIGIN AND BACKGROUND:**

Motion 18-19, approved by Council on January 15, 2019 directed staff to review and consider the permanent relocation of the FSC position to the Welland Arena's Complex.

**COMMENTS AND ANALYSIS:**

Staff do not feel there is a valid business case to support moving the FSC to the Welland Arena's Complex (WAC). The reasons for this conclusion are: (1) minimal expected increase in facility scheduling resulting from the action, (2) incompatible hours of work to coincide with peak traffic times at the Arenas, (3) operational challenges associated with removing this position from the Welland Community Wellness Centre, and (4) appropriateness at the proposed location.

Further rationale as follows:

- (1) The public overwhelmingly purchases ice rentals through phone call and online/email bookings. Placement of a Clerk at the WAC to accept "walk in" bookings is not expected to generate additional business for the City. In recent years, a special phone line was installed at the Main Arena to connect with the WCWC to facilitate bookings; this line was removed due to lack of use.
- (2) Work hours present an issue: the FSC's work hours are 8:30 a.m. – 4:30 p.m., Monday to Friday; this work schedule is almost entirely outside "prime time" at the WAC, which would be the busiest times at the facility. Any change to these work hours would put this position out of touch with backup, managerial and supervisory staff (see 3).



- (3) The FSC spends approximately 25% of their working time on ice rentals at the WAC. The majority of work done by this position relates to other facilities and locations, a short list of other scheduling duties includes:
- Sport Field allocation and rentals
  - Waterway bookings (including WIFC)
  - SEART process, including extensive liaising with event hosts and internal stakeholders
  - City facilities (halls, meeting rooms, etc.)

To assist with completing duties, including during time off, vacation, etc. this position requires liaising with other Customer Service Clerks and the close proximity of the Supervisor, Customer Service, and Manager of Recreation & Culture; all of which would be absent at the proposed location. Communication between these staff members occurs many times each day.

Additionally, there is no capacity at the Arena's to accept payment for bookings; costs would be incurred to make this possible, and additional review would be required to ensure proper safety and money handling protocols are followed, which may result in requirement to locate a second staff member at this location.

- (4) The nature of the FSC position is largely stationary with extensive use of a computer and minimal opportunity for movement around the premises while undertaking core tasks. Placement of this position at the WAC would result in a level of isolation from the rest of the Recreation & Culture Division, which is not justifiable.

**FINANCIAL CONSIDERATION:**

None.

**OTHER DEPARTMENT IMPLICATIONS:**

None.

**SUMMARY AND CONCLUSION:**

The City of Welland accepts Arena ice rentals by phone/email, in person at the WCWC, and via an industry standard online booking system. Based on job requirements of the FSC as well as logistical and practical limitations presented, and minimal expected gain to Corporation, staff recommend the FSC location of work permanently remain at the WCWC.

**ATTACHMENTS:**

None.





**CITY OF WELLAND**  
 Legislative Services  
 Office of the City Clerk  
 60 East Main Street, Welland, ON L3B 3X4  
 Phone: 905-735-1700 ext. 2159 Fax: 905-732-1919  
 E-mail: clerk@welland.ca  
 www.welland.ca

## MEMORANDUM

**Date:** January 31, 2019  
**To:** Mayor and Members of City Council  
**Cc:** Rosanne Mantesso, General Manager, Human Resources & Legislative Services  
**From:** Tara Stephens, City Clerk *TS*  
**Re:** Delegations appearing before Council/General Committee

At the June 19, 2018 Council Meeting, Welland City Council passed the following motion:

*"WHEREAS General Committee is not televised;  
 AND WHEREAS public presentations should be viewed through as many mediums as possible;  
 AND WHEREAS well balanced Council meetings have adequate time to include public presentations.  
 THAT THE COUNCIL OF THE CITY OF WELLAND requests staff propose a way to restore all public presentations to Council meetings".*

Currently the Procedural By-law 2017-6, Article 8: Delegations appearing before Council/General Committee state the following:

*"8.1 Delegations shall only be permitted to appear at General Committee meetings, unless the delegation wishes to speak in regard to a matter on a Council agenda, whereby that delegation shall be permitted to appear at the Council Meeting subject to the provisions of this By-law".*

This section 8.1 was amended on January 17, 2017. The purpose of this section is to ensure adequate time is available for residents to speak to Welland City Council concerning a matter listed on the council meeting agenda. "Schedule A" of the Procedural By-law 2017-6 outlines a maximum of five (5) delegations per meeting.

At the May 8, 2018 Special Council Meeting, Welland City Council approved the following motion:

*"WHEREAS the City of Welland staff have been live streaming Welland City Council meetings.  
 NOW THEREFORE BE IT RESOLVED THAT THE COUNCIL OF THE CITY OF WELLAND directs staff to start to live stream General Committee meetings".*

All Council/Special Council/General Committee meetings since May 8, 2018 have been live streamed through the City of Welland website.

It is regular practice to ensure each term of council have an opportunity to review the Procedural By-law for the City of Welland. Clerk's staff will be scheduling this for a General Committee meeting in the future, at which time this item can be addressed.

*02-160  
 18-28*



## Community Services

### Legislative Services

February 26, 2019

Sent via email: [premier@ontario.ca](mailto:premier@ontario.ca)

The Honourable Doug Ford, Premier of Ontario  
 Room 281, Legislative Building, Queen's Park  
 Premier's Office  
 Toronto, ON M7A 1A1

Honourable and Dear Sir:

**Re: Participation of Local Municipalities in the Financial Administration and Governance of Conservation Authorities and Endorsement and Support**

The Municipal Council of the Town of Fort Erie at its meeting of February 25, 2019 passed the following resolution:

**Whereas** Niagara Regional Council is accountable to the taxpayers of The Regional Municipality of Niagara, which includes taxpayers in the Town of Fort Erie, and

**Whereas** an investigation by the Auditor General of Ontario identified several areas of concern at the Niagara Peninsula Conservation Authority, including \$3.8 million in purchases between 2013 and 2017 that did not adhere to its own policies for the competitive acquisition of goods and services, and

**Whereas** the 2018 and 2019 Niagara Peninsula Conservation Authority budgets presented to Niagara Regional Council did not provide a full accounting of all spending to the satisfaction of Regional Council, and

**Whereas** Niagara Regional Council lacks the authority to approve, reject or otherwise modify a budget presented by the Niagara Peninsula Conservation Authority, despite Council's accountability to the taxpayers of the Region, and

**Whereas** voters in The Regional Municipality of Niagara, including the Town of Fort Erie, sent a strong message on October 22, 2018 for the need for honesty, integrity, accountability and transparency in the way governance in the Region and at the Niagara Peninsula Conservation Authority is conducted;

**Now therefore be it resolved,**

**That:** The Town of Fort Erie hereby requests that the Niagara Peninsula Conservation Authority provide a full and transparent accounting of all spending in its 2018 and 2019



operating and capital budgets to Niagara Regional Council, and continue to do so for each subsequent year, and further

**That:** The Town of Fort Erie requests the Provincial Government to amend the *Conservation Authorities Act* to provide responsible municipalities within the watershed of a Conservation Authority greater oversight over Conservation Authority budgets including, but not necessarily limited to, the ability to approve, reject or modify a budget presented by a Conservation Authority in any given year and the ability to withhold funding should a Conservation Authority fail to provide a full and transparent accounting of its revenues and expenditures as reasonably requested from time to time, and further

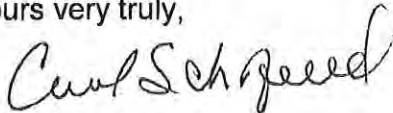
**That:** This resolution be sent to the Premier, the Minister of Natural Resources, the Members of Provincial Parliament for the Niagara ridings, the Chair and Clerk of The Regional Municipality of Niagara, the Chair and Secretary of the Niagara Peninsula Conservation Authority, and further

**That:** This resolution be sent to The Regional Municipality of Niagara, the Local Area Municipalities in Niagara, the City of Hamilton, and Haldimand County, for their endorsement and support.

This resolution is also being sent to The Regional Municipality of Niagara, the Local Area Municipalities in Niagara, the City of Hamilton, and Haldimand County, for their endorsement and support.

Thank you for your attention to this matter.

Yours very truly,



Carol Schofield,

Manager, Legislative Services/Clerk  
[cschofield@forterie.ca](mailto:cschofield@forterie.ca)

CS:dlk

cc: The Honourable John Yakabuski, Minister of Natural Resources and Forestry *Sent via email:*

[john.yakabuski@pc.ola.org](mailto:john.yakabuski@pc.ola.org)

Wayne Gates, MPP-Niagara Falls, Legislative Assembly of Ontario *Sent via email:* [wgates-co@ndp.on.ca](mailto:wgates-co@ndp.on.ca)

Sam Oosterhoff, MPP-Niagara West-Glanbrook, Legislative Assembly of Ontario *Sent via email:* [sam.oosterhoff@pc.ola.org](mailto:sam.oosterhoff@pc.ola.org)

Jennifer Stevens, MPP-St. Catharines *Sent via email:* [JStevens-CO@ndp.on.ca](mailto:JStevens-CO@ndp.on.ca)

Jeff Burch, MPP-Niagara Centre *Sent via email:* [JBurch-QP@ndp.on.ca](mailto:JBurch-QP@ndp.on.ca)

Jim Bradley, Regional Chair *Sent via email:* [jim.bradley@niagararegion.ca](mailto:jim.bradley@niagararegion.ca)

Ann-Marie Norio, Regional Clerk, Niagara Region *Sent via email:* [ann-marie.norio@niagararegion.ca](mailto:ann-marie.norio@niagararegion.ca)

Dave Bylsma, Niagara Peninsula Conversation Authority Chair *Sent via email:* [dbylsma@westlincoln.ca](mailto:dbylsma@westlincoln.ca)/[dbylsma@npca.ca](mailto:dbylsma@npca.ca)

David Barrick, Niagara Peninsula Conservation Authority, Interim CAO/Secretary Treasurer *Sent via email:* [dbarrick@npca.ca](mailto:dbarrick@npca.ca)

Rose Caterini, City Clerk, City of Hamilton *Sent via email:* [clerk@hamilton.ca](mailto:clerk@hamilton.ca)

Evelyn Eichenbaum, Clerk, Haldimand County *Sent via email:* [eeichenbaum@haldimandcounty.on.ca](mailto:eeichenbaum@haldimandcounty.on.ca)

Niagara Local Area Municipalities *Sent via email*



**AGEWORKS**

[clerk@welland.ca](mailto:clerk@welland.ca)

City Clerk

City of Welland

Corporation of the City of Welland

60 East Main Street

Welland, Ontario

L3B 3X4

To Whom it May Concern:

I am writing this letter to request a Municipal Resolution of Council to apply for an AGCO Special Occasion Permit (SOP) for an event taking place in the Niagara College, Welland Campus, Applied Health building on June 26, 2019 from approximately 4:00 – 7:00pm.

The main event is called AGEWORKS – The Art of Ageing Forum. It is a two-day conference on June 26 and 27, 2019 featuring 13 speakers about Age-Friendly initiatives, positive ageing and ageing well. The objective of the forum is to reshape outdated perceptions of what it means to age today, debunk the erroneous myths and shed a positive light on ageing. A copy of the preliminary agenda (still being finalized) is attached. Given the City of Welland's commitment as an Age-Friendly Community, we hope this event will be considered of municipal significance.

Attendance is estimated to be about 350. The networking event will be indoors only in the Applied Health Building, Niagara College, Welland.

The SOP is being applied for June 26, 2019 from approximately 4 – 7pm, the end of day one, for a special networking event to encourage delegates to engage in informal dialogue.

I am copying the Niagara Regional Police, Welland Fire Department and Niagara Regional Health Department on this letter as advised by the Office of the City Clerk.

Let me know if you require any more information. Please advise as soon as possible if a Resolution of Council is approved.

Kind regards,

Marylou Hilliard

Principal, AGEWORKS

[marylou@ageworks.co](mailto:marylou@ageworks.co) 416-953-2832

cc Niagara Regional Police – [gina.allan@niagarapolice.ca](mailto:gina.allan@niagarapolice.ca)

Welland Fire Department – [fire@welland.ca](mailto:fire@welland.ca)

Niagara Regional Health Department – [joe.degiuli@niagararegion.ca](mailto:joe.degiuli@niagararegion.ca)

19-20

# AGEWORKS®

**JUNE 26/27  
2019**

## THE ART OF AGEING FORUM

An assembly of thought leaders, organizations, media and individuals who want to make a difference, reduce ageist attitudes and reshape what it means to age. Hosted by Niagara College, Welland Campus.

| Time          | Wednesday, June 26  |
|---------------|---|
| 8:00 - 8:30   | <b>Registration &amp; Coffee Reception</b>  |
| 8:30 - 8:45   | <b>Welcome Address</b><br>Carolyn Triemstra, Niagara College  |
| 8:45 - 9:30   | <b>Ageing is Changing - Global Trends in Ageing</b><br>Dr. Jane Barratt, International Federation on Ageing |
| 9:30 - 10:00  | <b>Shaping our Local World</b><br>Sarah Webster, Ontario Age-Friendly Communities                           |
| 10:00 - 10:15 | <b>Break</b>  |
| 10:15 - 11:15 | <b>Creative Ageing</b><br>Pat Spadafora, Kaleidoscope Consulting  |
| 11:15 - 12:15 | <b>Neuroplasticity - The Woman who Changed Her Brain</b><br>Barbara Arrowsmith-Young                        |
| 12:15 - 1:15  | <b>Lunch</b>  |
| 1:15 - 2:15   | <b>Awaken Your Passion, Purpose and Potential</b><br>Grace Cirocco  |
| 2:15 - 3:15   | <b>Old Age is Made Up</b><br>YOUAREUNLTD  |
| 3:15 - 3:30   | <b>Break</b>  |
| 3:30 - 4:30   | <b>Laugh Yourself Silly</b><br>Sandra Summerhayes   |
| 4:30 - 6:30   | <b>Networking, Art Displays, Musical Entertainment, Hors D'oeuvres, Cash Bar</b>                            |

| Time          | Thursday, June 27   |
|---------------|---|
| 8:00 - 8:30   | <b>Registration &amp; Coffee Reception</b>  |
| 8:30 - 8:45   | <b>Welcome Address</b><br>Carolyn Triemstra, Niagara College                        |
| 8:45 - 9:45   | <b>Making Sense of a Longevity Economy</b><br>Mark Venning, Change Rangers          |
| 9:45 - 10:45  | <b>Your Future Reimagined</b><br>Michael Kennedy                                    |
| 10:45 - 11:00 | <b>Break</b>  |
| 11:00 - 12:00 | <b>Protirement - How to Make the Most of Life</b><br>Ellis Katsof, author, Life 3.0 |
| 12:00 - 1:00  | <b>Lunch</b>  |
| 1:00 - 2:00   | <b>We Are Not Our Mothers</b><br>Charlotte Empey                                    |
| 2:00 - 3:00   | <b>Life Transitions</b><br>Dr. Amy D'Aprix  |
| 3:00 - 3:15   | <b>Break</b>  |
| 3:15 - 4:15   | <b>The Positive Effects of Mindfulness</b><br>Deirdre Walsh                         |
| 4:15 - 4:45   | <b>Art of Ageing Design Awards</b>  |
| 4:45          | <b>Wrap Up &amp; Networking</b>   |

**AGEWORKS.CO**

*Speakers and topics subject to change*

To whom it may concern,

I, Kai Naserie am writing in regards to Councilman Green's purposed intent to restrict any cannabis related business to be operational in the city of Welland, Ontario.

I and many colleagues feel as though this would be a horrible impact on the city and reduce hope that Welland can increase their economic status. From an economic stand point, this would reduce the amount of jobs and positions needed for citizens of Welland. Welland needs these positions to be made so the citizens have income and support the local economy.

Not only will this deter businesses from opening up shop, but also bring Welland's economy even lower.

The cannabis industry has been regulated by Health Canada to ensure everyone involved with Cannabis is following rules and regulations before becoming operational and to keep everyone safe with all measures. There are very strict guidelines that range from security, cleanliness and even HVAC to avoid major scents. The community of Welland could also use the Tourism from the United States to come in and tour facilities and store fronts.

By stopping all cannabis related businesses from starting and creating jobs, would have a negative impact on the city and I feel very strongly about the City of Welland making any proposals to stop anything cannabis related.

PLEASE VOTE NO & VOTE YES for PRO CANNABIS !!!

Kind Regards,

Kai Naserie

18-87