



NOTICE

**THE MAYOR HAS CALLED
A SPECIAL MEETING OF COUNCIL
AT 5:00 P.M.**

TUESDAY, FEBRUARY 9, 2021

IN COMMITTEE-OF-THE-WHOLE (IN-CAMERA)

TO DISCUSS THE FOLLOWING:

- **PERSONAL MATTERS ABOUT AN IDENTIFIABLE INDIVIDUAL, INCLUDING MUNICIPAL OR LOCAL BOARD EMPLOYEES;**
 - *Transit update.*
 - *CUPE Negotiations.*

**FOLLOWED BY SPECIAL COUNCIL IN OPEN SESSION
TO CONSIDER ANY CORRESPONDENCE, REPORTS, AND BY-LAWS**

A handwritten signature in blue ink, appearing to read "T. Stephens", is positioned above the printed name of the City Clerk.

**Tara Stephens,
City Clerk**



SPECIAL COUNCIL MEETING

Tuesday, February 9, 2021

Due to COVID-19 and the closure of the Civic Square

All Electronic Meetings can be viewed at:

City of Welland website: <https://www.welland.ca/Council/LiveStream.asp>

1. **COMMITTEE-OF-THE-WHOLE (IN-CAMERA) (5:00 p.m.)
(See yellow tab)**
 - Personal matters about an identifiable individual, including municipal or local board employees;
 - *Transit update.*
 - *CUPE Negotiations.*

2. **ARISE FROM COMMITTEE-OF-THE-WHOLE (IN-CAMERA)**

3. **OPEN SPECIAL COUNCIL MEETING FOLLOWING COMMITTEE-OF-THE-WHOLE (IN-CAMERA).**
 - 3.1 **ADDITIONS/DELETIONS TO AGENDA**

 - 3.2 **CALL UPON THE CITY CLERK TO REVIEW COMMITTEE-OF-THE-WHOLE (IN-CAMERA) TO BE ADDED TO BLOCK**

 - 3.3 **DISCLOSURES OF INTEREST**

 - 3.4 **COUNCILLORS TO DETERMINE AGENDA ITEMS AND BY-LAWS TO BE REMOVED FROM BLOCK FOR DISCUSSION IN COMMITTEE-OF-THE-WHOLE (OPEN) (See pink tab)**

4. **ORAL REPORTS AND DELEGATIONS**
 - 4.1 **PRESENTATION(S)**
 - 21-51 Steven Armstrong, Principal, Armstrong Planning & Project Management re: Empire's Dain City Master Plan and Community Commitment.
(Background information included in Council Member's packages).

 - 21-13 Matt Robinson, Director, GO Implementation, Niagara Region re: Recommendations for Consideration from the Linking Niagara Transit Committee held on October 21, 2020.
(Background information and Report LNTC-C 4-2020: Niagara Region Transit Governance Study is included in Council Member's packages)

 - 4.2 **DELEGATION(S) (maximum 5/10/5 policy) - Nil**



COUNCIL MEETING AGENDA – Page 2

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4.3 AGENCIES, BOARDS, COMMISSIONS AND COMMITTEES REPORT(S) - Nil

4.4 LEGISLATED PUBLIC HEARINGS PURSUANT TO THE PLANNING ACT - Nil

5. COMMITTEE-OF-THE-WHOLE (OPEN)
(to discuss items removed from Agenda Block)

6. BY-LAWS (SEE AGENDA INDEX)

7. CONFIRMATORY BY-LAW

A By-law to adopt, ratify and confirm proceedings of the Council of the Corporation of the City of Welland at its meeting held on the 9th day of February, Ref. No. 21-1

8. ADJOURNMENT



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Page No.

AGENDA BLOCK

1. **BUSINESS ARISING FROM MINUTES, PREVIOUS MEETINGS AND OTHER ITEMS REFERRED FROM COUNCIL FOR DISCUSSION - Nil**

2. **COMMITTEE AND STAFF REPORTS**

1. **Business Arising from Committee-of-the-Whole (closed)**

2. **General Committee Report to Council - Nil**

3. **Budget Review Committee Report to Council - Nil**

4. **Staff Reports**

1 - 2 **R&C-2021-02** Gen. Mgr., Economic Development, Recreation & Culture,
D. Degazio and Interim CAO/Gen. Mgr., Corporate Services, Chief
Financial Officer/Treasurer, S. Zorbas - Closure of Welland Main
Arena. Ref. No. 21-19


3 - 5 **FIN-2021-08** Gen. Mgr., Economic Development, Recreation & Culture,
D. Degazio and Interim CAO/Gen. Mgr., Corporate Services, Chief
Financial Officer/Treasurer, S. Zorbas - Memorial Park Pool
Consulting Services RFP. Ref. No. 21-19

6 - 7 **P&B-2021-09** Interim Director, Development and Building Services, G. Munday -
Regulation of Short-term Rentals. Ref. No. 09-152/21-22

3. **NEW BUSINESS - Nil**

4. **BY-LAWS - Nil**

SPECIAL COUNCIL
ECONOMIC DEVELOPMENT
RECREATION & CULTURE DIVISION

APPROVALS	
GENERAL MANAGER	
CFO	
CAO	

21-19

REPORT R&C-2021-02
FEBRUARY 9, 2021

SUBJECT: CLOSURE OF WELLAND MAIN ARENA

AUTHORS: RICHARD DALTON, MANAGER, RECREATION & CULTURE
and
PETER BOYCE, MANAGER, PARKS DIVISION

APPROVING G.M.: DAN DEGAZIO, GENERAL MANAGER, ECONOMIC DEVELOPMENT,
RECREATION & CULTURE
and
STEVE ZORBAS, CPA, CMA, B.Comm, DPA,
INTERIM CAO / GENERAL MANAGER, CORPORATE SERVICES,
CHIEF FINANCIAL OFFICER / TREASURER

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND authorize staff to close the Welland Main Arena effective February 10, 2021, for the remainder of the 2020/2021 ice rental season.

ORIGIN AND BACKGROUND:

Due to the ongoing impact of the COVID-19 pandemic all public sport and recreation facilities in the province of Ontario are required to remain closed until at least February 11, 2021 as part of the province's "stay at home" order. The Main Arena is currently scheduled to close for the season on March 27, 2021. Additionally, Welland Minor Hockey Association (WMHA) has notified the City that they have cancelled the remainder of their season and will not proceed with any further ice bookings; WMHA is the largest arena ice user group in Welland and accounted for more than 80% of ice sales prior to the current shutdown.

COMMENTS AND ANALYSIS:

Within the Provincial Framework for reopening Ontario, a best case scenario for allowing a "return to play" for ice user groups would be to move the region of Niagara to stage red/control on February 11, 2021, the date when the current provincial lockdown is set to end. Within the red/control stage, facilities are permitted to reopen, however no games are permitted and capacity is limited to 10 persons on ice at one time. With these restrictions in place, many of the traditional adult recreational hockey, minor hockey, and skating organizations will forgo a return to play until a further easing in restrictions; in any

case we do not anticipate a viable return to use of the Arena for our remaining users until early March.

Subject to Council approval, ice removal at Main Arena would commence February 10, 2021. The current estimate of the total quantity of ice sold for the remaining 6.5 weeks of the season would be 10 hours per week at most. Staff propose to redirect all ice requests from Welland to the Town of Pelham, which intends to keep their ice in place through the summer months, or other neighboring communities.

FINANCIAL CONSIDERATION:

Cost savings pertaining to removal of ice, utility and maintenance, etc. are estimated at \$11,000 over the 6.5 week period from February 10 – March 27.

OTHER DEPARTMENT IMPLICATIONS:

The City of Welland Facility Scheduling Clerk will work with regular user groups to redirect any inquiries for ice to the Scheduling Clerk for the Town of Pelham, and other neighboring communities.

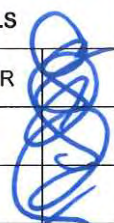
SUMMARY AND CONCLUSION:

Due to a low anticipated demand for ice, the cancellation of the remainder of the Welland Minor Hockey Association season, and potential for an extension of the current provincial restrictions placed on recreational facilities, staff recommend the immediate closure of the Welland Main arena and removal of ice for the remainder of the 2020/2021 season. The ice allocation process for the 2021/2022 ice season is not impacted by this recommendation.

ATTACHMENTS

None.

SPECIAL COUNCIL
CORPORATE SERVICES
FINANCE DIVISION

APPROVALS	
GENERAL MANAGER	
CFO	
CAO	

21-19

REPORT FIN-2021-08
FEBRUARY 9, 2021

SUBJECT: MEMORIAL PARK POOL CONSULTING SERVICES RFP

AUTHORS: PETER BOYCE, MANAGER, PARKS DIVISION

**APPROVING G.M.: DAN DEGAZIO, GENERAL MANAGER, ECONOMIC DEVELOPMENT,
RECREATION & CULTURE**

**STEVE ZORBAS, CPA, CMA, B.Comm, DPA,
INTERIM CAO / GENERAL MANAGER, CORPORATE SERVICES,
CHIEF FINANCIAL OFFICER / TREASURER**

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND authorize staff to issue an RFP for consulting services to design and implement the replacement of Memorial Park Pool, including main pool, wading pool, and washroom / change room building.

ORIGIN AND BACKGROUND:

Memorial Park pool was built in the late 1950's and after 60 years of operation continues to be the busiest outdoor public pool in Welland, attracting 14,700 visits during the 2019 summer pool season. Due to its age and heavy use each summer, the deterioration of the facility has been noticeable in recent years.

An assessment of the condition of the pool building and washroom / change room building was completed in 2016, which identified a number of deficiencies in the building, including ventilation system, cold water service, pool deck, and lack of compliance to current accessibility standards.

In November 2020, City staff contracted Aqua Plans Inc. to conduct a Pool Condition Assessment for the three outdoor municipal pools in Welland: Rosie Smith Pool, Maple Park Pool, and Memorial Park Pool; the assessment included both main and wading pools at each location. The goal of the assessment was to gain an understanding of required capital investments for each facility and is a component of recommendation #29 from the City of Welland Parks, Recreation & Culture Master Plan (2019) which references a need for an outdoor pool rationalization study for the City of Welland. Further information on the Aqua Plan assessment can be found in R&C-2021-01.

The results of both the 2016 building assessment and 2020 pool assessment indicate Memorial Park pool is in need of significant capital investment; comments in the 2020 assessment indicate the City should consider a complete replacement of the facility.

COMMENTS AND ANALYSIS:

The proposed RFP will secure a qualified consultant with the ability to develop and manage all aspects of the design, planning and construction of a 'new' Memorial Park Pool, including project management of the construction process. The key deliverables that the consultant will be required to provide:

Deliverable	Scope
Demolition plan for existing facility	Including identification of any mechanical components or fixtures that should be preserved for reuse in new facility
Facility Design and Plan	Including full size pool, wading pool, change house building including internal and external washrooms, equipment requirements, and associated amenities; consideration for AODA standards for entrances and access to facility, optimal layout of amenities to meet safety and operational needs, and landscaping
Detailed project budget	Pricing of all project components including itemization of optional items
Coordination of public input process	Accepting public input via YourChannel platform
Creation of tender documents*	Including demolition and construction
Project Management *	All phases of construction

**subject to Council authorization of project plan*

New Facility Specifications

The minimum specifications required in the new design will meet or exceed the existing pool to allow for continued programming and public enjoyment of this well used facility. Specifically, the new pool design must include:

- 50m rectangular pool with 4-6 lanes for instruction, lessons, lap swimming, and leisure activity, a diving board in deep end and teaching benches included in shallow end; total capacity for facility of at least 400 bathers
- All necessary equipment for lifeguarding program including high chairs
- Minimum 40ft length children's wading pool with zero depth beach entry, bubblers, and water umbrella
- All necessary equipment for recreational and swim programming, including lane lines
- Sun shade structure in pool area
- Fully accessible male, female, and family change room and shower facility to service pool
- Fully accessible external male and female washrooms, to service adjacent splash pad and park area

- New facility and amenities to be fully compliant with relevant segments of the Accessibility for Ontarians with Disabilities Act (AODA) and applicable regulations within the Ontario Health Protection & Promotion Act and Ontario Building Code
- Optional pricing of slide feature

Project Timeline

Subject to Council approval, the following project milestones are tentatively set:

Milestone	Date
RFP for consulting services issued	February 10, 2021
RFP awarded	March 10, 2021
Completion of all deliverables and detailed design	August 15, 2021
Issue of project tender	September 1, 2021
Construction start	September 2021
Project completion	June 1, 2022

Update on Next Steps of Waterfront Swimming Feature

At this time, staff are recommending a delay in proceeding with award of a successful proponent for construction of a new Waterfront Swimming Feature as described in report R&C-2021-01. The delay would extend to later in 2021 and provide time for staff to assemble further information for Council and to explore new partnerships and planning to support implementation of this interesting new capital project for the City of Welland.

FINANCIAL CONSIDERATIONS:

City Staff will provide a comprehensive Capital Financing plan for both design and construction upon award of the RFP document for Council consideration.

OTHER DEPARTMENT IMPLICATIONS:


Support from the Purchasing Division will be required to coordinate the RFP process.

CONCLUSION

The Memorial Park Pool is the most popular outdoor pool in Welland, however it has reached the end of its life cycle, as detailed in 2016 and 2020 condition assessment reports. Staff recommend issuance of an RFP for consulting services to create a comprehensive design and implementation plan for replacement of Memorial Park Pool, to provide residents a new and improved facility to enjoy for many years to come.

ATTACHMENTS:

None.

APPROVALS	
GENERAL MANAGER	
CFO	
CAO	

09-150/21-22

Special Council
DEVELOPMENT AND BUILDING SERVICES

REPORT P&B-2021-09
FEBRUARY 9, 2021

SUBJECT: REGULATION OF SHORT-TERM RENTALS

AUTHOR: GRANT MUNDAY, B.A.A., MCIP, RPP
INTERIM DIRECTOR OF DEVELOPMENT AND BUILDING SERVICES

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND receives Report P&B-2021-09 for information.

ORIGIN AND BACKGROUND:

On December 17, 2019, Council passed a number of motions related to the regulation of short-term rentals:

2019 - 814

19-122

Moved by Spinosa and Larouche (in block)

THAT THE COUNCIL OF THE CITY OF WELLAND directs staff to prepare a By-law that deals with short term rentals and all associated licensing and administration; and further THAT staff host a public meeting prior to final council consideration.

.....

19-122

Moved by McLeod and Spinosa

THAT THE COUNCIL OF THE CITY OF WELLAND amends the motion to include "report and".

CARRIED

19-122

Moved by Speck and Grimaldi

THAT THE COUNCIL OF THE CITY OF WELLAND refers the request regarding short term rentals to staff for a report to be recommended to council.

CARRIED

The purpose of this report is to give Council an update on Staff's progress regarding this Council motion. Staff have revised the schedule to provide a more expedited process.

COMMENTS AND ANALYSIS:

Staff have done extensive background research on the issues surrounding short-term rental accommodation in Cities and the different ways of regulating them. There have been complains raised about only few particular properties in the City of Welland operating short term rentals. We understand there are approximately 30 short-term rentals currently operating in the City, however, it is difficult to determine an exact number given range of websites that offer short-term rental bookings.

In order for this process to be effective, it is necessary for Staff to conduct public consultation with all relevant stakeholders including the general public, impacted residents and owners of short-term rentals. We are now proposing the following schedule to develop and/or amend by-law(s) to further regulate Short-Term Rentals in the City:

Initial Stakeholder Consultation: April 2021

Staff Report Outlining Options for Regulating Short Term-Rentals (including Licensing and Zoning By-law Amendments and associated costs): May 2021

Proposed Zoning By-law Amendment Process and other By-law Amendments: June 2021-July 2021

FINANCIAL CONSIDERATION:

There no financial cost associated with adopting the recommendation in this report.

OTHER DEPARTMENT IMPLICATIONS:

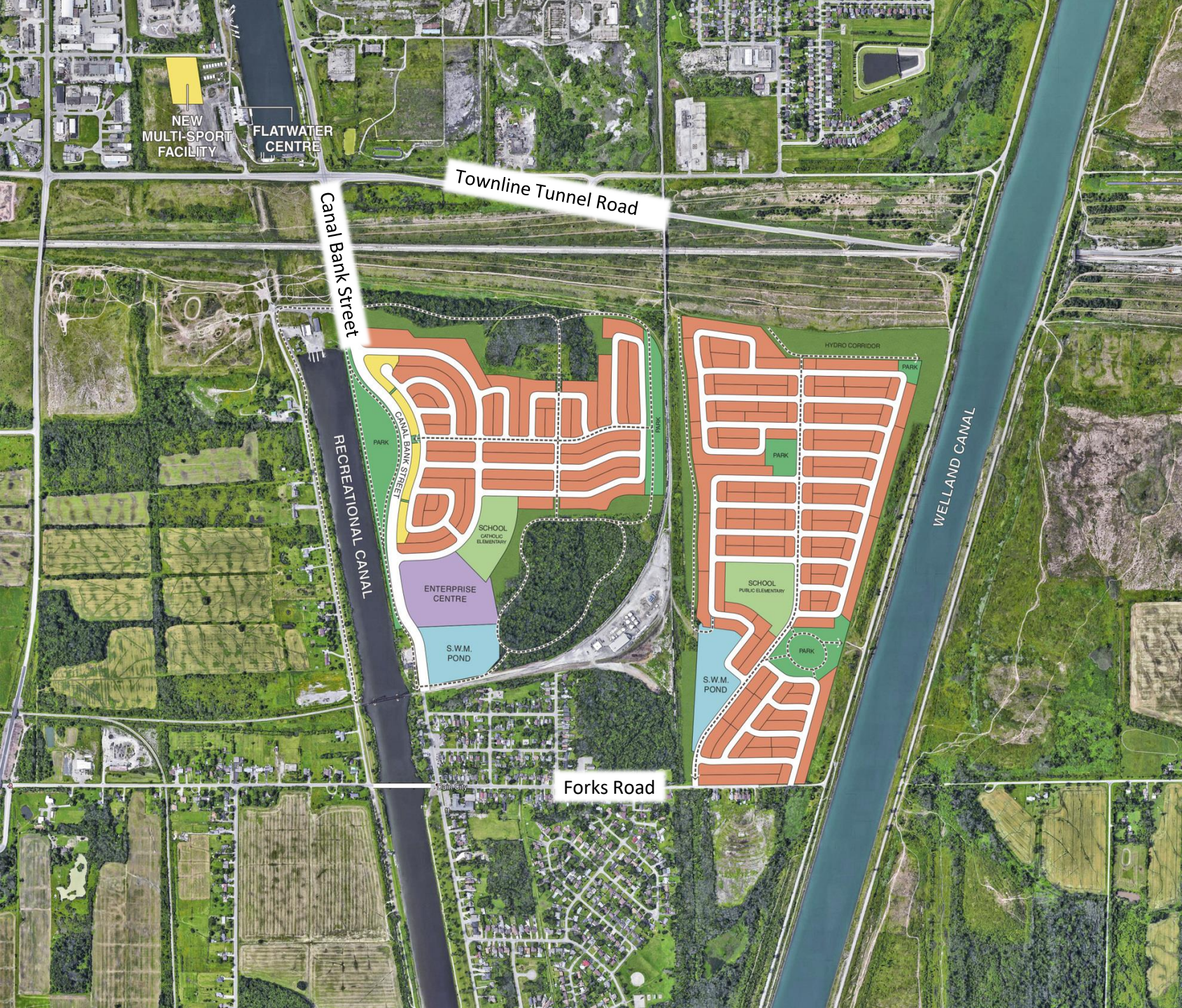
Other City Divisions will be involved in this process including Finance, Fire, and Economic Development

SUMMARY AND CONCLUSION:

Staff have been working on Council's approved motion concerning the regulation of short-term rentals in the City. The purpose of this report was to provide Council with an update on Staff's proposed schedule to complete this work including public consultation, development of policy directions and the creation of proposed By-law and By-law Amendments and their presentation to Council for Approval.

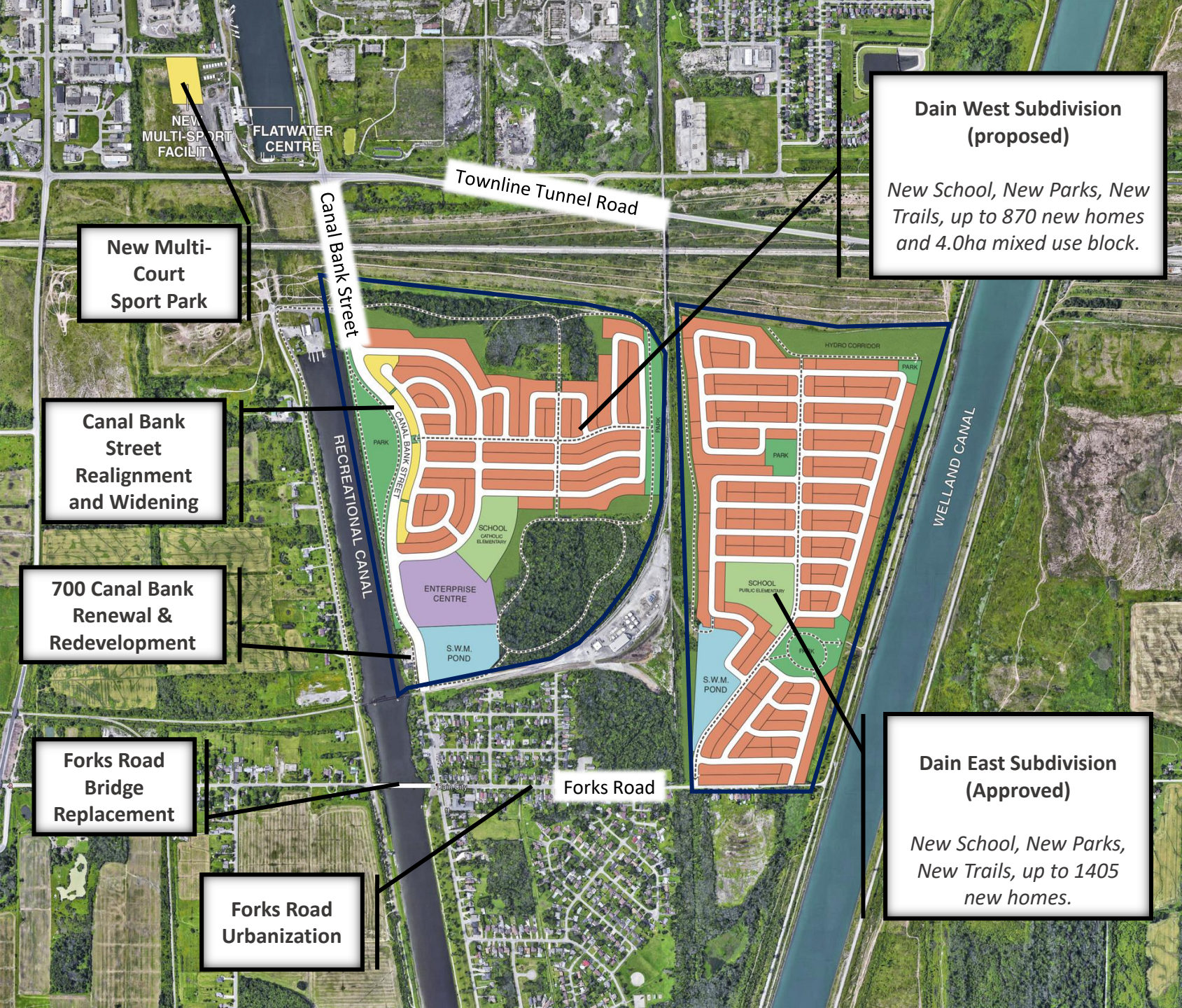
ATTACHMENTS:

None



EMPIRE's DAIN CITY MASTER PLAN & COMMUNITY COMMITMENT

February 9, 2021



**Dain West Subdivision
(proposed)**
New School, New Parks, New Trails, up to 870 new homes and 4.0ha mixed use block.

**Dain East Subdivision
(Approved)**
New School, New Parks, New Trails, up to 1405 new homes.

EMPIRE'S DAIN CITY MASTER PLAN & COMMUNITY COMMITMENT

February 9, 2021

New Multi-Court Sport Park

Canal Bank Street Realignment and Widening

700 Canal Bank Renewal & Redevelopment

Forks Road Bridge Replacement

Forks Road Urbanization

Canal Bank Street

Townline Tunnel Road

RECREATIONAL CANAL

Forks Road

WELLAND CANAL

NEW MULTI-SPORT FACILITY
FLATWATER CENTRE

CANAL BANK STREET

ENTERPRISE CENTRE

S.W.M. POND

SCHOOL ELEMENTARY

HYDRO CORRIDOR

S.W.M. POND

SCHOOL PUBLIC ELEMENTARY

PARK

PARK

EMPIRE COMMUNITIES 700 CANAL BANK STREET

- Purchased February 1, 2021
- Unique opportunity for re-development
 - Fill a void in the community;
 - Showcase the Recreational Canal;
 - Enhance the public realm
 - Strengthen community connection with the Canal



EMPIRE COMMUNITIES DAIN EAST SUBDIVISION

COUNCIL APPROVED OCTOBER 6, 2021

Residential Lands 34.93ha

5.5m Townhouse	321 units
8.0m Detached	659 units
10.0m Detached	340 units
<hr/>	
TOTAL	1,320 units

Parks 3.64ha
 Open Space 13.34ha
 School Block 2.84 ha

6.0 m townhouse



8.2m detached

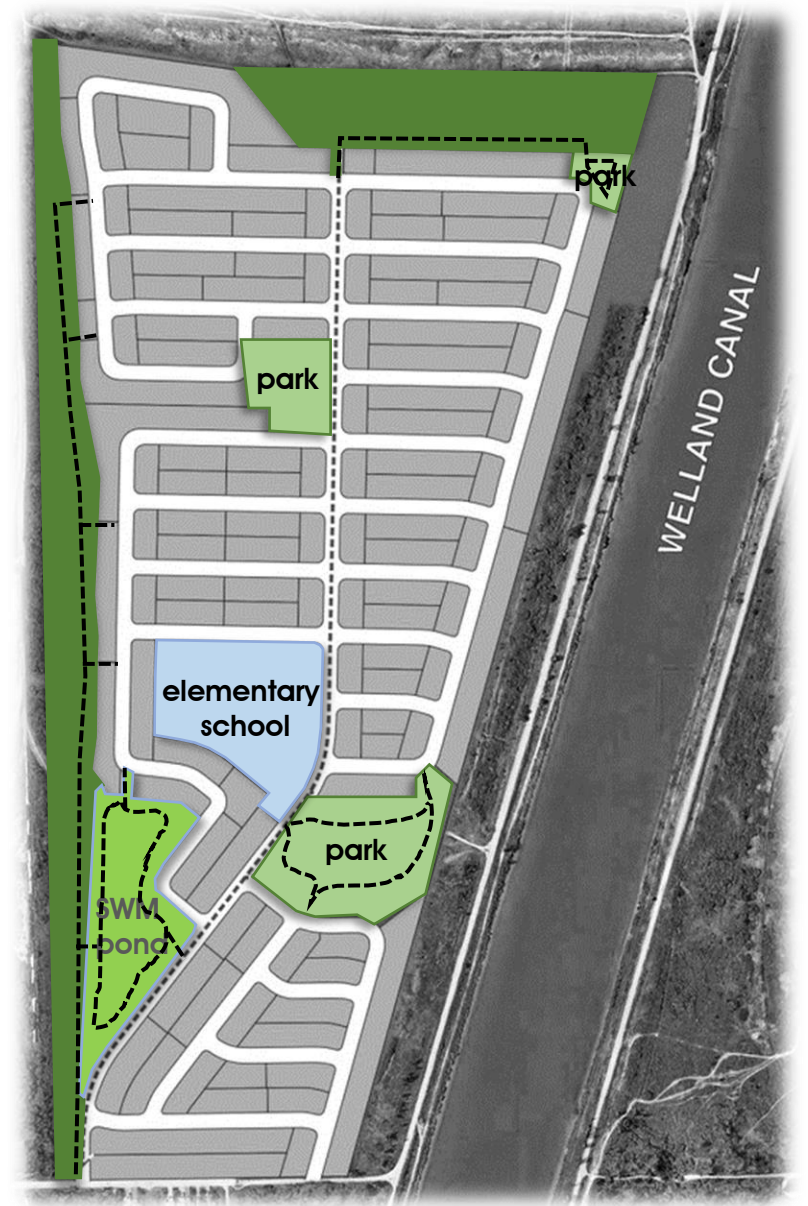


10.1m detached



DAIN EAST SUBDIVISION PARKS, TRAILS & OPEN SPACE

- 3 New Parks
 - Neighbourhood Park
 - Neighbourhood Park
 - Vista Park
- +/- 2.5km of New Trails
- Elementary School (7.0ac)
(District School Board of Niagara)



EMPIRE COMMUNITIES DAIN WEST SUBDIVISION

STATUTORY PUBLIC MEETING MARCH 2, 2021

Residential Lands 22.67ha

5.5m Townhouse	202 units
8.0m Detached	554 units
10.0m Detached	54 units
TOTAL	870 units

Parks 4.27ha
 Open Space 26.52ha
 School Block 2.33 ha
 Commercial 4.06ha



6.0 m townhouse



10.4m detached



8.2m detached



DAIN WEST SUBDIVISION PARKS, TRAILS & OPEN SPACE

- 2 New Parks
 - Canal Bank Park
 - Linear Park
- +/- 4.0 km of New Trails
- Elementary School (7.0ac)
(Niagara Catholic District School Board)



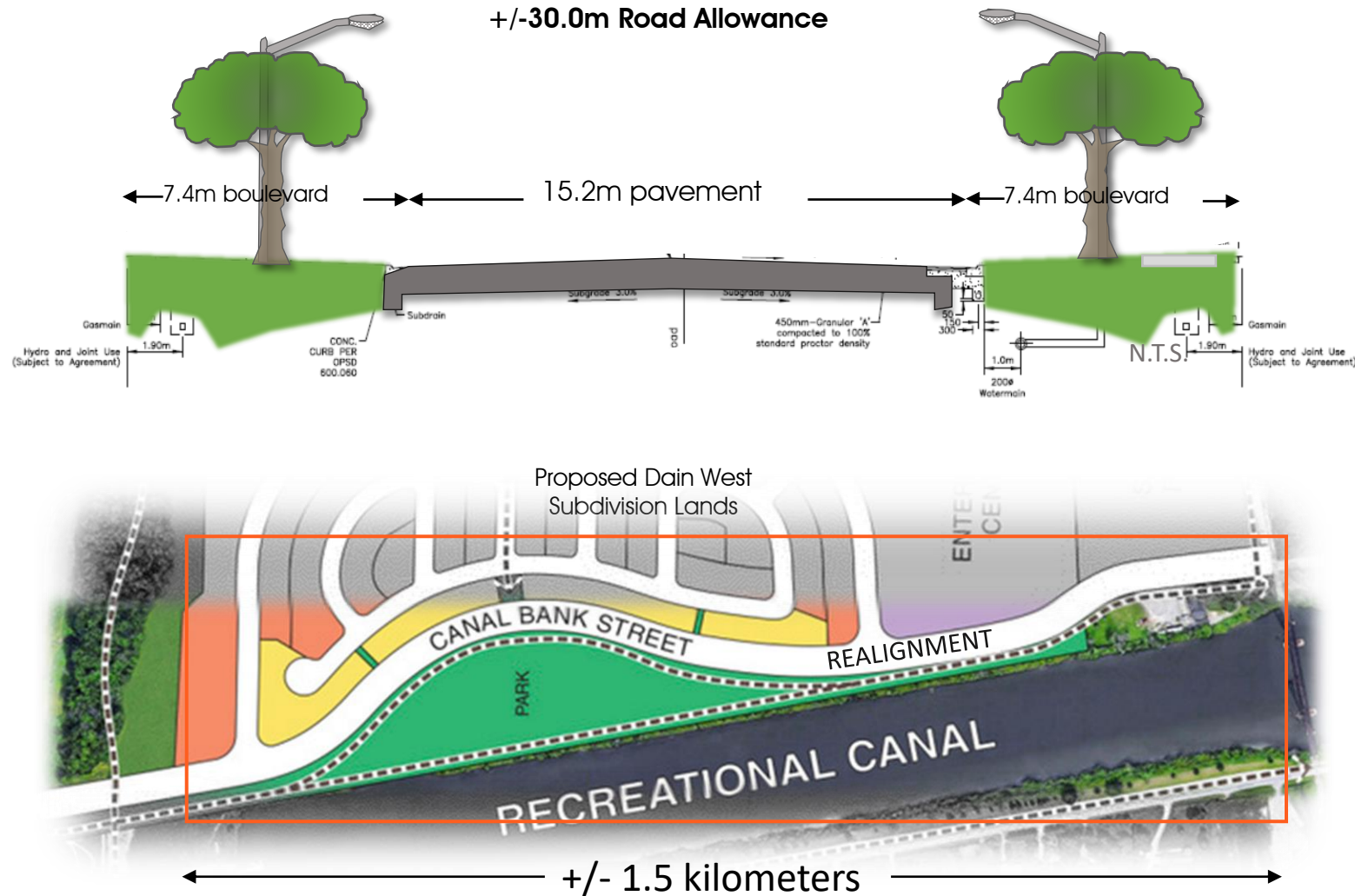
EMPIRE COMMUNITIES SPORTS PARK

- Estimated Cost to Empire: **\$2,750,000**
 - PLUS **\$500,000** for naming rights over 10 years
- New Multi-Court Sports Park including:
 - +/-2,000sqft Amenity Building (for office, storage, canteen, washrooms & lockers)
 - Basketball courts (2 full size and 4 half size);
 - Beach Volleyball Courts (x5)
 - Tennis Courts (x3)
 - Pickleball Courts (x6)
 - Yoga lawn & Bocci ball field



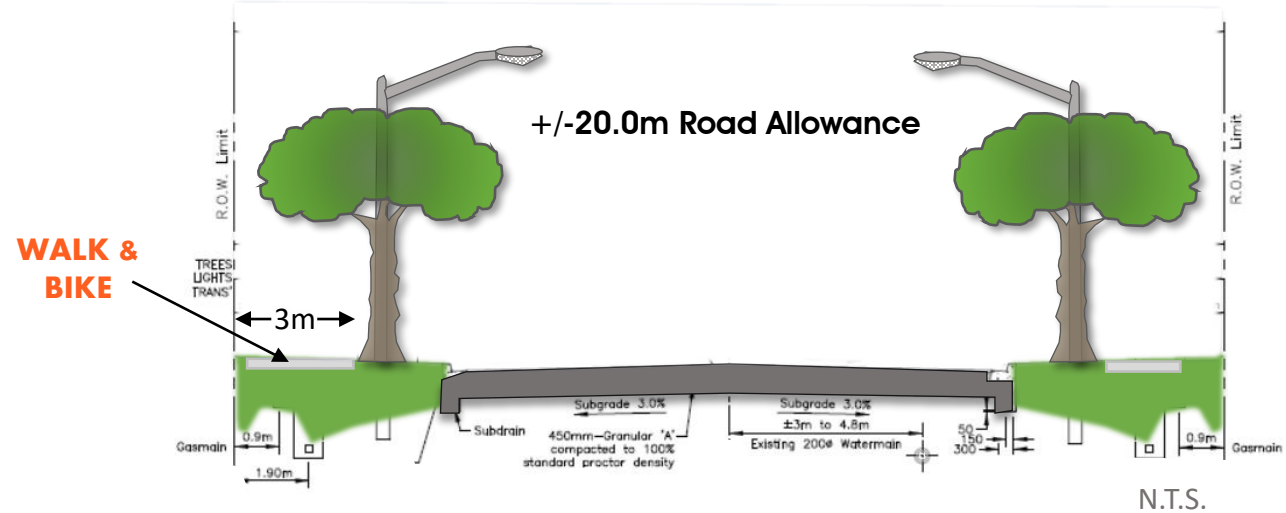
CANAL BANK STREET REALIGNMENT & WIDENING

- Estimated Cost to Empire: **\$6,300,000**
- Realignment and widening of approximately 1.5km of Canal Bank Street including:
 - Add new Curb & gutter;
 - Add Sidewalks;
 - Replace existing watermain;
 - Add new sanitary sewer;
 - Add new storm sewer;
 - Demolish and remove old road;
 - Utility relocation; and
 - Add new street lighting.



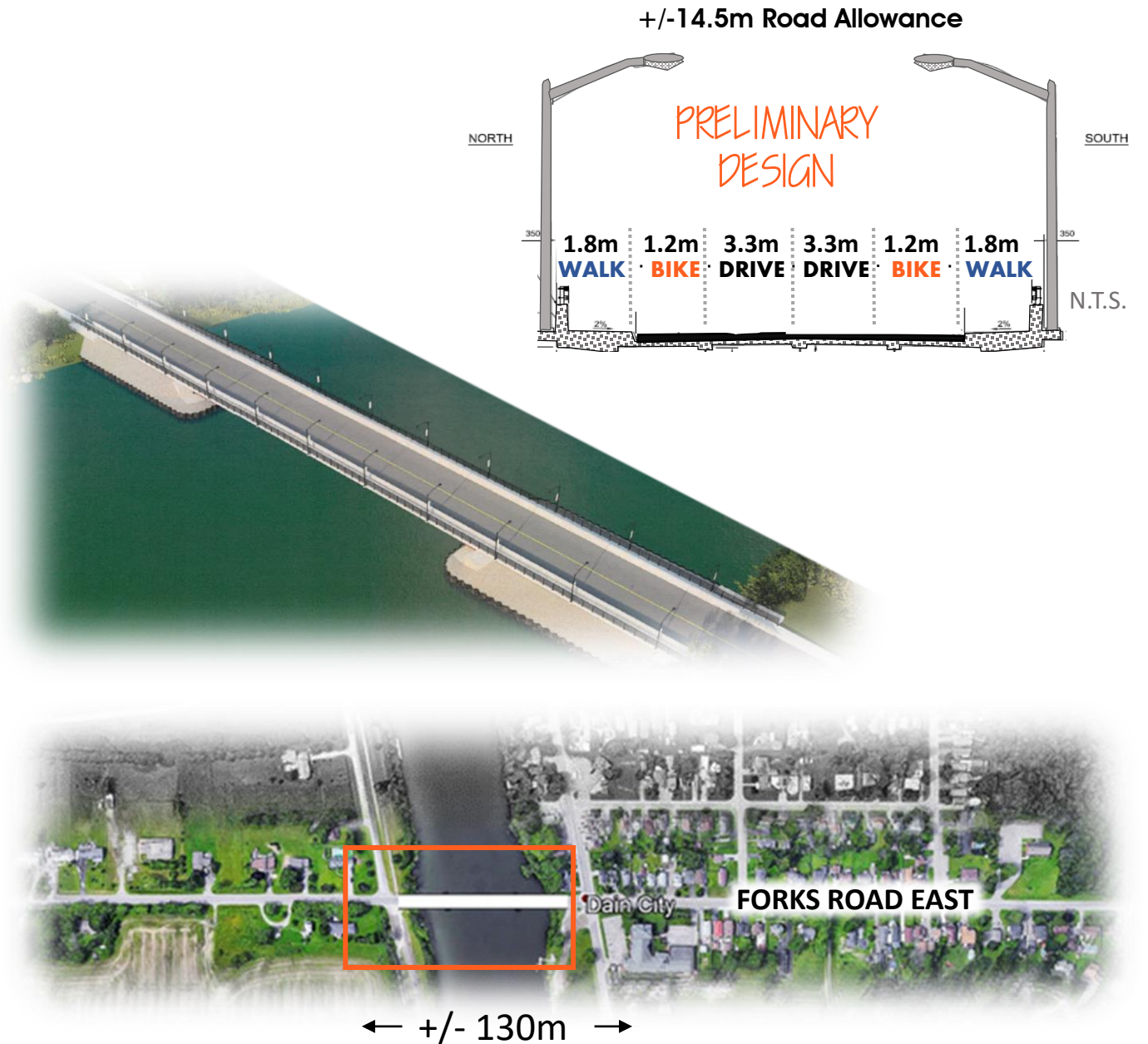
FORKS ROAD URBANIZATION

- Estimated Cost to Empire: **\$4,300,000**;
- Urbanization of 1km of existing road including:
 - Curb & gutter;
 - Sidewalks;
 - Replace existing watermain;
 - Replace existing sanitary sewer;
 - Replace existing storm sewer (including outlet to canal);
 - Install signalized intersection at Kingsway;
 - Utility relocation and upgrades to street lighting.

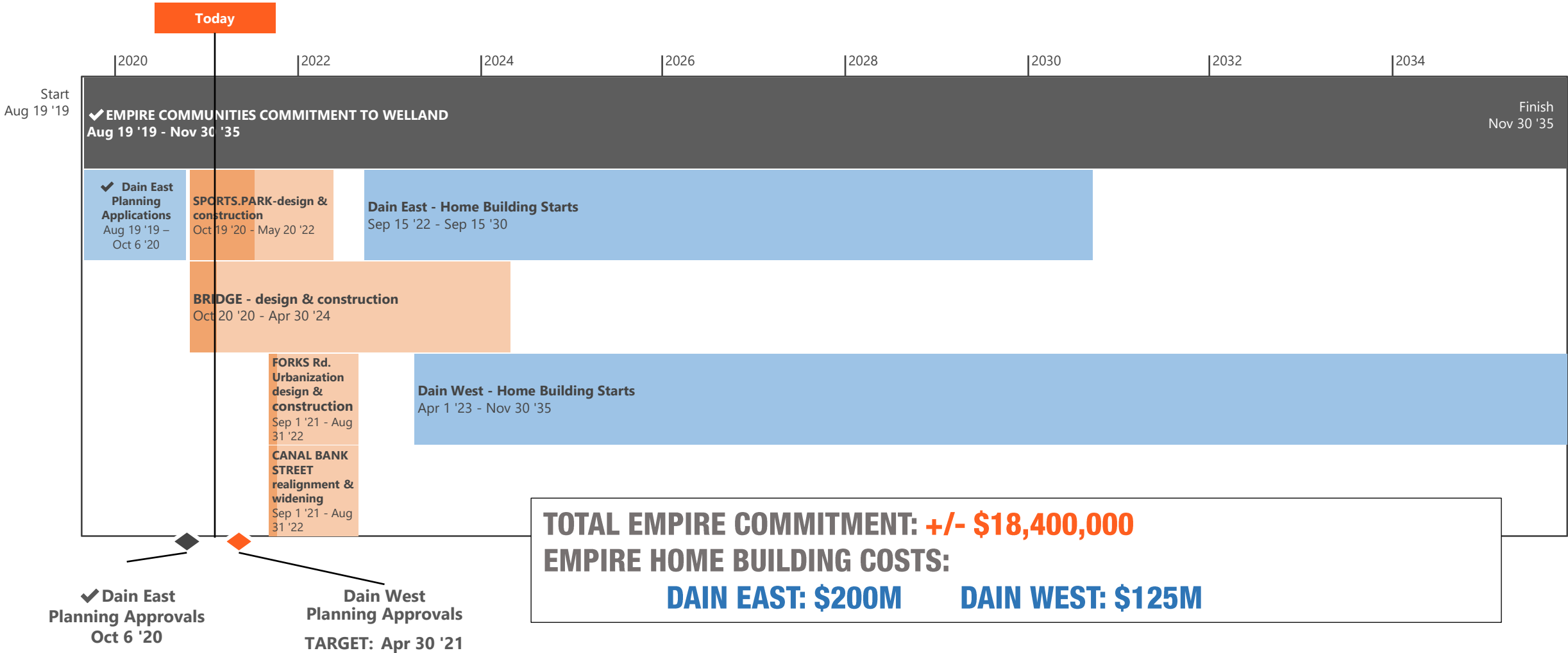


FORKS ROAD BRIDGE REPLACEMENT

- Estimated Cost to Empire: **\$5,000,000+** (first \$5M in financing secured by City of Welland from Federal & Provincial governments);
- Replacement of Fork Road Bridge including:
 - Two lanes of traffic with shoulders;
 - Sidewalks on both sides;
- Design underway (10%), will be complete by end of 2021;
- Construction start est. Jan 2022;
- Construction complete est. Spring 2024

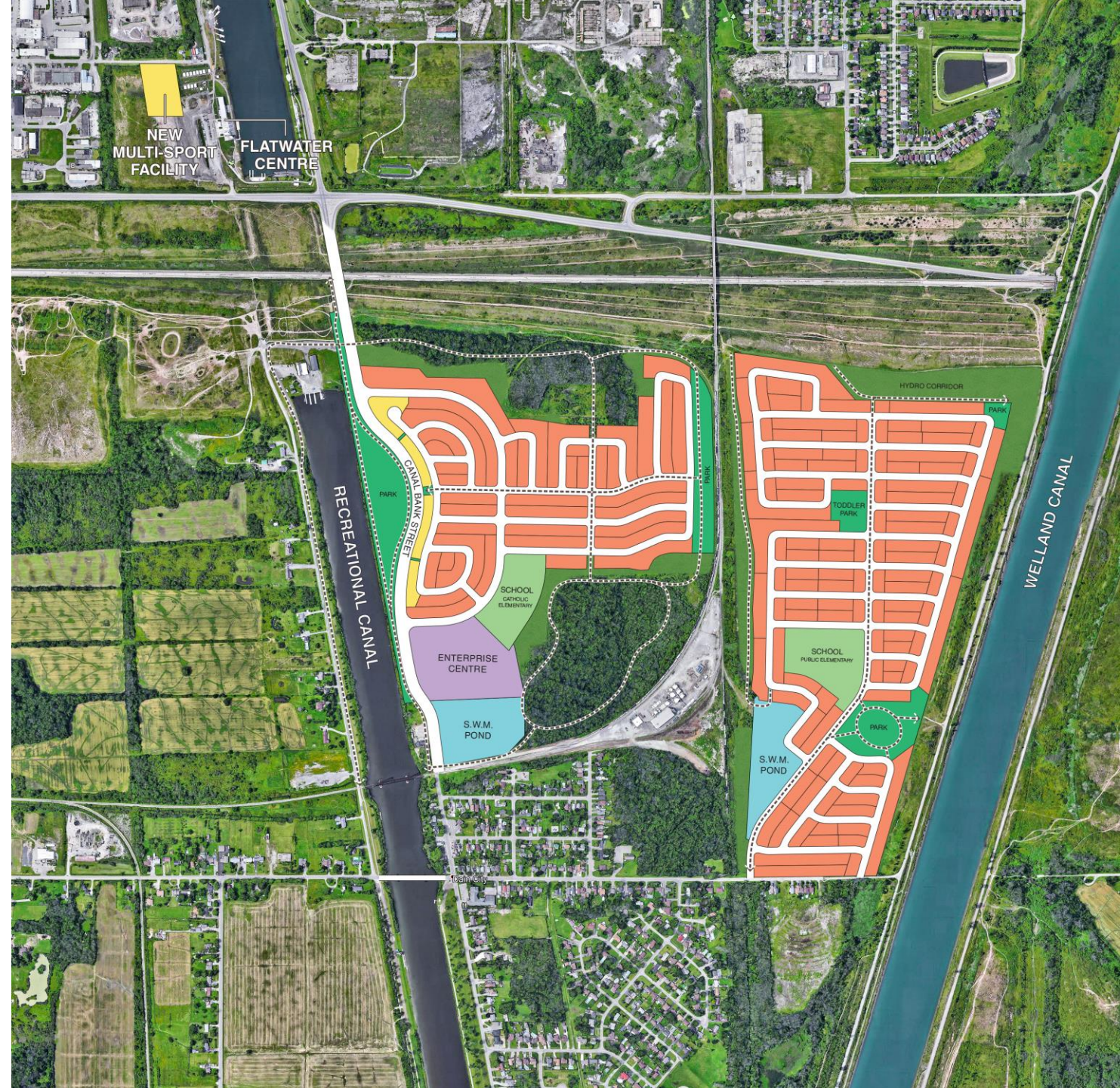


PROPOSED SCHEDULE OF WORKS



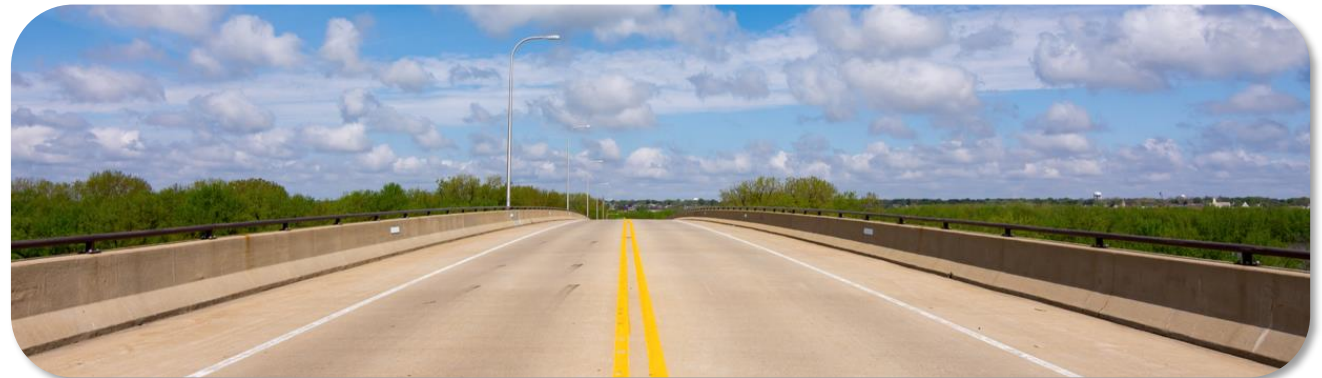
COMMITMENT OF EMPIRE

- **\$ 2.7M** - Sports Park;
- **\$ 0.1M** - Waterfront Trail Plan Donation;
- **\$ 6.3M** - Canal Bank Street Realignment and widening;
- **\$ 4.3M** - Forks Road Urbanization;
- **\$ 5.0M+** Forks Road Bridge Replacement;
- Brownfield Remediation
 - Dain East up to **\$18,000,000**
 - Dain West up to **\$18,000,000**
- Up to 2,190 new homes;
- Servicing & Construction
 - Dain East **\$51,200,000**
 - Dain West **\$30,000,000**
- Up to 280,000sqft of non-residential space (retail, commercial, office, hospitality);
- Two new elementary schools;
- New Parks, Trails and Open Space;



BENEFITS TO THE COMMUNITY

- Brownfield **Remediation**;
- New **jobs** and local opportunity for employment;
- New **parks, trails** and **open space**;
 - Contribution to the City's Canal Walkway Plan
 - Including connection to the Flatwater centre and new Sports Park;
- Forks Road **Bridge** replacement;
- **Local road improvements**:
 - Forks Road Urbanization; and
 - Canal Bank Street realignment and widening
- New Multicourt **Sports Park**



**MOVING
TRANSIT
FORWARD**

**Niagara Transit
Governance
Study**

Welland Council

February 9, 2021

Agenda



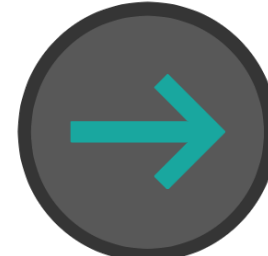
Overview



Niagara Transit
Governance Study



Connecting Welland
Residents



Next Steps

Overview

Today's Discussion

Niagara Transit Governance Study

- Next major milestone in consolidation of transit in Niagara
 - Follows from 2017 Triple-Majority, creation of Linking Niagara Transit Committee (LNTC), and direction to explore consolidation
 - Harmonization of operational policies and system-wide efficiencies delivered under work of the Inter-Municipal Transit Working Group (IMTWG)
- A Full Commission governance model recommended
- Associated Financial Strategy

Support and Feedback

- Local area municipality support and feedback being sought by February 28, 2021
- Motion as presented in Appendix 1
- Input informs future Triple-Majority process

Overview

Transit in Welland Today



- Welland Transit
 - 739,000 local trips - 2019
- Niagara Region Transit (NRT)
 - 272,000 inter-municipal trips starting or ending in Welland - 2019
- Specialized Transit
 - Niagara Specialized Transit (NST) - 4,970 trips starting or ending in Welland - 2019
 - WellTrans -12,600 local trips



Overview

Why Integrate?

Better Connect
Riders



Meet Evolving
Travel Needs

Increase Equity



Strengthen Economic
Development and
Tourism

Enhance Growth



Employment

Accessibility



Support
Sustainability

Overview

Why Now?

Coordinate COVID-19
Response & Recovery

Leverage Federal /
Provincial Funding
Opportunities

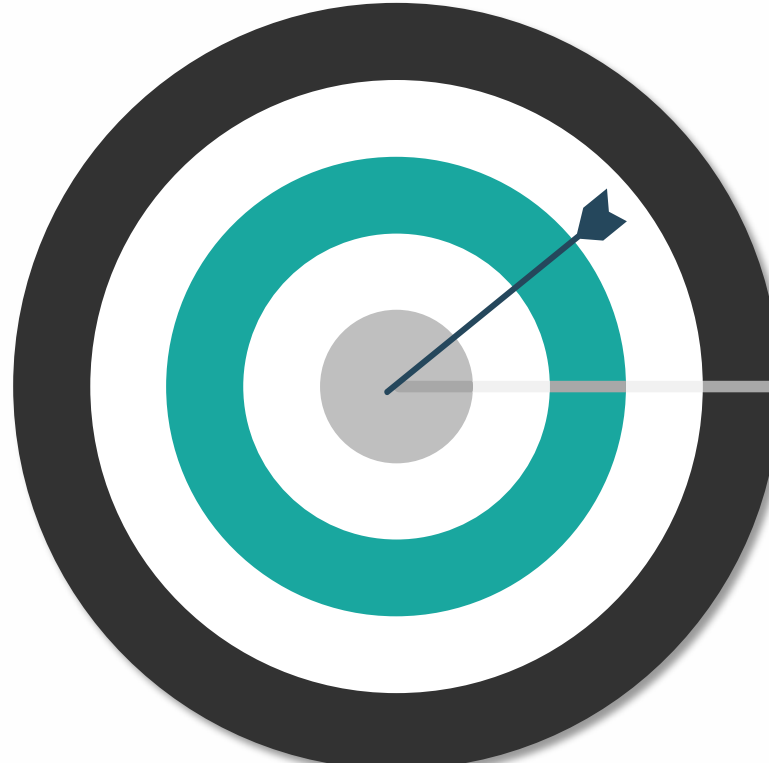
Operational
Harmonization

Maximize use of
Resources

Integration with GO
Network Expansion

On-Demand Model
Opportunities

Seamless Specialized
and Conventional
Transit

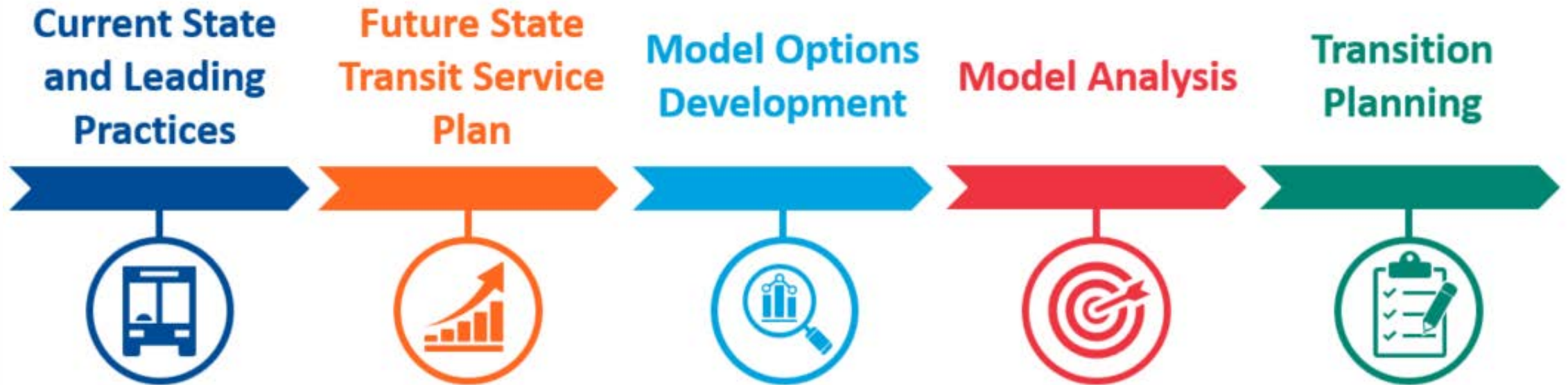




Niagara Transit Governance Study

Niagara Transit Governance Study

Project Milestones



Niagara Transit Governance Study

Recommendation



The Full Commission model brings the right balance of autonomy and flexibility to innovate, drive growth, and meet the diverse and changing needs of the region.

Niagara Transit Governance Study

Recommendation



Autonomy of the Full Commission

- Exclusively focused on transit
- Responds to trends and pressures
- Responsible for strategic and operational decisions
- Nimble → idea to action
- Negotiating power



Financial Benefits

- More cost efficient
- Less costly per-trip
- Flexibility to be strategic
- Regionally focused investments

The Full Commission is best suited to grow transit in the region while delivering high quality, innovative, and seamless transit services.

Niagara Transit Governance Study

Recommendation

9 Total Voting Members

Members of Regional Council

5 Voting Members

- (1) Welland
- (1) St. Catharines
- (1) Niagara Falls
- (2) **Niagara Municipalities** (*Selected amongst representatives of: West Lincoln, Lincoln, Grimsby, Pelham, Thorold, Niagara-on-the-Lake, Wainfleet, Fort Erie, and Port Colborne*)

Skills-Based or Public Members

4 Voting Members

- (4) Skills-based or Public Members (*appointed/nominated by Regional Council*)

Ex-Officio

- (1) Transit Commission General Manager (*non-voting member*)

Niagara Transit Governance Study

Recommendation

Advisory Committee

- (12) Niagara residents (one per municipality)
- (2) Members of the Accessibility Advisory Committee
- (2) (1) Member of student association from Niagara College and Brock University
- (1) Member(s) of Niagara Chamber(s) of Commerce
- (1) Transit Commission General Manager, or designate

By establishing an advisory body, the Commission will gain insights into current and upcoming challenges or opportunities, and explore these in a thorough way

Niagara Transit Governance Study

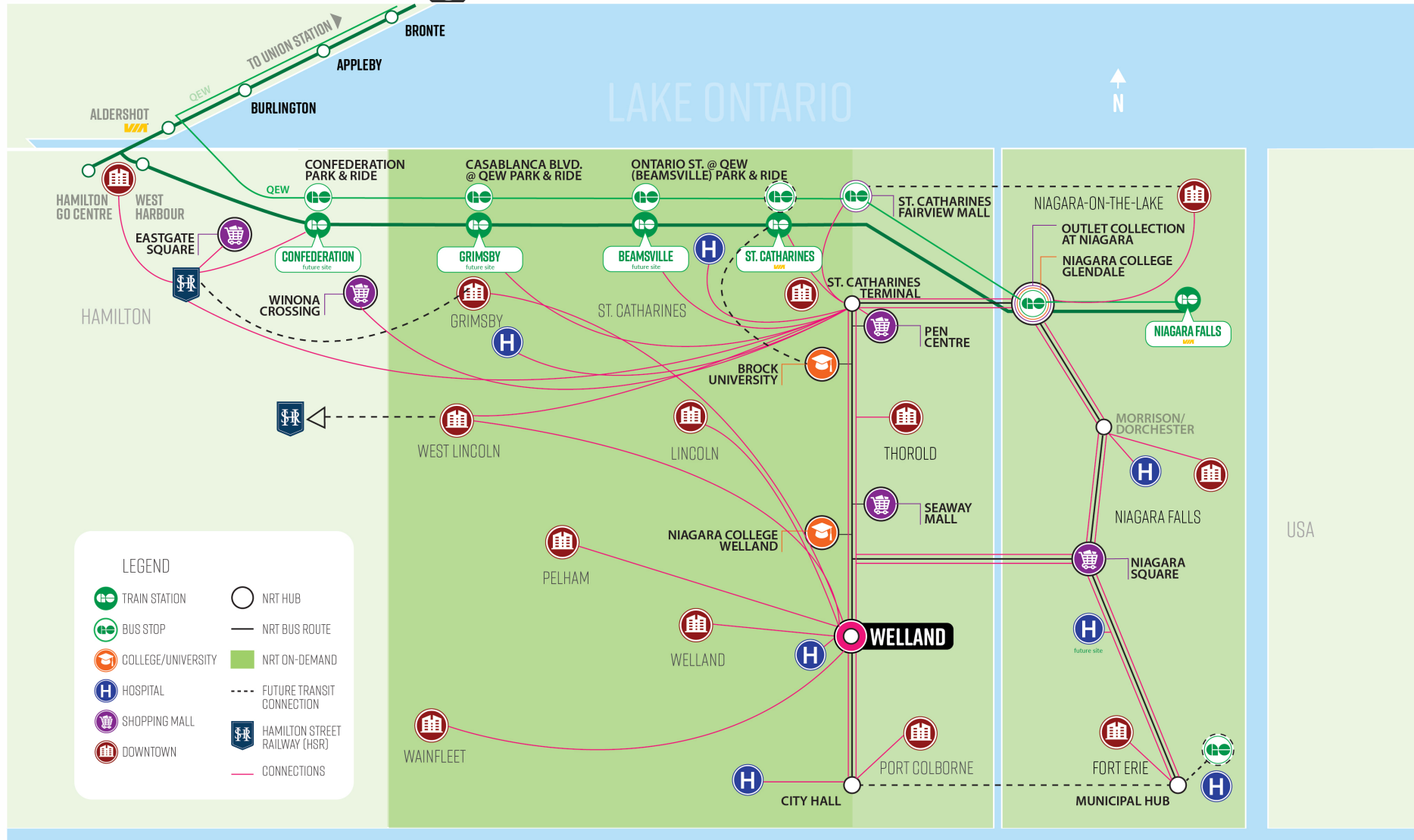
Transition Plan





Connecting Welland Residents

Connecting Welland Residents



Connecting Welland Residents

Enhancements and Benefits



NRT On-Demand



GO Transit



Economic Growth



Tourism



Social Equity

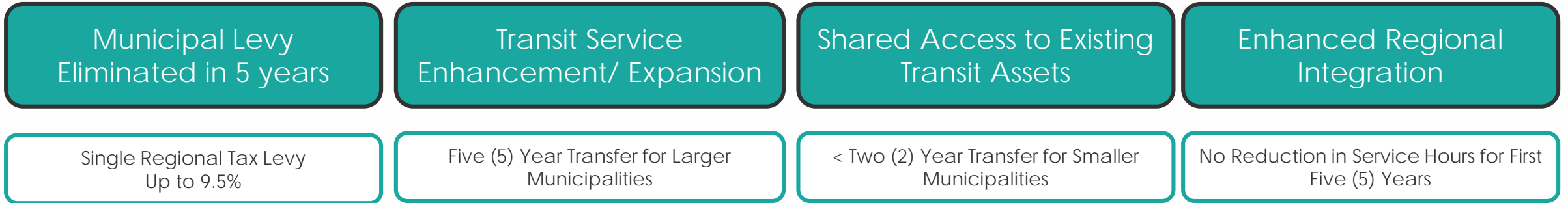


Enhanced Service

Connecting Welland Residents

Financial Strategy Overview

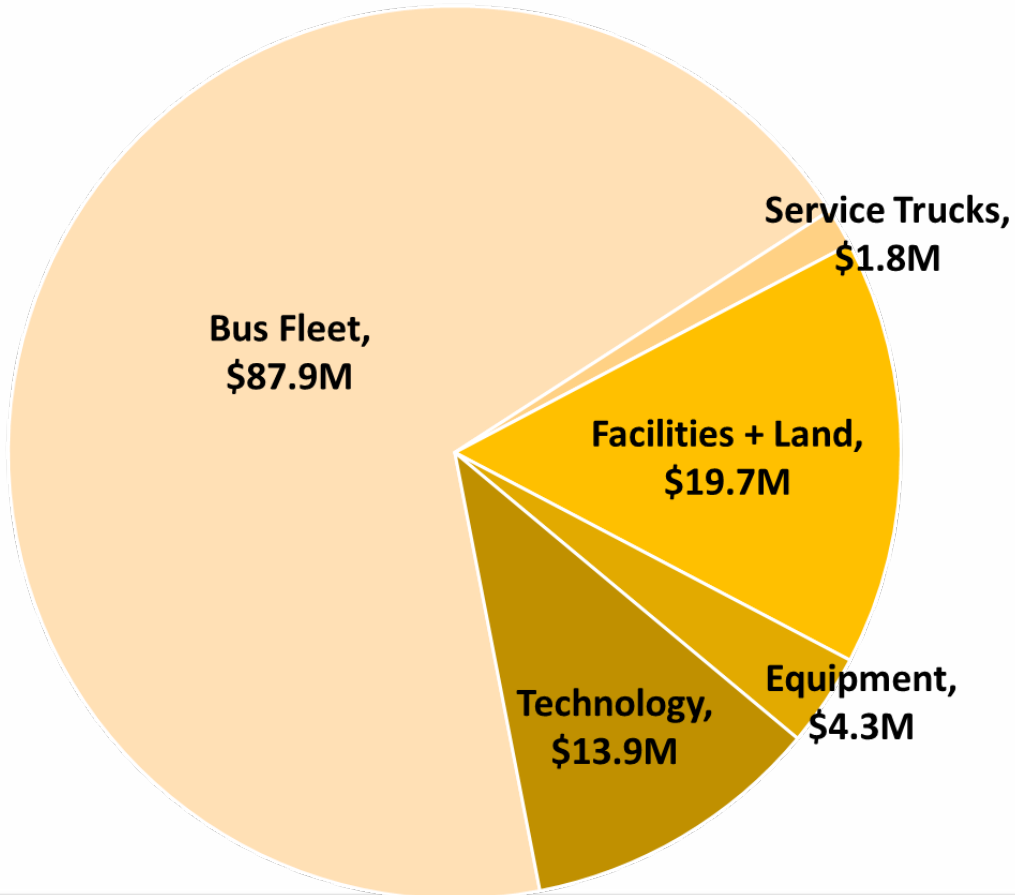
Key Features



	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Transition Costs (\$2.7M)	0.70%										
Transfer of Existing Local Transit (\$27.4M) + Inflation (\$6.8M)	1.40% (2023), 1.40% (2024), 2.00% (2025), 2.00% (2026), 2.00% (2027)										
Transit Service Expansion (Growth Strategy TBD)	2023 - 2031										

Connecting Welland Residents Leveraging Prior Capital Investments

Transit Capital Assets
Transferred Previous Investment of \$127M



Shared Access to Transit Assets

Includes buses, service trucks, land, facilities, equipment & technology

Cost \$127.5M

St. Catharines \$64M
Niagara Falls \$29M
Welland \$15M
Niagara Region \$19M

Net Operating Expenditures

\$43.4M

\$9M (20%) supports Administration & Facilities

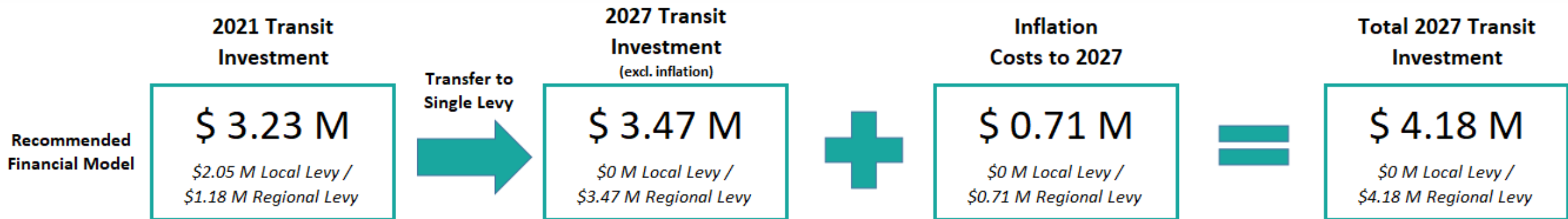
Cummings Principle

Transfer of assets without additional compensation – taxpayers do not pay twice for same asset

Connecting Welland Residents

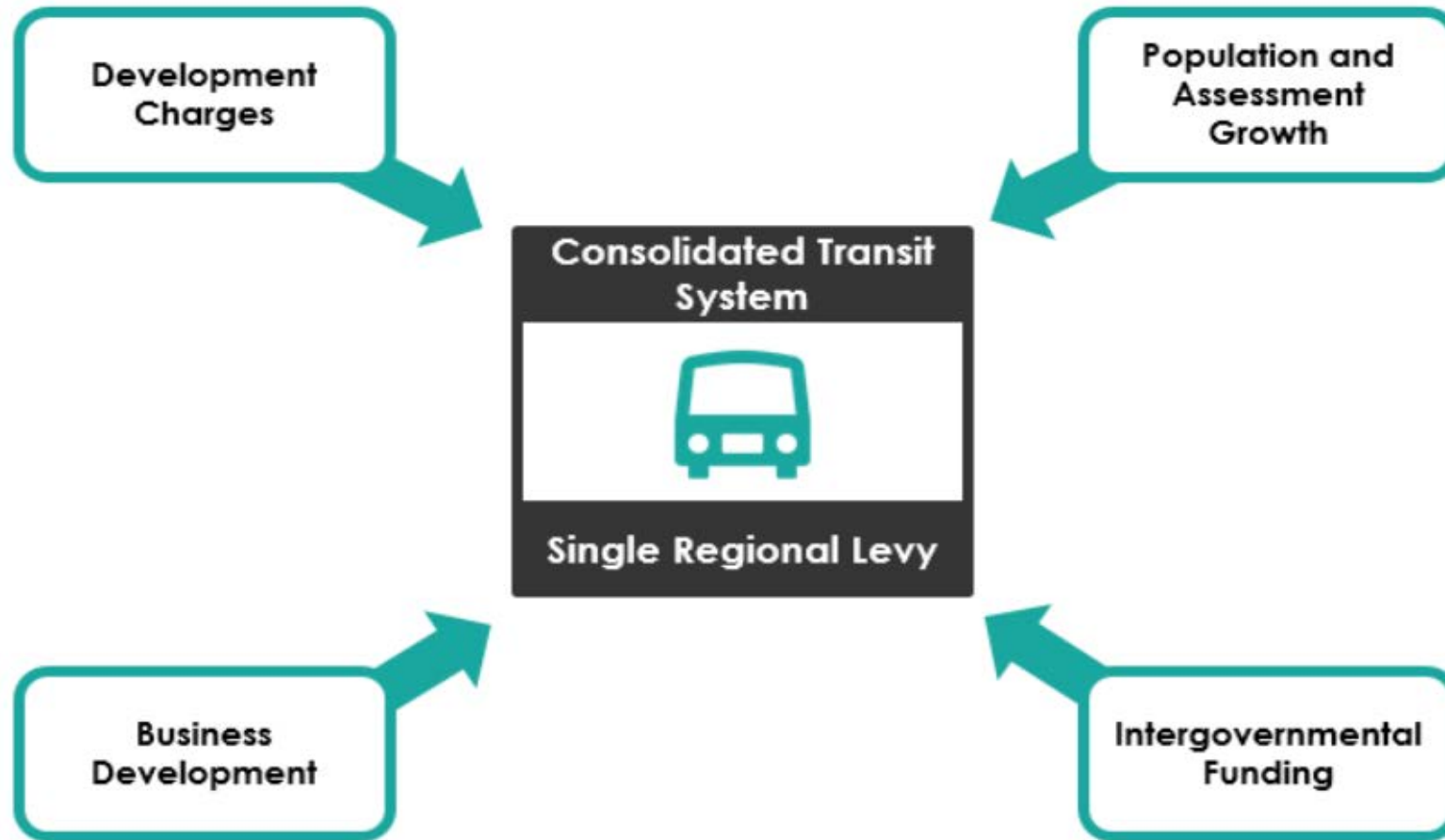
Welland Benefits and Investment

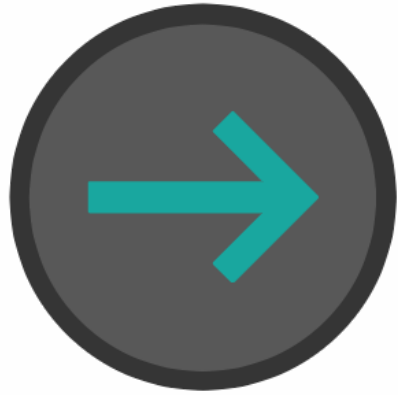
- One Regional Levy funds 100% of Commission by 2027
- Financial Strategy supports transit expansion in Welland
- Commission positioned to lead growth strategy



Future Transit System Mitigations

Inputs to Consolidated System





Next Steps

Next Steps

Summary

Local area municipal feedback and support is being sought for a Full Commission governance model and the associated financial strategy, as reflected in the motion included as Appendix 1

Key Considerations

Full Commission
Governance Model

Single Regional Levy
with Five (5) Year
Transfer

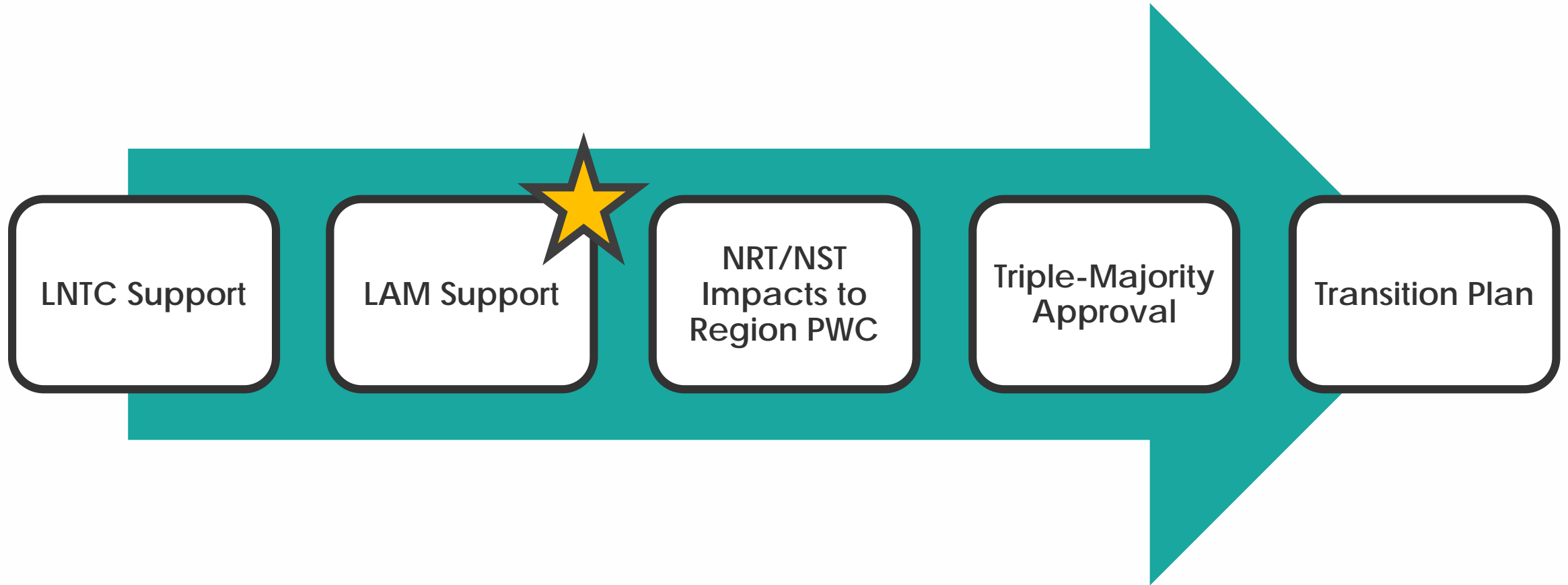
Minimum of 2021
Service Hours
Maintained for Five (5)
Years

Transfer of Assets,
Employees, and
Contracts

Feedback provided by February 28, 2021

Next Steps

Path Forward



MOVING TRANSIT FORWARD

Discussion