

NOTICE

THE MAYOR HAS CALLED

A SPECIAL MEETING OF COUNCIL

AT 5:00 P.M.

TUESDAY, DECEMBER 14, 2021

IN OPEN SESSION

TO CONSIDER ANY CORRESPONDENCE, REPORTS, AND BY-LAWS

Due to COVID-19 and the closure of the Civic Square

All Electronic Meetings can be viewed at:

City of Welland website: <https://www.welland.ca/Council/LiveStream.asp>

A handwritten signature in blue ink, appearing to read "T. Stephens", is written over a horizontal line.

**Tara Stephens,
City Clerk**



SPECIAL COUNCIL MEETING

Tuesday, December 14, 2021

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1. **OPEN COUNCIL MEETING (5:00 p.m.)**
 - 1.1 **ADDITIONS/DELETIONS TO AGENDA**
 - 1.2 **DISCLOSURES OF INTEREST**
 - 1.3 **COUNCILLORS TO DETERMINE AGENDA ITEMS AND BY-LAWS TO BE REMOVED FROM BLOCK FOR DISCUSSION IN COMMITTEE-OF-THE-WHOLE (OPEN) (See pink tab)**

2. **ORAL REPORTS AND DELEGATIONS**
 - 2.1 **AGENCIES, BOARDS, COMMISSIONS AND COMMITTEES REPORT(S)**

21-4 Councillor McLeod, Chair, Budget Review Committee - meetings of December 6 and 8, 2021.

3. **COMMITTEE-OF-THE-WHOLE (OPEN)**
(to discuss items removed from Agenda Block)

4. **BY-LAWS (SEE AGENDA INDEX)**

5. **CONFIRMATORY BY-LAW**

A By-law to adopt, ratify and confirm proceedings of the Council of the Corporation of the City of Welland at its meeting held on the 14th day of December, 2021. Ref. No. 21-1

6. **ADJOURNMENT**



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Page No.

AGENDA BLOCK

1. **BUSINESS ARISING FROM MINUTES, PREVIOUS MEETINGS AND OTHER ITEMS REFERRED FROM COUNCIL FOR DISCUSSION - Nil**

2. **COMMITTEE AND STAFF REPORTS**

1. **Business Arising from Committee-of-the-Whole (closed)**

1- 3 2. **Budget Review Committee Reports to Council - December 6 and 8, 2021**

3. **Staff Reports**

4 - 29 **FIN-2021-40** Director of Finance/Chief Financial Officer/Treasurer, S. Fairweather - 2022 Operating and Capital Budgets & 2023-2031 Capital Budget Forecast. Ref. No. 21-4 (See By-law 1)

30 - 44 **FIN-2021-41** Director of Finance/Chief Financial Officer/Treasurer, S. Fairweather - 2022 Water/Wastewater Operating and Capital Budgets with Resulting Rate Structure & 2023-2031 Year Water & Wastewater Capital Budget Forecast. Ref. No. 21-37 (See By-law 2)

3. **NEW BUSINESS - Nil**

4. **BY-LAWS**

MAY BE VIEWED IN THE CLERK'S DIVISION PRIOR TO THE MEETING IF DESIRED.

1. A By-law to adopt the 2022 Operating and Capital Budgets. Ref. No. 21-4

2. A By-law to adopt the 2022 Water/Wastewater Operating and Capital Budgets. Ref. No. 21-37



BUDGET REVIEW COMMITTEE MEETING MOTIONS REQUIRING COUNCIL APPROVAL

Monday, December 6, 2021

5:03 p.m.

Council Chambers/Virtual Zoom Meeting

Councillor D. McLeod in the Chair

Members in Attendance: Mayor Campion, Councillors J. Chiochio, T. DiMarco, B. Fokkens, B. Green, M. Grimaldi, J. Larouche, J. Mastroianni, A. Moote, C. Richard, G. Speck, and L. Van Vliet.

The following is a Summary of Motions and Recommendations from the Budget Review Committee requiring Council approval:

1. 2022 PERMISSIVE GRANTS

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that Autism Niagara be given a Permissive Grant in the amount of \$5,000 for 2022.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that Faith Welland Outreach be given a Permissive Grant in the amount of \$25,000 for 2022.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that Zombie Walk be given a Permissive Grant in the amount of \$2,500 for 2022.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that Napper's Boxing Club be given a Permissive Grant in the amount of \$7,500 for 2022.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that Pathstone be given a Permissive Grant in the amount of \$20,000 for 2022.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that La Boite a Soleil be given a Permissive Grant in the amount of \$3,500 for 2022.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval that Niagara Folk Arts Festival/Folk Arts Multicultural Centre be given a Permissive Grant in the amount of \$6,869 for 2022.

2. 2022 TAX SUPPORTED OPERATING BUDGET

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval the proposed 2022 Tax Supported Operating Budget.

3. 2022 TAX SUPPORTED DECISION UNITS

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval all Decision Units on the Updated 2022 Decision Units Summary as of December 1, 2021, found on page 32 of the December 6, 2021 BRC agenda package, as amended; as follows:

That the following Decision Units be removed from the main motion: Decision Unit 5e – Aquatics Supervisor, Decision Unit 5g – Human Resources Coordinator, and Decision Unit 5i – Vehicle and Equipment Training Specialist; and

That Decision Unit 1 be amended to state that a 1% increase in capital spending be funded by increasing the City's tax supported self-imposed debt limit from 12% to 13%, which equates to approximately \$3.8 million to be committed to road reconstruction and sidewalk.

4. 2022 TAX SUPPORTED CAPITAL BUDGET

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval the proposed 2022 Tax Supported Capital Budget.


5. 2023-2031 TAX SUPPORTED CAPITAL BUDGET FORECAST

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for approval the proposed 2023-2031 Tax Supported Capital Budget Forecast.

As recommended by the Budget Review Committee at its meeting of December 6, 2021.

Date Submitted: December 14, 2021

Submitted by Steven Fairweather, Director of Finance / Chief Financial Officer / Treasurer, on behalf of the Budget Review Committee.



 (Signature)



BUDGET REVIEW COMMITTEE MEETING MOTIONS REQUIRING COUNCIL APPROVAL

Wednesday, December 8, 2021

5:06 p.m.

Council Chambers/Virtual Zoom Meeting

Councillor D. McLeod in the Chair

Members in Attendance: Mayor Champion, Councillors J. Chiochio, T. DiMarco, B. Fokkens, B. Green, J. Larouche, J. Mastroianni, A. Moote, C. Richard, G. Speck, and L. Van Vliet.

The following is a Summary of Motions and Recommendations from the Budget Review Committee requiring Council approval:

1. 2022 WATER/WASTEWATER OPERATING BUDGETS AND 2022 RATES

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for final approval the 2022 Solution Based Option #1 – Increased fixed cost of Water/Wastewater bills from 30% to 31%, and include a new FTE.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for final approval moving the water due dates to 21 days after the billing date, as opposed to the second business day of the month, beginning with the 2022 calendar year.

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for final approval the 2022 Water/Wastewater Operating Budgets and Rates.

2. 2022 WATER/WASTEWATER CAPITAL BUDGET

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for final approval the proposed 2022 Water/Wastewater Capital Budget.

3. 2022-2031 WATER/WASTEWATER CAPITAL BUDGET FORECAST

THAT THE BUDGET REVIEW COMMITTEE approves and recommends to Council for final approval the proposed 2022-2031 Water/Wastewater Capital Budget Forecast.




As recommended by the Budget Review Committee at its meeting of December 8, 2021.

Date Submitted: December 14, 2021

Submitted by Steven Fairweather, Director of Finance / Chief Financial Officer / Treasurer, on behalf of the Budget Review Committee.


(Signature)

SPECIAL COUNCIL
FINANCE DIVISION

APPROVALS	
DIRECTOR	
CFO	
CAO	

21-4
REPORT FIN-2021-40
DECEMBER 14, 2021

**SUBJECT: 2022 OPERATING AND CAPITAL BUDGETS & 2023-2031
CAPITAL BUDGET FORECAST**

**AUTHOR &
APPROVING G.M.: STEVEN FAIRWEATHER, CPA, CA, DPA, MPA
DIRECTOR OF FINANCE, CHIEF FINANCIAL OFFICER / TREASURER**

RECOMMENDATIONS:

THAT THE COUNCIL OF THE CITY OF WELLAND approves, as recommended by the Budget Review Committee, the following:

- The 2022 Operating Budget, attached to Report FIN-2021-40 as Appendix I, resulting in an approximate **Municipal tax levy** increase of 3.80% (before assessment growth) from \$46,083,737 in 2021 to \$47,832,769 in 2022 with assessment growth of approximately 1.51%, reducing the **Municipal net tax levy** impact to 2.29%; and
- The 2021 Capital Budget estimates attached as Appendix II; and further

THAT Welland City Council receives for information the 2023-2031 Capital Budget Forecast attached as Appendix III; and further

THAT Welland City Council directs staff to prepare the By-law to establish tax ratios, tax rates, and to levy taxes for 2022 based on the 2022 Operating Budget as adopted by Council.

ORIGIN AND BACKGROUND:

The *Municipal Act, 2001*, in accordance with Section 290 (1), requires a municipality each year to adopt a budget including estimates of all sums required during the year.

COMMENTS AND ANALYSIS:

On October 12, 2021, marked the initial Budget Review Committee (BRC) meeting for the 2022 budget year. At this meeting, staff outlined the financial challenges, opportunities, and pressures that the City may experience in 2022. The 2022 Tax Supported Operating Budget Update is outlined in Appendix I. The 2022 Capital Budget & 2023-2031 Capital Budget Forecast are attached as Appendices II and III respectively.

FINANCIAL CONSIDERATION:

All pertinent financial considerations are referenced throughout the report and associated appendices.

In addition, staff has included the 2022 Tax Supported Decision Units within Appendix I, which were approved by the Budget Review Committee.

OTHER DEPARTMENT IMPLICATIONS:

All municipal departments contributed to the preparation of this budget and were consulted throughout the process. Corporate Services assumes responsibility for related reports and budget preparation.

SUMMARY AND CONCLUSION:

Both staff and the Budget Review Committee recommend that Council accepts the 2022 Operating and Capital Budgets as presented.

ATTACHMENTS:

Appendix I – 2022 Tax- Supported Operating Budget Update
Appendix II – Proposed 2022 Capital Budget
Appendix III – Proposed 2023-2031 Capital Budget Forecast

2022 Tax Supported Operating Budget Updates								
Proposed Tax Levy Decrease (after assessment growth) as of November 10, 2021					\$-175,000.00		-0.38%	
Staff adjustments as of December 1, 2021								
Dept.	GL Account	From	To	\$ Change	Reason for Change	Estimated Municipal Tax Levy impact	Date Changed	
1	134	330400 - Rents & Leases	\$41,796.00	\$36,346.00	\$5,450.00	Revised rent	0.01%	Nov 18/21
2	210	330580 - Persecution Returns	\$40,000.00	\$0.00	\$40,000.00	Captured in cost centre 134 (POA)	0.09%	Nov 18/21
3	134	330080 - Provincial Offences Act	\$51,652.00	\$66,652.00	-\$15,000.00	Increase POA fees	-0.03%	Dec 1/21
4	816	320820 - Fees/SC-Inter-Municipal Fares	\$2,069,787.00	\$2,090,649.00	-\$20,862.00	Correction in operating hours revenues	-0.05%	Nov 25/21
5	130	550040 - Audit Fees	\$70,000.00	\$54,000.00	-\$16,000.00	Reduction in Audit fees	-0.03%	Nov 18/21
6	442	550040 - Audit Fees	\$1,100.00	\$2,700.00	-\$1,600.00	Increase in Audit fees	0.00%	Nov 18/21
7	442	580510 - Transfer to Reserve Fund	\$34,334.00	\$32,734.00	-\$1,600.00	Decrease contribution due to Audit fee adjustment	0.00%	Nov 18/21
8	139	530591 - Rose City Grant	\$20,000.00	\$25,000.00	\$5,000.00	Grant request	0.01%	Nov 22/21
9	139	540681 - Welland Heritage Council	\$8,000.00	\$0.00	-\$8,000.00	No additional funding required for 2022	-0.02%	Nov 22/21
Net Adjustment change					-\$9,412.00		-0.02%	
Revised Proposed Tax Levy Decrease (after assessment growth) as of December 1, 2021					-\$184,412.00		-0.40%	
BRC adjustments as of December 6, 2021								
10	139	540560-Permissive Grants	\$54,142.00	\$70,369.00	\$16,227.00	Committee approved increase	0.04%	Dec 6/21
11		Increase City's Tax Supported Self-Imposed Debt limit from 12% to 13% (approx \$3.8 million for Road Reconstruction/Sidewalk)			\$460,837.00		1.00%	Dec 6/21
12		Dufferin Street Road Reconstruction (Aqueduct Street - Chippawa Street) (1 time top-up funding from Ontario Community Infrastructure Funding (OCIF))			\$0		0.00%	Dec 6/21
13		Gypsy Moth Management Program & Control (along the Welland/Pelham Border)(1 time funding through Operating Surplus account)			\$0		0.00%	Dec 6/21
14		Museum - Special Project Developer (Contract) - (1 time funding through Operating Surplus account)			\$0		0.00%	Dec 6/21
15		Senior Plans Examiner (Net Zero - Full Cost Recovery)			\$0		0.00%	Dec 6/21
16		Supervisor of Building Inspections/Deputy Chief Building Official (Net Zero - Full Cost Recovery)			\$0		0.00%	Dec 6/21
17		Deputy Fire Chief, Community Safety and Risk Management (Net of new revenues)			\$32,067.00		0.07%	Dec 6/21
18		On-Call vehicle for new Deputy Fire Chief (Funded from Operating Surplus Reserve - Net Zero)			\$0		0.00%	Dec 6/21
19		Probationary Firefighters (4)			\$387,496.00		0.84%	Dec 6/21
20		Additional Safety Equipment for (4) Probationary Firefighters (Funded from Operating Surplus Reserve - Net Zero)			\$0		0.00%	Dec 6/21
21		Capital Asset/Financial Accountant			\$131,236.00		0.28%	Dec 6/21
22		Senior Project Manager, Engineering			\$158,696.00		0.34%	Dec 6/21
23		Trails Winter Maintenance			\$51,020.00		0.11%	Dec 6/21
Net Adjustment change					\$ 1,237,579.00		2.69%	
Revised Proposed Tax Levy Increase (after assessment growth) as of December 6, 2021					\$1,053,167.00		2.29%	
Assessment Growth at 1.51%					\$695,865.00		1.51%	
Net Change in Municipal Tax Levy					\$1,749,032.00		3.80%	

2022 DRAFT CAPITAL BUDGET- AS OF DECEMBER 8, 2021

APPENDIX II

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
FACILITIES	10,329,000	3,840,000	GICB	609,000	140,000	CH	230,000	DC	1,170,000
					50,000	YSP			
					2,395,655	CP			
					1,594,345	CCBF	300,000	PY	
FIRE	5,679,200			225,000	700,000	F	449,000	DC	925,000
					510,000	CP	2,756,000	LAN	
					114,200	OR			
FLEET	673,000								673,000
GENERAL	675,239	94,405	MMP	75,000	50,000	ED	81,000	DC	
					50,834	CP			
					324,000	OR			
PARKS/OPEN SPACES	857,000			175,000	70,000	CP	70,000	CS	342,000
							50,000	D	
							150,000	OT	
ROADWAYS	13,702,347	1,600,000	CCBF	1,123,500	327,624	ED	190,000	DC	6,293,185
							265,200	HUM	
SIDEWALKS	2,153,500	75,000	OCIF	358,000			3,500	DC	1,717,000
STORM SEWERS	2,625,580	58,480	CCBF	925,500	659,568	ED	15,000	DC	297,320
TRAFFIC	211,000			211,000					
TRANSIT	250,000				250,000	PGT			
BRIDGES & CULVERTS	1,971,000			1,626,000					345,000
TOTAL 2022 CAPITAL BUDGET	39,126,866	10,140,435		5,328,000	7,336,226		4,559,700		11,762,505
2021 CAPITAL BUDGET	44,423,436	2,759,282		5,028,230	1,980,000		19,903,800		14,752,124

FOOTNOTE

GOVERNMENT SUBSIDY

CCBF-CANADA COMMUNITY BUILDING FUND*
 OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING
 ICIP - INVESTING IN CANADA INFRASTRUCTURE PROGRAM
 DAMF- DISASTER MITIGATION & ADAPTATION FUND
 GICB- GREEN & INCLUSIVE COMMUNITY BUILDINGS
 MMP-MUNICIPAL MODERNIZATION PROGRAM

* Formerly known as FGT - Federal Gas Tax

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

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 LAN-LAND SALES

**2022 DRAFT CAPITAL BUDGET
AS OF DECEMBER 8, 2021**

APPENDIX II

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>FACILITIES</u>									
ASSET MANAGEMENT/BUILDING CONDITION ASSESSMENTS	50,000			50,000					
FLOORING REPLACEMENT REQUIREMENTS-CITY WIDE	75,000			75,000					
FACILITY PAINTING REQUIRMENTS - CITY WIDE	50,000			50,000					
BUILDING THERMOGRAPHY FOR ELECTRICAL SAFETY - MUSEUM	10,000			10,000					
LED LIGHTING UPGRADES - MAPLE POOL BUILDING	15,000			15,000					
WCWC - REPLACE WOOD CANOPIES	20,000			20,000					
COURTHOUSE HEATING SYSTEM - REPLACEMENTS (2021 BASED ON CONDITION ASSESSMENT)	300,000				100,000	CH			200,000
COURTHOUSE BOILER ROOM INSULATION	40,000				40,000	CH			
CITY HALL HVAC REPAIR & RENEWAL	90,000				90,000	CP			
PW BUILDING - ENERGY AUDIT	30,000			30,000					
PW BUILDING - WINDOW REPLACEMENT	30,000			30,000					
WCWC - MECHANICAL DEFICIENCIES	62,000			62,000					
PW SALT DOME & SECOND ENTRANCE - CONSTRUCTION	1,200,000						230,000	DC	970,000
CAPITAL EQUIPMENT PREVENTATIVE MAINTENANCE - YOUTH ARENA	15,000			15,000					
CAPITAL EQUIPMENT PREVENTATIVE MAINTENANCE - MAIN ARENA	8,000			8,000					
DESICCANT SYSTEM UPGRADE / REPAIR	35,000			35,000					
BRINE PUMP AND MOTOR REPLACEMENT	12,000			12,000					
ELECTRICAL PANELS REPLACEMENT / RENEWAL	12,000			12,000					
FACILITIES CONTINUED ON NEXT PAGE									

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FOOTNOTE

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**2022 DRAFT CAPITAL BUDGET
AS OF DECEMBER 8, 2021**

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<u>FACILITIES CONTINUED</u>									
AMMONIA DISCHARGE PIPING REPLACEMENT	18,000			18,000					
STRUCTURAL SUPPORT REPAIR / REPLACEMENT - YOUTH ARENA	50,000			50,000					
HVAC REPAIRS & REPLACEMENT - YOUNGS SPORTSPLEX	50,000				50,000	YSP			
CITY HALL - ROOF REPAIR & RENEWAL	1,262,000			12,000	1,250,000	CP			
WCWC ROOF WORK	215,000				215,000	CP			
MAPLE PARK POOL SKIMMER/FILTRATION	30,000			30,000					
MAPLE PARK POOL CONCRETE DECK REPAIR/REPLACEMENT	45,000			45,000					
ROSIE SMITH POOL FILTRATION/RE-CIRCULATION SYSTEM REPAIRS	30,000			30,000					
PRE-APPROVED MEMORIAL PARK POOL REVITALIZATION	6,400,000	3,840,000	GICB		665,655	CP	300,000	PY	
					1,594,345	CCBF			
ASBESTOS AUDIT PHASE 2 OF 2	75,000				75,000	CP			
AMPHITHEATRE REPAIR & RENEWAL PHASE 2 OF 2	50,000				50,000	CP			
MAPLE PARK POOL ACCESSIBILITY IMPROVEMENT PHASE 2 OF 2	50,000				50,000	CP			
TOTAL FACILITIES	10,329,000	3,840,000		609,000	4,180,000		530,000		1,170,000
<u>FIRE</u>									
NEW FIRE STATION #3 - PHASE 1 OF 2	2,470,000						214,000	DC	
							2,256,000	LAN	
FIRE STATION #3 - LAND	500,000						500,000	LAN	
REPLACE FIRE PREVENTION VEHICLE	85,000								85,000
AIR MONITORING EQUIPMENT	50,000			50,000					
FURNITURE FIXTURES & EQUIPMENT STATIONS #1 AND #2	200,000			150,000	50,000	CP			
REPLACE AERIAL UNIT	1,700,000				700,000	F	235,000	DC	765,000
FIRE CONTINUED ON NEXT PAGE									

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AS OF DECEMBER 8, 2021**

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<u>FIRE CONTINUED</u>									
OUTBUILDING AND SPECIALIZED RESCUE ADDITION TO TRAINING FIELD	100,000			25,000					75,000
FIRE STATION # 1 PAVING PARKING LOT	150,000				150,000	CP			
UNIIFORMS & CLOTHING	75,000				65,000	CP			
					10,000	OR			
CAPITAL EQUIPMENT- FIRE	164,200				135,000	CP			
					29,200	OR			
FIRE STATION #1 -HQ -FUELING STATION	15,000				15,000	CP			
LANDSCAPING AT FIRE STATION #1	75,000				75,000	CP			
FIRE STATION #1 - HQ- POND CIRCULATION	20,000				20,000	CP			
ON-CALL VEHICLE FOR NEW DEPUTY FIRE CHIEF	75,000				75,000	OR			
TOTAL FIRE	5,679,200			225,000	1,324,200		3,205,000		925,000
<u>FLEET</u>									
FLEET CAPITAL REPLACEMENT - GENERAL	673,000								673,000
TOTAL FLEET	673,000								673,000
<u>GENERAL</u>									
NEW TECHNOLOGY EQUIPMENT/LICENSEING	75,000			75,000					
APPRAISAL SURVEY COST	50,000				50,000	ED			
CAPITAL EQUIPMENT - INFORMATION SERVICES	240,000				240,000	OR			
PRE-APPROVED DOCUMENT MANAGEMENT SYSTEM	145,239	94,405	MMP		50,834	CP			
UPDATED CITY BRANDING	65,000				65,000	OR			
AFFORDABLE HOUSING COMMUNITY IMPROVEMENT PLAN(CIP)	100,000				19,000	OR	81,000	DC	
TOTAL GENERAL	675,239	94,405		75,000	424,834		81,000		

FOOTNOTE

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 MMP-MUNICIPAL MODERNIZATION PROGRAM

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ED- ECONOMIC DEVELOPMENT RESERVE
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 D- DEVELOPER
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**2022 DRAFT CAPITAL BUDGET
AS OF DECEMBER 8, 2021**

APPENDIX II

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>PARKS/OPEN SPACES</u>									
PLYMOUTH PARK SLOW PITCH LIGHTING REPLACEMENT	300,000								300,000
STOP 19 TRAIL LIGHTING DESIGN	42,000								42,000
GENERAL PARK REPAIR & RENEWAL - VARIOUS LOCATIONS	100,000			100,000					
BOARDWALK PARKETTE- 2022 PUBLIC RELAM PROGRAM INITATIVE	140,000				70,000	CP	70,000	CS	
TRAIL IMPROVEMENTS	75,000			75,000					
RECREATIONAL CORRIDOR IMPROVEMENTS	50,000						50,000	D	
PRE-APPROVED CANADIAN TIRE ACCESSIBLE SPLASH PAD	150,000						150,000	OT	
TOTAL PARKS	857,000			175,000	70,000		270,000		342,000
<u>ROADWAYS</u>									
TRANSPORTATION MASTER PLAN	300,000			255,000			45,000	DC	
2022 ROAD RECONSTRUCTION 1 (ROADS)	3,553,416	1,497,800	CCBF				265,200	HUM	839,500
		950,916	OCIF						
2022 INFRASTRUCTURE RENEWALS 1 (ROADS)	1,316,400	102,200	CCBF	163,000					1,051,200
2022 INFRASTRUCTURE RENEWALS 2 (ROADS)	594,106	459,906	OCIF	34,200					100,000
KINGSWAY ROAD RECONSTRUCTION DESIGN	100,000			100,000					
ROAD NEEDS STUDY - URBAN AREA	75,000			30,000			45,000	DC	
2022 ROAD RECONSTRUCTION 2 (ROADS)	3,328,985								3,328,985
ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION	60,000			45,000			15,000	DC	
PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (ROADS)	546,040	218,416	DAMF		327,624	ED			
PRE-APPROVED DAIN CITY REDUNDANCY AND SECURITY OF WATER SUPPLY (ROADS)	2,273,600	2,273,600	ICIP						
ROADWAYS CONTINUED ON NEXT PAGE									

FOOTNOTE

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APPENDIX II

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<u>ROADWAYS CONTINUED</u>									
CRACK SEALING	50,000			50,000					
SURFACE TREATMENT PROGRAM - RURAL ROADS	540,000								540,000
ASPHALT PATCHING	150,000			150,000					
PATTERSON AVENUE INFRASTRUCTURE RENEWALS (ROADS)	254,800			154,800					100,000
ALBERTA STREET INFRASTRUCTURE RENEWALS (ROADS)	60,000			60,000					
CLARE AVENUE FITCH TO WEBBER - TOP ASPHALT	500,000			81,500			85,000	DC	333,500
TOTAL ROADWAYS	13,702,347	5,502,838		1,123,500	327,624		455,200		6,293,185
<u>SIDEWALKS</u>									
PATTERSON AVENUE INFRASTRUCTURE RENEWALS (SIDEWALK)	61,500			61,500					
2022 INFRASTRUCTURE RENEWALS 1 (SIDEWALK)	355,400								355,400
2022 ROAD RECONSTRUCTION 1 (SIDEWALK)	815,900			50,000					765,900
ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION	20,000			16,500			3,500	DC	
2022 INFRASTRUCTURE RENEWALS 2 (SIDEWALK)	105,500	75,000	OCIF						30,500
2022 ROAD RECONSTRUCTION 2 (SIDEWALK)	565,200								565,200
ALBERTA STREET INFRASTRUCTURE RENEWALS (SIDEWALKS)	75,000			75,000					
CONDITION RELATED REPLACEMENTS & MISSING LINKS	155,000			155,000					
TOTAL SIDEWALKS	2,153,500	75,000		358,000			3,500		1,717,000
<u>STORM SEWERS</u>									
OIL AND GRIT SEPARATOR CLEANING	55,000			55,000					
STORM SEWER MODEL UPDATE	50,000			50,000					
PATTERSON AVENUE INFRASTRUCTURE RENEWALS (STORM)	40,500			40,500					
2022 INFRASTRUCTURE RENEWALS 1 (STORM)	135,900								135,900
2022 INFRASTRUCTURE RENEWALS 2 (STORM)	130,000	130,000	OCIF						
STORM SEWERS CONTINUED ON NEXT PAGE									

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<u>STORM SEWERS CONTINUED</u>									
2022 ROAD RECONSTRUCTION 1 (STORM)	89,900	58,480	CCBF						31,420
2022 ROAD RECONSTRUCTION 2 (STORM)	147,500			17,500					130,000
ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION	40,000			25,000			15,000	DC	
PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (STORM)	1,099,280	439,712	DAMF		659,568	ED			
CNTRCT-STORM CCTV	100,000				100,000	OR			
ALBERTA STREET INFRASTRUCTURE RENEWALS (STORM)	100,000			100,000					
SWM POND CLEANING	587,500			587,500					
CLIMATE CHANGE INITIATIVES/FOLLOW UP TO ADAPTATION PLAN	50,000			50,000					
TOTAL STORM SEWERS	<u>2,625,580</u>	<u>628,192</u>		<u>925,500</u>	<u>759,568</u>		<u>15,000</u>		<u>297,320</u>
<u>TRAFFIC</u>									
TRAFFIC CONTROL HARDWARE	125,000			125,000					
RAINBOW CROSSWALK	16,000			16,000					
STREETLIGHTING - WIRING & POLE REPLACEMENTS	50,000			50,000					
SPEED RADAR SIGNS DEVICES	20,000			20,000					
TOTAL TRAFFIC	<u>211,000</u>			<u>211,000</u>					

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AS OF DECEMBER 8, 2021**

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TRANSIT									
ENGINES/TRANSMISSIONS/REFURBISHMENT	150,000				150,000	PGT			
AODA STOP IMPROVEMENTS	100,000				100,000	PGT			
TOTAL TRANSIT	250,000				250,000				
BRIDGES & CULVERTS									
INSPECTION OF CANAL MONOLITH WALLS	100,000			100,000					
WELLAND RIVER SIPHON - WEST PORTAL VEHICULAR DECK	695,000			350,000					345,000
WELLAND RIVER SIPHON - EAST PORTAL VEHICULAR DECK	51,000			51,000					
WELLAND RIVER AQUEDUCT SIPHON CLEANING	1,100,000			1,100,000					
2022 BRIDGE & CULVERT INSPECTIONS AND REPORT (BIANNUAL)	25,000			25,000					
TOTAL BRIDGES & CULVERTS	1,971,000			1,626,000					345,000

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City of Welland - DRAFT 2022 Tax Supported Capital Budget & 9 Year Forecast

as of December 8, 2021

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Expenses										
131 - Information Services										
131 - INFORMATION SERVICES										
10-131-22000 - New Technology Equipment/Licensing	75,000	0	0	0	0	0	0	0	0	0
10-131-22001 - Capital Equipment - IS	240,000	0	0	0	0	0	0	0	0	0
10-131-22002 - Pre-Approved Document Management System	145,239	0	0	0	0	0	0	0	0	0
10-131-23000 - New Technology Equipment/Licensing	0	75,000	0	0	0	0	0	0	0	0
10-131-23001 - Capital Equipment - IS	0	240,000	0	0	0	0	0	0	0	0
10-131-24000 - New Technology Equipment/Licensing	0	0	75,000	0	0	0	0	0	0	0
10-131-24001 - Capital Equipment - IS	0	0	240,000	0	0	0	0	0	0	0
10-131-25000 - New Technology Equipment/Licensing	0	0	0	75,000	0	0	0	0	0	0
10-131-25001 - Capital Equipment - IS	0	0	0	240,000	0	0	0	0	0	0
10-131-26000 - New Technology Equipment/Licensing	0	0	0	0	75,000	0	0	0	0	0
10-131-26001 - Capital Equipment - IS	0	0	0	0	240,000	0	0	0	0	0
10-131-27000 - New Technology Equipment/Licensing	0	0	0	0	0	75,000	0	0	0	0
10-131-27001 - Capital Equipment - IS	0	0	0	0	0	240,000	0	0	0	0
10-131-28000 - New Technology Equipment/Licensing	0	0	0	0	0	0	75,000	0	0	0
10-131-28001 - Capital Equipment - IS	0	0	0	0	0	0	240,000	0	0	0
10-131-29000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	75,000	0	0
10-131-29001 - Capital Equipment - IS	0	0	0	0	0	0	0	240,000	0	0
10-131-30000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	75,000	0
10-131-30001 - Capital Equipment - IS	0	0	0	0	0	0	0	0	240,000	0
10-131-31000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	0	75,000
10-131-31001 - Capital Equipment - IS	0	0	0	0	0	0	0	0	0	240,000
Total: 131 - INFORMATION SERVICES	460,239	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000
Total: 131 - Information Services	460,239	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000	315,000
210 - Fire										
210 - FIRE										
10-210-22050 - Replace Fire Prevention Vehicle	85,000	0	0	0	0	0	0	0	0	0
10-210-22051 - Air Monitoring Equipment	50,000	0	0	0	0	0	0	0	0	0
10-210-22052 - Furniture Fixtures & Equipment Stations #1 and #2	200,000	0	0	0	0	0	0	0	0	0
10-210-22053 - Replace Aerial Unit	1,700,000	0	0	0	0	0	0	0	0	0
10-210-22054 - Outbuilding and specialized rescue addition to training field	100,000	0	0	0	0	0	0	0	0	0
10-210-22055 - Fire Station # 1 paving parking lot	150,000	0	0	0	0	0	0	0	0	0
10-210-22056 - New Fire Station #3 - Phase 1 of 2	2,470,000	0	0	0	0	0	0	0	0	0
10-210-22057 - Fire Station # 1 -HQ - Fueling Station	15,000	0	0	0	0	0	0	0	0	0
10-210-22058 - Landscaping at Fire station #1	75,000	0	0	0	0	0	0	0	0	0
10-210-22059 - Fire Station # 1 - HQ - Pond Circulation	20,000	0	0	0	0	0	0	0	0	0
10-210-22060 - Uniforms & Clothing	75,000	0	0	0	0	0	0	0	0	0
10-210-22061 - Capital Equipment - Fire	164,200	0	0	0	0	0	0	0	0	0
10-210-22062 - Fire Station # 3 - Land	500,000	0	0	0	0	0	0	0	0	0
10-210-22063 - On-call vehicle for new Deputy Fire Chief	75,000	0	0	0	0	0	0	0	0	0
10-210-23050 - Replace Pumper #2	0	950,000	0	0	0	0	0	0	0	0
10-210-23052 - Extrication Tools & Stabilization Equipment	0	175,000	0	0	0	0	0	0	0	0
10-210-23056 - Replace Rescue No. 1 - Heavy Rescue/86	0	700,000	0	0	0	0	0	0	0	0
10-210-23057 - New Fire Station #3 - Phase 2 of 2	0	2,100,000	0	0	0	0	0	0	0	0
10-210-23058 - Furniture & Fixtures - Fire Station #3	0	65,000	0	0	0	0	0	0	0	0
10-210-23060 - Uniforms & Clothing	0	65,000	0	0	0	0	0	0	0	0
10-210-23061 - Capital Equipment - Fire	0	135,000	0	0	0	0	0	0	0	0
10-210-24051 - SCBA Upgrade	0	0	140,000	0	0	0	0	0	0	0
10-210-24053 - Replace 2003 Pumper Rosenbauer	0	0	1,000,000	0	0	0	0	0	0	0
10-210-24060 - Uniforms & Clothing	0	0	65,000	0	0	0	0	0	0	0
10-210-24061 - Capital Equipment - Fire	0	0	135,000	0	0	0	0	0	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-210-25050 - Replace Breathing Air Compressor System	0	0	0	130,000	0	0	0	0	0	0
10-210-25051 - Replace Training truck (2003 Suburban)	0	0	0	75,000	0	0	0	0	0	0
10-210-25052 - Fire Portable Radio Communications	0	0	0	150,000	0	0	0	0	0	0
10-210-25054 - Public Education & Information board - Station #1	0	0	0	250,000	0	0	0	0	0	0
10-210-25055 - Replace 2003 Pumper Fort Gary	0	0	0	1,050,000	0	0	0	0	0	0
10-210-25060 - Uniforms & Clothing	0	0	0	65,000	0	0	0	0	0	0
10-210-25061 - Capital Equipment - Fire	0	0	0	135,000	0	0	0	0	0	0
10-210-26050 - Replace Fire Prevention Vehicle	0	0	0	0	74,000	0	0	0	0	0
10-210-26051 - Rope Rescue Equipment	0	0	0	0	50,000	0	0	0	0	0
10-210-26053 - Hazardous Materials Response Equipment	0	0	0	0	75,000	0	0	0	0	0
10-210-26054 - Replace Pumper #5	0	0	0	0	1,055,000	0	0	0	0	0
10-210-26060 - Uniforms & Clothing	0	0	0	0	65,000	0	0	0	0	0
10-210-26061 - Capital Equipment - Fire	0	0	0	0	135,000	0	0	0	0	0
10-210-27050 - Gas Monitoring Equipment	0	0	0	0	0	65,000	0	0	0	0
10-210-27060 - Uniforms & Clothing	0	0	0	0	0	65,000	0	0	0	0
10-210-27061 - Capital Equipment - Fire	0	0	0	0	0	135,000	0	0	0	0
10-210-28051 - Replace Training Pick-up Truck (2018 Ford F250)	0	0	0	0	0	0	75,000	0	0	0
10-210-28052 - Replace Thermal Imaging Cameras	0	0	0	0	0	0	150,000	0	0	0
10-210-28053 - Replace Car #1 and #2	0	0	0	0	0	0	175,000	0	0	0
10-210-28054 - Public Education & Information board - Station #2 & #3	0	0	0	0	0	0	450,000	0	0	0
10-210-28060 - Uniforms & Clothing	0	0	0	0	0	0	65,000	0	0	0
10-210-28061 - Capital Equipment - Fire	0	0	0	0	0	0	135,000	0	0	0
10-210-29050 - Replace Fire Prevention Vehicles	0	0	0	0	0	0	0	140,000	0	0
10-210-29051 - Career Replacement Bunker Gear	0	0	0	0	0	0	0	425,000	0	0
10-210-29052 - SCBA Upgrades	0	0	0	0	0	0	0	210,000	0	0
10-210-29060 - Uniforms & Clothing	0	0	0	0	0	0	0	65,000	0	0
10-210-29061 - Capital Equipment - Fire	0	0	0	0	0	0	0	135,000	0	0
10-210-30050 - Replace Pumper #1	0	0	0	0	0	0	0	0	1,150,000	0
10-210-30052 - Replace F-250 Pick-up Truck	0	0	0	0	0	0	0	0	80,000	0
10-210-30060 - Uniforms & Clothing	0	0	0	0	0	0	0	0	65,000	0
10-210-30061 - Capital Equipment - Fire	0	0	0	0	0	0	0	0	135,000	0
10-210-31050 - Replace Volunteer Firefighter bunker gear	0	0	0	0	0	0	0	0	0	185,000
10-210-31051 - Facility Needs Study	0	0	0	0	0	0	0	0	0	75,000
10-210-31060 - Uniforms & Clothing	0	0	0	0	0	0	0	0	0	65,000
10-210-31061 - Capital Equipment - Fire	0	0	0	0	0	0	0	0	0	135,000
Total: 210 - FIRE	5,679,200	4,190,000	1,340,000	1,855,000	1,454,000	265,000	1,050,000	975,000	1,430,000	460,000
Total: 210 - Fire	5,679,200	4,190,000	1,340,000	1,855,000	1,454,000	265,000	1,050,000	975,000	1,430,000	460,000
316 - SIDEWALKS										
316 - SIDEWALKS										
10-316-22102 - Condition Related Replacements & Missing Links	155,000	0	0	0	0	0	0	0	0	0
10-316-22150 - Asset Management Plan Update & Data Collection	20,000	0	0	0	0	0	0	0	0	0
10-316-22160 - Patterson Avenue Infrastructure Renewals (Sidewalk)	61,500	0	0	0	0	0	0	0	0	0
10-316-22166 - 2022 Road Reconstruction 2 (Sidewalk)	565,200	0	0	0	0	0	0	0	0	0
10-316-22167 - 2022 Road Reconstruction 1 (Sidewalk)	815,900	0	0	0	0	0	0	0	0	0
10-316-22743 - 2022 Infrastructure Renewals 1 (Sidewalk)	355,400	0	0	0	0	0	0	0	0	0
10-316-22753 - 2022 Infrastructure Renewals 2 (Sidewalk)	105,500	0	0	0	0	0	0	0	0	0
10-316-22765 - Alberta Street Infrastructure Renewals (Sidewalks)	75,000	0	0	0	0	0	0	0	0	0
10-316-23102 - Condition Related Replacements & Missing Links	0	155,000	0	0	0	0	0	0	0	0
10-316-23150 - Asset Management Plan Update (Level of Service)	0	20,000	0	0	0	0	0	0	0	0
10-316-23165 - West Main Area Phase II Construction (Sidewalk)	0	176,250	0	0	0	0	0	0	0	0
10-316-23353 - David St. MSP Recommendations Follow-up (Sidewalks)	0	6,000	0	0	0	0	0	0	0	0
10-316-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Sidewalk)	0	70,600	0	0	0	0	0	0	0	0
10-316-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Sidewalk)	0	255,000	0	0	0	0	0	0	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-316-23749 - 2022 Infrastructure Renewals 3 Construction (Sidewalk)	0	325,200	0	0	0	0	0	0	0	0
10-316-24102 - Condition Related Replacements & Missing Links	0	0	155,000	0	0	0	0	0	0	0
10-316-24163 - Kingsway Road Reconstruction Construction (Sidewalk)	0	0	67,500	0	0	0	0	0	0	0
10-316-24171 - Sauer Road Reconstruction and Urbanization	0	0	44,375	0	0	0	0	0	0	0
10-316-24353 - David St. MSP Recommendations Follow-up (Sidewalks)	0	0	58,750	0	0	0	0	0	0	0
10-316-24708 - Southworth Street Infrastructure Renewals (Sidewalk)	0	0	82,500	0	0	0	0	0	0	0
10-316-24709 - Niagara Street Infrastructure Renewals Construction (Sidewalk)	0	0	42,500	0	0	0	0	0	0	0
10-316-24741 - Lyons Avenue Infrastructure Renewals Construction (Sidewalk)	0	0	203,750	0	0	0	0	0	0	0
10-316-24744 - Broadway Area Infrastructure Renewals Phase III (Sidewalk)	0	0	313,750	0	0	0	0	0	0	0
10-316-25102 - Condition Related Replacements & Missing Links	0	0	0	155,000	0	0	0	0	0	0
10-316-25168 - 2025 Road Reconstruction (Sidewalk)	0	0	0	700,000	0	0	0	0	0	0
10-316-25353 - David St. MSP Recommendations Follow-up (Sidewalk)	0	0	0	243,750	0	0	0	0	0	0
10-316-25744 - Broadway Area Infrastructure Renewals Phase IV (Sidewalk)	0	0	0	176,250	0	0	0	0	0	0
10-316-25799 - 2025 Infrastructure Renewals (Sidewalk)	0	0	0	700,000	0	0	0	0	0	0
10-316-26102 - Condition Related Replacements & Missing Links	0	0	0	0	155,000	0	0	0	0	0
10-316-26168 - 2026 Road Reconstruction (Sidewalk)	0	0	0	0	700,000	0	0	0	0	0
10-316-26353 - David St. MSP Recommendations Follow-up (Sidewalk)	0	0	0	0	238,750	0	0	0	0	0
10-316-26799 - 2026 Infrastructure Renewals (Sidewalk)	0	0	0	0	700,000	0	0	0	0	0
10-316-27102 - Condition Related Replacements & Missing Links	0	0	0	0	0	155,000	0	0	0	0
10-316-27168 - 2027 Road Reconstruction (Sidewalk)	0	0	0	0	0	700,000	0	0	0	0
10-316-27353 - David St. MSP Recommendations Follow-up (Sidewalk)	0	0	0	0	0	215,000	0	0	0	0
10-316-27799 - 2027 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	700,000	0	0	0	0
10-316-28102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	155,000	0	0	0
10-316-28150 - Asset Management Plan Update	0	0	0	0	0	0	10,000	0	0	0
10-316-28168 - 2028 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	900,000	0	0	0
10-316-28799 - 2028 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	900,000	0	0	0
10-316-29102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	0	155,000	0	0
10-316-29168 - 2029 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	0	900,000	0	0
10-316-29799 - 2029 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	0	900,000	0	0
10-316-30102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	0	0	155,000	0
10-316-30168 - 2030 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	0	0	900,000	0
10-316-30799 - 2030 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	0	0	900,000	0
10-316-31102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	0	0	0	155,000
10-316-31168 - 2031 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	0	0	0	900,000
10-316-31799 - 2031 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	0	0	0	900,000
Total: 316 - SIDEWALKS	2,153,500	1,008,050	968,125	1,975,000	1,793,750	1,770,000	1,965,000	1,955,000	1,955,000	1,955,000
Total: 316 - SIDEWALKS	2,153,500	1,008,050	968,125	1,975,000	1,793,750	1,770,000	1,965,000	1,955,000	1,955,000	1,955,000
320 - Roadways										
320 - ROADS										
10-320-22150 - Asset Management Plan Update & Data Collection	60,000	0	0	0	0	0	0	0	0	0
10-320-22151 - Crack Sealing	50,000	0	0	0	0	0	0	0	0	0
10-320-22153 - Surface Treatment Program - Rural Roads	540,000	0	0	0	0	0	0	0	0	0
10-320-22154 - Asphalt Patching	150,000	0	0	0	0	0	0	0	0	0
10-320-22156 - Road Needs Study - Urban Area	75,000	0	0	0	0	0	0	0	0	0
10-320-22157 - Transportation Master Plan	300,000	0	0	0	0	0	0	0	0	0
10-320-22160 - Patterson Avenue Infrastructure Renewals (Roads)	254,800	0	0	0	0	0	0	0	0	0
10-320-22162 - Clare Avenue Fitch to Webber - Top Asphalt	500,000	0	0	0	0	0	0	0	0	0
10-320-22163 - Kingsway Road Reconstruction Design	100,000	0	0	0	0	0	0	0	0	0
10-320-22166 - 2022 Road Reconstruction 2 (Roads)	3,328,985	0	0	0	0	0	0	0	0	0
10-320-22167 - 2022 Road Reconstruction 1 (Roads)	3,553,416	0	0	0	0	0	0	0	0	0
10-320-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Roads)	546,040	0	0	0	0	0	0	0	0	0
10-320-22743 - 2022 Infrastructure Renewals 1 (Roads)	1,316,400	0	0	0	0	0	0	0	0	0
10-320-22753 - 2022 Infrastructure Renewals 2 (Roads)	594,106	0	0	0	0	0	0	0	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-320-22757 - Pre-Approved Dain City Redundancy and Security of Water Supply (Roads)	2,273,600	0	0	0	0	0	0	0	0	0
10-320-22765 - Alberta Street Infrastructure Renewals (Roads)	60,000	0	0	0	0	0	0	0	0	0
10-320-23150 - Asset Management Plan Update (Level of Service)	0	20,000	0	0	0	0	0	0	0	0
10-320-23151 - Crack Sealing	0	50,000	0	0	0	0	0	0	0	0
10-320-23153 - Surface Treatment Program - Rural Roads	0	500,000	0	0	0	0	0	0	0	0
10-320-23154 - Asphalt Patching	0	150,000	0	0	0	0	0	0	0	0
10-320-23165 - West Main Area Phase II Construction (Roads)	0	916,500	0	0	0	0	0	0	0	0
10-320-23353 - David St. MSP Recommendations Follow-up (Roads)	0	47,500	0	0	0	0	0	0	0	0
10-320-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Roads)	0	664,200	0	0	0	0	0	0	0	0
10-320-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Roads)	0	1,326,000	0	0	0	0	0	0	0	0
10-320-23749 - 2022 Infrastructure Renewals 3 Construction (Roads)	0	1,420,800	0	0	0	0	0	0	0	0
10-320-24151 - Crack Sealing	0	0	50,000	0	0	0	0	0	0	0
10-320-24153 - Surface Treatment Program - Rural Roads	0	0	650,000	0	0	0	0	0	0	0
10-320-24154 - Asphalt Patching	0	0	150,000	0	0	0	0	0	0	0
10-320-24163 - Kingsway Road Reconstruction Construction (Roads)	0	0	426,000	0	0	0	0	0	0	0
10-320-24171 - Sauer Road Reconstruction and Urbanization	0	0	501,500	0	0	0	0	0	0	0
10-320-24172 - Brown Road - Road Resurfacing	0	0	1,572,750	0	0	0	0	0	0	0
10-320-24353 - David St. MSP Recommendations Follow-up (Roads)	0	0	305,500	0	0	0	0	0	0	0
10-320-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Roads)	0	0	1,772,760	0	0	0	0	0	0	0
10-320-24708 - Southworth Street Infrastructure Renewals (Roads)	0	0	429,000	0	0	0	0	0	0	0
10-320-24741 - Lyons Avenue Infrastructure Renewals Construction (Roads)	0	0	1,059,500	0	0	0	0	0	0	0
10-320-24744 - Broadway Area Infrastructure Renewals Phase III (Roads)	0	0	1,631,500	0	0	0	0	0	0	0
10-320-25151 - Crack Sealing	0	0	0	50,000	0	0	0	0	0	0
10-320-25153 - Surface Treatment Program - Rural Roads	0	0	0	500,000	0	0	0	0	0	0
10-320-25154 - Asphalt Patching	0	0	0	150,000	0	0	0	0	0	0
10-320-25168 - 2025 Road Reconstruction (Roads)	0	0	0	2,200,000	0	0	0	0	0	0
10-320-25353 - David St. MSP Recommendations Follow-up (Roads)	0	0	0	1,267,500	0	0	0	0	0	0
10-320-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Roads)	0	0	0	1,720,400	0	0	0	0	0	0
10-320-25744 - Broadway Area Infrastructure Renewals Phase IV (Roads)	0	0	0	916,500	0	0	0	0	0	0
10-320-25799 - 2025 Infrastructure Renewals (Roads)	0	0	0	2,000,000	0	0	0	0	0	0
10-320-26151 - Crack Sealing	0	0	0	0	50,000	0	0	0	0	0
10-320-26153 - Surface Treatment Program - Rural Roads	0	0	0	0	500,000	0	0	0	0	0
10-320-26154 - Asphalt Patching	0	0	0	0	150,000	0	0	0	0	0
10-320-26156 - Road Needs Study - Urban Area	0	0	0	0	75,000	0	0	0	0	0
10-320-26168 - 2026 Road Reconstruction (Roads)	0	0	0	0	2,050,000	0	0	0	0	0
10-320-26353 - David St. MSP Recommendations Follow-up (Roads)	0	0	0	0	1,241,500	0	0	0	0	0
10-320-26799 - 2026 Infrastructure Renewals (Roads)	0	0	0	0	2,150,000	0	0	0	0	0
10-320-27151 - Crack Sealing	0	0	0	0	0	50,000	0	0	0	0
10-320-27153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	500,000	0	0	0	0
10-320-27154 - Asphalt Patching	0	0	0	0	0	150,000	0	0	0	0
10-320-27168 - 2027 Road Reconstruction (Roads)	0	0	0	0	0	2,050,000	0	0	0	0
10-320-27353 - David St. MSP Recommendations Follow-up (Roads)	0	0	0	0	0	1,118,000	0	0	0	0
10-320-27799 - 2027 Infrastructure Renewals (Roads)	0	0	0	0	0	2,150,000	0	0	0	0
10-320-28150 - Asset Management Plan Update	0	0	0	0	0	0	10,000	0	0	0
10-320-28151 - Crack Sealing	0	0	0	0	0	0	50,000	0	0	0
10-320-28153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	500,000	0	0	0
10-320-28154 - Asphalt Patching	0	0	0	0	0	0	150,000	0	0	0
10-320-28168 - 2028 Road Reconstruction (Roads)	0	0	0	0	0	0	2,450,000	0	0	0
10-320-28799 - 2028 Infrastructure Renewals (Roads)	0	0	0	0	0	0	2,550,000	0	0	0
10-320-29151 - Crack Sealing	0	0	0	0	0	0	0	50,000	0	0
10-320-29153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	500,000	0	0
10-320-29154 - Asphalt Patching	0	0	0	0	0	0	0	150,000	0	0
10-320-29168 - 2029 Road Reconstruction (Roads)	0	0	0	0	0	0	0	2,450,000	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-320-29799 - 2029 Infrastructure Renewals (Roads)	0	0	0	0	0	0	0	2,550,000	0	0
10-320-30151 - Crack Sealing	0	0	0	0	0	0	0	0	50,000	0
10-320-30153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	0	500,000	0
10-320-30154 - Asphalt Patching	0	0	0	0	0	0	0	0	150,000	0
10-320-30156 - Road Needs Study - Urban Area	0	0	0	0	0	0	0	0	75,000	0
10-320-30157 - Transportation Master Plan Update	0	0	0	0	0	0	0	0	150,000	0
10-320-30168 - 2030 Road Reconstruction (Roads)	0	0	0	0	0	0	0	0	2,450,000	0
10-320-30799 - 2030 Infrastructure Renewals (Roads)	0	0	0	0	0	0	0	0	2,550,000	0
10-320-31151 - Crack Sealing	0	0	0	0	0	0	0	0	0	50,000
10-320-31153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	0	0	500,000
10-320-31154 - Asphalt Patching	0	0	0	0	0	0	0	0	0	150,000
10-320-31168 - 2031 Road Reconstruction (Roads)	0	0	0	0	0	0	0	0	0	2,450,000
10-320-31799 - 2031 Infrastructure Renewals (Roads)	0	0	0	0	0	0	0	0	0	2,550,000
Total: 320 - ROADS	13,702,347	5,095,000	8,548,510	8,804,400	6,216,500	6,018,000	5,710,000	5,700,000	5,925,000	5,700,000
Total: 320 - Roadways	13,702,347	5,095,000	8,548,510	8,804,400	6,216,500	6,018,000	5,710,000	5,700,000	5,925,000	5,700,000
320-1 - BRIDGES & CULVERTS										
320-1 - BRIDGES										
10-320-22201 - 2022 Bridge & Culvert Inspections and Report (Biannual)	25,000	0	0	0	0	0	0	0	0	0
10-320-22205 - Inspection of Canal Monolith Walls	100,000	0	0	0	0	0	0	0	0	0
10-320-22223 - Welland River Siphon - West Portal Vehicular Deck	695,000	0	0	0	0	0	0	0	0	0
10-320-22224 - Welland River Siphon - East Portal Vehicular Deck	51,000	0	0	0	0	0	0	0	0	0
10-320-22230 - Welland River Aqueduct Siphon Cleaning	1,100,000	0	0	0	0	0	0	0	0	0
10-320-23200 - 2022 Bridge & Culvert Inspection Follow-Up	0	58,250	0	0	0	0	0	0	0	0
10-320-24201 - 2024 Bridge & Culvert Inspections and Report (Biannual)	0	0	30,000	0	0	0	0	0	0	0
10-320-24230 - Welland River Aqueduct Siphon Cleaning	0	0	1,100,000	0	0	0	0	0	0	0
10-320-25200 - 2024 Bridge & Culvert Inspection Follow-Up	0	0	0	58,250	0	0	0	0	0	0
10-320-25230 - Welland River Aqueduct Siphon Cleaning	0	0	0	1,000,000	0	0	0	0	0	0
10-320-26201 - 2026 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	0	30,000	0	0	0	0	0
10-320-27200 - 2026 Bridge & Culvert Inspection Follow-Up	0	0	0	0	0	58,250	0	0	0	0
10-320-27216 - Canal Bank Road Bridge	0	0	0	0	0	1,140,250	0	0	0	0
10-320-28201 - 2028 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	0	0	0	30,000	0	0	0
10-320-28211 - South Pelham Road Bridge	0	0	0	0	0	0	1,012,000	0	0	0
10-320-29200 - 2028 Bridge & Culvert Inspection Follow-Up	0	0	0	0	0	0	0	58,250	0	0
10-320-30201 - 2030 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	0	0	0	0	0	30,000	0
10-320-31200 - 2028 Bridge & Culvert Inspection Follow-Up	0	0	0	0	0	0	0	0	0	58,250
10-320-31230 - Welland River Aqueduct Siphon Inspection	0	0	0	0	0	0	0	0	0	100,000
Total: 320-1 - BRIDGES	1,971,000	58,250	1,130,000	1,058,250	30,000	1,198,500	1,042,000	58,250	30,000	158,250
Total: 320-1 - BRIDGES & CULVERTS	1,971,000	58,250	1,130,000	1,058,250	30,000	1,198,500	1,042,000	58,250	30,000	158,250
321 - TRAFFIC										
321 - TRAFFIC										
10-321-22251 - Traffic Control Hardware	125,000	0	0	0	0	0	0	0	0	0
10-321-22252 - Rainbow Crosswalk	16,000	0	0	0	0	0	0	0	0	0
10-321-22253 - Streetlighting - Wiring & Pole Replacements	50,000	0	0	0	0	0	0	0	0	0
10-321-22254 - Speed Radar Signs Devices	20,000	0	0	0	0	0	0	0	0	0
10-321-23251 - Traffic Control Hardware	0	60,000	0	0	0	0	0	0	0	0
10-321-23252 - Cycling Infrastructure	0	5,000	0	0	0	0	0	0	0	0
10-321-23253 - Streetlighting _ Wiring & pole Replacements	0	27,000	0	0	0	0	0	0	0	0
10-321-23254 - New Counter Machine	0	35,000	0	0	0	0	0	0	0	0
10-321-24251 - Traffic Control Hardware	0	0	30,000	0	0	0	0	0	0	0
10-321-24253 - Streetlighting _ Wiring & Pole Replacements	0	0	20,000	0	0	0	0	0	0	0
10-321-24254 - Portable Traffic Calming Devices	0	0	25,000	0	0	0	0	0	0	0
10-321-24255 - Parking Machine Replacement	0	0	12,000	0	0	0	0	0	0	0
10-321-25251 - Traffic Control Hardware	0	0	0	30,000	0	0	0	0	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-321-25252 - Cycling Infrastructure	0	0	0	5,000	0	0	0	0	0	0
10-321-25253 - Streetlighting - Wiring & Pole Replacements	0	0	0	20,000	0	0	0	0	0	0
10-321-25254 - Portable Traffic Calming Devices	0	0	0	25,000	0	0	0	0	0	0
10-321-25255 - Handheld Replacements	0	0	0	5,000	0	0	0	0	0	0
10-321-26251 - Traffic Control Hardware	0	0	0	0	30,000	0	0	0	0	0
10-321-26252 - Cycling Infrastructure	0	0	0	0	5,000	0	0	0	0	0
10-321-26253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	20,000	0	0	0	0	0
10-321-26254 - Portable Traffic Calming Devices	0	0	0	0	25,000	0	0	0	0	0
10-321-26255 - Parking Machine Replacement	0	0	0	0	12,000	0	0	0	0	0
10-321-27251 - Traffic Control Hardware	0	0	0	0	0	30,000	0	0	0	0
10-321-27252 - Cycling Infrastructure	0	0	0	0	0	5,000	0	0	0	0
10-321-27253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	20,000	0	0	0	0
10-321-27254 - Portable Traffic Calming Devices	0	0	0	0	0	5,000	0	0	0	0
10-321-27255 - Parking Machine Replacement	0	0	0	0	0	12,000	0	0	0	0
10-321-28251 - Traffic Control Hardware	0	0	0	0	0	0	30,000	0	0	0
10-321-28252 - Cycling Infrastructure	0	0	0	0	0	0	5,000	0	0	0
10-321-28253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	20,000	0	0	0
10-321-28254 - Portable Traffic Calming Devices	0	0	0	0	0	0	5,000	0	0	0
10-321-28255 - Parking Machine Replacement	0	0	0	0	0	0	12,000	0	0	0
10-321-29251 - Traffic Control Hardware	0	0	0	0	0	0	0	30,000	0	0
10-321-29252 - Cycling Infrastructure	0	0	0	0	0	0	0	5,000	0	0
10-321-29253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	0	20,000	0	0
10-321-29254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	5,000	0	0
10-321-29255 - Parking Machine Replacement	0	0	0	0	0	0	0	12,000	0	0
10-321-30251 - Traffic Control Hardware	0	0	0	0	0	0	0	0	50,000	0
10-321-30253 - Streetlighting - Wiring & pole Replacements	0	0	0	0	0	0	0	0	30,000	0
10-321-30254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	15,000	0
10-321-31251 - Traffic Control Hardware	0	0	0	0	0	0	0	0	0	50,000
10-321-31253 - Streetlighting - Wiring & pole replacements	0	0	0	0	0	0	0	0	0	30,000
10-321-31254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	0	15,000
Total: 321 - TRAFFIC	211,000	127,000	87,000	85,000	92,000	72,000	72,000	72,000	95,000	95,000
Total: 321 - TRAFFIC	211,000	127,000	87,000	85,000	92,000	72,000	72,000	72,000	95,000	95,000
323 - FLEET										
323 - FLEET										
10-323-22300 - FLEET CAPITAL REPLACEMENT - GENERAL	673,000	0	0	0	0	0	0	0	0	0
10-323-23300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	927,000	0	0	0	0	0	0	0	0
10-323-24300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	770,000	0	0	0	0	0	0	0
10-323-25300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	952,000	0	0	0	0	0	0
10-323-26300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	705,000	0	0	0	0	0
10-323-27300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	703,000	0	0	0	0
10-323-28300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	640,000	0	0	0
10-323-29300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	1,097,000	0	0
10-323-30300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	1,166,000	0
10-323-31300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	0	1,136,000
Total: 323 - FLEET	673,000	927,000	770,000	952,000	705,000	703,000	640,000	1,097,000	1,166,000	1,136,000
Total: 323 - FLEET	673,000	927,000	770,000	952,000	705,000	703,000	640,000	1,097,000	1,166,000	1,136,000
327 - Storm Sewer										
327 - STORM WATER										
10-327-22150 - Asset Management Plan Update & Data Collection	40,000	0	0	0	0	0	0	0	0	0
10-327-22160 - Patterson Avenue Infrastructure Renewals (Storm)	40,500	0	0	0	0	0	0	0	0	0
10-327-22166 - 2022 Road Reconstruction 2 (Storm)	147,500	0	0	0	0	0	0	0	0	0
10-327-22167 - 2022 Road Reconstruction 1 (Storm)	89,900	0	0	0	0	0	0	0	0	0
10-327-22350 - Storm Sewer Model Update	50,000	0	0	0	0	0	0	0	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-327-22351 - SWM Pond Cleaning	587,500	0	0	0	0	0	0	0	0	0
10-327-22352 - Oil and Grit Separator Cleaning	55,000	0	0	0	0	0	0	0	0	0
10-327-22354 - CNTRCT-STORM CCTV	100,000	0	0	0	0	0	0	0	0	0
10-327-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Storm)	1,099,280	0	0	0	0	0	0	0	0	0
10-327-22390 - Climate Change Initiatives/Follow Up to Adaptation Plan	50,000	0	0	0	0	0	0	0	0	0
10-327-22743 - 2022 Infrastructure Renewals 1 (Storm)	135,900	0	0	0	0	0	0	0	0	0
10-327-22753 - 2022 Infrastructure Renewals 2 (Storm)	130,000	0	0	0	0	0	0	0	0	0
10-327-22765 - Alberta Street Infrastructure Renewals (Storm)	100,000	0	0	0	0	0	0	0	0	0
10-327-23150 - Asset Management Plan Update (Level of Service)	0	20,000	0	0	0	0	0	0	0	0
10-327-23165 - West Main Area Phase II Construction (Storm)	0	490,000	0	0	0	0	0	0	0	0
10-327-23350 - Storm Sewer Model Update	0	50,000	0	0	0	0	0	0	0	0
10-327-23351 - SWM Pond Cleaning	0	858,750	0	0	0	0	0	0	0	0
10-327-23353 - David St. MSP Recommendations Follow-up (Storm)	0	1,203,000	0	0	0	0	0	0	0	0
10-327-23354 - CNTRCT-STORM CCTV	0	100,000	0	0	0	0	0	0	0	0
10-327-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Storm)	0	989,500	0	0	0	0	0	0	0	0
10-327-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Storm)	0	1,020,000	0	0	0	1,020,000	0	0	0	0
10-327-23749 - 2022 Infrastructure Renewals 3 Construction (Storm)	0	136,500	0	0	0	0	0	0	0	0
10-327-24163 - Kingsway Road Reconstruction Construction (Storm)	0	0	25,000	0	0	0	0	0	0	0
10-327-24350 - Storm Sewer Model Update	0	0	50,000	0	0	0	0	0	0	0
10-327-24351 - SWM Pond Cleaning	0	0	424,750	0	0	0	0	0	0	0
10-327-24353 - David St. MSP Recommendations Follow-up (Storm)	0	0	397,855	0	0	0	0	0	0	0
10-327-24354 - CNTRCT-STORM CCTV	0	0	100,000	0	0	0	0	0	0	0
10-327-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Storm)	0	0	2,326,155	0	0	0	0	0	0	0
10-327-24744 - Broadway Area Infrastructure Renewals Phase III (Storm)	0	0	1,255,000	0	0	0	0	0	0	0
10-327-25350 - Storm Sewer Model Update	0	0	0	50,000	0	0	0	0	0	0
10-327-25353 - David St. MSP Recommendations Follow-up (Storm)	0	0	0	1,527,825	0	0	0	0	0	0
10-327-25354 - CNTRCT-STORM CCTV	0	0	0	100,000	0	0	0	0	0	0
10-327-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Storm)	0	0	0	2,257,450	0	0	0	0	0	0
10-327-25744 - Broadway Area Infrastructure Renewals Phase IV (Storm)	0	0	0	705,000	0	0	0	0	0	0
10-327-25799 - 2025 Infrastructure Renewals (Storm)	0	0	0	500,000	0	0	0	0	0	0
10-327-26350 - Storm Sewer Model Update	0	0	0	0	50,000	0	0	0	0	0
10-327-26353 - David St. MSP Recommendations Follow-up (Storm)	0	0	0	0	1,496,485	0	0	0	0	0
10-327-26354 - CNTRCT-STORM CCTV	0	0	0	0	100,000	0	0	0	0	0
10-327-26799 - 2026 Infrastructure Renewals (Storm)	0	0	0	0	500,000	0	0	0	0	0
10-327-27350 - Storm Sewer Model Update	0	0	0	0	0	50,000	0	0	0	0
10-327-27351 - SWM Pond Cleaning & OGS Assessment	0	0	0	0	0	150,000	0	0	0	0
10-327-27353 - David St. MSP Recommendations Follow-up (Storm)	0	0	0	0	0	1,347,620	0	0	0	0
10-327-27354 - CNTRCT-STORM CCTV	0	0	0	0	0	100,000	0	0	0	0
10-327-27390 - Climate Change Adaptation Planning and Initiatives - Update	0	0	0	0	0	20,000	0	0	0	0
10-327-27799 - 2027 Infrastructure Renewals (Storm)	0	0	0	0	0	1,000,000	0	0	0	0
10-327-28150 - Asset Management Plan Update	0	0	0	0	0	0	10,000	0	0	0
10-327-28350 - Storm Sewer Model Update	0	0	0	0	0	0	50,000	0	0	0
10-327-28354 - CNTRCT-STORM CCTV	0	0	0	0	0	0	100,000	0	0	0
10-327-28799 - 2028 Infrastructure Renewals (Storm)	0	0	0	0	0	0	1,400,000	0	0	0
10-327-29350 - Storm Sewer Model Update	0	0	0	0	0	0	0	50,000	0	0
10-327-29351 - SWM Pond Cleaning	0	0	0	0	0	0	0	587,500	0	0
10-327-29354 - CNTRCT-STORM CCTV	0	0	0	0	0	0	0	100,000	0	0
10-327-29799 - 2029 Infrastructure Renewals (Storm)	0	0	0	0	0	0	0	1,400,000	0	0
10-327-30350 - Storm Sewer Model Update	0	0	0	0	0	0	0	0	50,000	0
10-327-30354 - CNTRCT-STORM CCTV	0	0	0	0	0	0	0	0	100,000	0
10-327-30799 - 2030 Infrastructure Renewals (Storm)	0	0	0	0	0	0	0	0	1,400,000	0
10-327-31350 - Storm Sewer Model Update	0	0	0	0	0	0	0	0	0	50,000
10-327-31354 - CNTRCT-STORM CCTV	0	0	0	0	0	0	0	0	0	100,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-327-31799 - 2031 Infrastructure Renewals (Storm)	0	0	0	0	0	0	0	0	0	1,400,000
Total: 327 - STORM WATER	2,625,580	4,867,750	4,578,760	5,140,275	2,146,485	2,667,620	1,560,000	2,137,500	1,550,000	1,550,000
Total: 327 - Storm Sewer	2,625,580	4,867,750	4,578,760	5,140,275	2,146,485	2,667,620	1,560,000	2,137,500	1,550,000	1,550,000
410 - PARKS/OPEN SPACES										
410 - PARKS										
10-410-22405 - Stop 19 Trail Lighting Design	42,000	0	0	0	0	0	0	0	0	0
10-410-22407 - Plymouth Park Slow Pitch Lighting Replacement	300,000	0	0	0	0	0	0	0	0	0
10-410-22410 - General Park Repair & Renewal - Various Locations	100,000	0	0	0	0	0	0	0	0	0
10-410-22411 - Boardwalk Parkette - 2022 Public Realm Program Initiative	140,000	0	0	0	0	0	0	0	0	0
10-410-22412 - Pre-Approved Canadian Tire Accessible Splash Pad	150,000	0	0	0	0	0	0	0	0	0
10-410-22500 - Trail Improvements	75,000	0	0	0	0	0	0	0	0	0
10-410-22502 - Recreational Corridor Improvements	50,000	0	0	0	0	0	0	0	0	0
10-410-23401 - St George Park Playground Replacement	0	350,000	0	0	0	0	0	0	0	0
10-410-23402 - Recreational Corridor Improvements	0	450,000	0	0	0	0	0	0	0	0
10-410-23404 - Deere St Park Playground replacement	0	250,000	0	0	0	0	0	0	0	0
10-410-23405 - Memorial Park Revitalization	0	500,000	0	0	0	0	0	0	0	0
10-410-23406 - Pre-Approved New Washroom, Trail System	0	147,233	0	0	0	0	0	0	0	0
10-410-23500 - Trail Improvements	0	75,000	0	0	0	0	0	0	0	0
10-410-24401 - Maple Park Playground Replacement	0	0	300,000	0	0	0	0	0	0	0
10-410-24402 - Recreational Corridor Improvements	0	0	200,000	0	0	0	0	0	0	0
10-410-24403 - Vista Park - Master Plan	0	0	250,000	0	0	0	0	0	0	0
10-410-24404 - Burger Park Hardball Diamond Light Replacement	0	0	350,000	0	0	0	0	0	0	0
10-410-24405 - Memorial Park Revitalization	0	0	600,000	0	0	0	0	0	0	0
10-410-24500 - Trail Improvements	0	0	75,000	0	0	0	0	0	0	0
10-410-25400 - Vista Park	0	0	0	250,000	0	0	0	0	0	0
10-410-25401 - Westbrooke Park Playground replacement	0	0	0	250,000	0	0	0	0	0	0
10-410-25402 - Recreational Corridor Improvements	0	0	0	200,000	0	0	0	0	0	0
10-410-25403 - Memorial Park Revitalization	0	0	0	300,000	0	0	0	0	0	0
10-410-25500 - Trail Improvements	0	0	0	75,000	0	0	0	0	0	0
10-410-26400 - Vista Park	0	0	0	0	250,000	0	0	0	0	0
10-410-26401 - Gram Avenue Playground Replacement	0	0	0	0	250,000	0	0	0	0	0
10-410-26402 - Recreational Corridor Improvements	0	0	0	0	200,000	0	0	0	0	0
10-410-26403 - River Road Dock Access - Welland River	0	0	0	0	50,000	0	0	0	0	0
10-410-26500 - Trail Improvements	0	0	0	0	75,000	0	0	0	0	0
10-410-27400 - Vista Park	0	0	0	0	0	250,000	0	0	0	0
10-410-27401 - Broadway Park Replace Playground & Related Landscaping	0	0	0	0	0	200,000	0	0	0	0
10-410-27402 - Recreational Corridor Improvements	0	0	0	0	0	200,000	0	0	0	0
10-410-27500 - Trail Improvements	0	0	0	0	0	75,000	0	0	0	0
10-410-28400 - Vista Park	0	0	0	0	0	0	250,000	0	0	0
10-410-28401 - Manchester Park Replace Park Playground & Related Landscaping	0	0	0	0	0	0	200,000	0	0	0
10-410-28402 - Recreational Corridor Improvements	0	0	0	0	0	0	200,000	0	0	0
10-410-28500 - Trail Improvements	0	0	0	0	0	0	75,000	0	0	0
10-410-29400 - Vista Park	0	0	0	0	0	0	0	250,000	0	0
10-410-29401 - John Deere Park Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	200,000	0	0
10-410-29402 - Recreational Corridor Improvements	0	0	0	0	0	0	0	200,000	0	0
10-410-29500 - Trail Improvements	0	0	0	0	0	0	0	75,000	0	0
10-410-30400 - Vista Park	0	0	0	0	0	0	0	0	250,000	0
10-410-30401 - Bemis Park Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	200,000	0
10-410-30402 - Recreational Corridor Improvements	0	0	0	0	0	0	0	0	200,000	0
10-410-30500 - Trail Improvements	0	0	0	0	0	0	0	0	75,000	0
10-410-31400 - Vista Park	0	0	0	0	0	0	0	0	0	250,000
10-410-31401 - Broadway Park Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	0	200,000
10-410-31402 - Recreational Corridor Improvements	0	0	0	0	0	0	0	0	0	200,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-410-31500 - Trail Improvements	0	0	0	0	0	0	0	0	0	75,000
Total: 410 - PARKS	857,000	1,772,233	1,775,000	1,075,000	825,000	725,000	725,000	725,000	725,000	725,000
Total: 410 - PARKS/OPEN SPACES	857,000	1,772,233	1,775,000	1,075,000	825,000	725,000	725,000	725,000	725,000	725,000
412 - PLAYING FIELDS										
412 - PLAYING FIELDS										
10-412-23465 - LED Lighting Upgrades - Welland Stadium	0	15,000	0	0	0	0	0	0	0	0
10-412-24488 - Playfield Repair & Renewal	0	0	20,000	0	0	0	0	0	0	0
10-412-25488 - Playfield Repair & Renewal	0	0	0	20,000	0	0	0	0	0	0
10-412-26488 - Playfield Repair & Renewal	0	0	0	0	20,000	0	0	0	0	0
10-412-27488 - Playfield Repair & Renewal	0	0	0	0	0	20,000	0	0	0	0
10-412-28488 - Playfield Repair & Renewal	0	0	0	0	0	0	20,000	0	0	0
10-412-29488 - Playfield Repair & Renewal	0	0	0	0	0	0	0	20,000	0	0
10-412-30488 - Playfield Repair & Renewal	0	0	0	0	0	0	0	0	20,000	0
10-412-31488 - Playfield Repair & Renewal	0	0	0	0	0	0	0	0	0	20,000
Total: 412 - PLAYING FIELDS	0	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total: 412 - PLAYING FIELDS	0	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
429 - FACILITIES - MNTCE/LABOUR										
430 - FACILITIES - MNTCE/LABOUR										
10-430-22450 - Asset Management/Building Condition Assessments	50,000	0	0	0	0	0	0	0	0	0
10-430-22451 - Facility Painting Requirements - City Wide	50,000	0	0	0	0	0	0	0	0	0
10-430-22452 - Flooring Replacement Requirements - City Wide	75,000	0	0	0	0	0	0	0	0	0
10-430-22453 - HVAC Repairs & Replacement - Youngs Sportsplex	50,000	0	0	0	0	0	0	0	0	0
10-430-22480 - Asbestos Audit Phase 2 of 2	75,000	0	0	0	0	0	0	0	0	0
10-430-22481 - Amphitheater Repair & Renewal Phase 2 of 2	50,000	0	0	0	0	0	0	0	0	0
10-430-23450 - Asset Management/Building Condition Assessments	0	5,000	0	0	0	0	0	0	0	0
10-430-23451 - Capital Painting Contract	0	25,000	0	0	0	0	0	0	0	0
10-430-23452 - Flooring Replacements	0	75,000	0	0	0	0	0	0	0	0
10-430-24450 - Asset Management/Building Condition Assessments	0	0	5,000	0	0	0	0	0	0	0
10-430-24451 - Capital Painting Contract	0	0	25,000	0	0	0	0	0	0	0
10-430-24452 - Flooring Replacements	0	0	75,000	0	0	0	0	0	0	0
10-430-24467 - Conservation Demand Management Plan Update	0	0	50,000	0	0	0	0	0	0	0
10-430-25450 - Asset Management/Building Condition Assessments	0	0	0	5,000	0	0	0	0	0	0
10-430-25451 - Capital Painting Contract	0	0	0	25,000	0	0	0	0	0	0
10-430-25452 - Flooring Replacements	0	0	0	75,000	0	0	0	0	0	0
10-430-26450 - Asset Management/Building Condition Assessments	0	0	0	0	15,000	0	0	0	0	0
10-430-26451 - Capital Painting Contract	0	0	0	0	25,000	0	0	0	0	0
10-430-26452 - Flooring Replacements	0	0	0	0	75,000	0	0	0	0	0
10-430-27450 - Asset Management/Building Condition Assessments	0	0	0	0	0	15,000	0	0	0	0
10-430-27451 - Capital Painting Contract	0	0	0	0	0	25,000	0	0	0	0
10-430-27452 - Flooring Replacements	0	0	0	0	0	75,000	0	0	0	0
10-430-28450 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	15,000	0	0	0
10-430-28451 - Capital Painting Contract	0	0	0	0	0	0	25,000	0	0	0
10-430-28452 - Flooring Replacements	0	0	0	0	0	0	75,000	0	0	0
10-430-29450 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	0	15,000	0	0
10-430-29451 - Capital Painting Contract	0	0	0	0	0	0	0	25,000	0	0
10-430-29452 - Flooring Replacements	0	0	0	0	0	0	0	75,000	0	0
10-430-30458 - AMP/BCA	0	0	0	0	0	0	0	0	15,000	0
10-430-30459 - Capital Flooring Replacements	0	0	0	0	0	0	0	0	75,000	0
10-430-30460 - Capital Painting	0	0	0	0	0	0	0	0	25,000	0
10-430-31458 - AMP/BCA	0	0	0	0	0	0	0	0	0	15,000
10-430-31459 - Capital Flooring Replacements	0	0	0	0	0	0	0	0	0	75,000
10-430-31460 - Capital Painting	0	0	0	0	0	0	0	0	0	25,000
Total: 430 - FACILITIES - MNTCE/LABOUR	350,000	105,000	155,000	105,000	115,000	115,000	115,000	115,000	115,000	115,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
432 - FACILITIES - ARENA										
10-432-22462 - Capital Equipment Preventative Maintenance - Youth Arena	15,000	0	0	0	0	0	0	0	0	0
10-432-22463 - Capital Equipment Preventative Maintenance - Main Arena	8,000	0	0	0	0	0	0	0	0	0
10-432-22464 - Desiccant System Upgrade / Repair	35,000	0	0	0	0	0	0	0	0	0
10-432-22465 - Brine Pump and Motor Replacement	12,000	0	0	0	0	0	0	0	0	0
10-432-22466 - Electrical Panels Replacement / Renewal	12,000	0	0	0	0	0	0	0	0	0
10-432-22467 - Ammonia Discharge Piping Replacement	18,000	0	0	0	0	0	0	0	0	0
10-432-22468 - Structural support Repair / Replacement - Youth Arena	50,000	0	0	0	0	0	0	0	0	0
10-432-23463 - Compressor 1 Motor - Main Arena	0	7,500	0	0	0	0	0	0	0	0
10-432-23464 - Condenser Powerwash - Youth Arena	0	6,500	0	0	0	0	0	0	0	0
10-432-23465 - Brine Header Replacement - Youth Arena	0	75,000	0	0	0	0	0	0	0	0
10-432-23473 - Comp oil changes - Main Arena	0	4,000	0	0	0	0	0	0	0	0
10-432-24462 - Comp major overhauls - Main Arena	0	0	16,000	0	0	0	0	0	0	0
10-432-24465 - Brine Pump & Motor 2 - Main Arena	0	0	15,000	0	0	0	0	0	0	0
10-432-24466 - Plate & Frame Re-gasketing - Main Arena	0	0	16,000	0	0	0	0	0	0	0
10-432-24467 - Relief Valves - Youth Arena	0	0	3,500	0	0	0	0	0	0	0
10-432-24470 - Relief Valves - Main Arena	0	0	3,500	0	0	0	0	0	0	0
10-432-24473 - Comp oil changes - Youth Arena	0	0	4,100	0	0	0	0	0	0	0
10-432-25462 - Compressor 2 Motor - Youth Arena	0	0	0	7,000	0	0	0	0	0	0
10-432-25463 - Compressor 2 Motor - Main Arena	0	0	0	7,500	0	0	0	0	0	0
10-432-25466 - Hall Way door installs - Main Arena	0	0	0	20,000	0	0	0	0	0	0
10-432-25473 - Comp oil changes - Main Arena	0	0	0	4,200	0	0	0	0	0	0
10-432-26462 - Comp top end overhauls - Youth Arena	0	0	0	0	8,000	0	0	0	0	0
10-432-26463 - Comp top end overhauls - Main Arena	0	0	0	0	8,000	0	0	0	0	0
10-432-26464 - Condenser Powerwash - Main Arena	0	0	0	0	7,000	0	0	0	0	0
10-432-26466 - Plate & Frame Re-gasketing - Youth Arena	0	0	0	0	17,000	0	0	0	0	0
10-432-27464 - Condenser water pump an motor - Youth Arena	0	0	0	0	0	5,000	0	0	0	0
10-432-27469 - Dehumidifier (2000CFM) - Youth Arena	0	0	0	0	0	45,000	0	0	0	0
10-432-27473 - Comp oil changes - Main Arena	0	0	0	0	0	4,400	0	0	0	0
10-432-28463 - Comp major overhauls - Main Arena	0	0	0	0	0	0	18,000	0	0	0
10-432-28464 - Condenser Powerwash - Youth Arena	0	0	0	0	0	0	7,300	0	0	0
10-432-28473 - Comp oil changes - Youth Arena	0	0	0	0	0	0	4,500	0	0	0
10-432-29467 - Relief Valves - Main Arena	0	0	0	0	0	0	0	4,000	0	0
10-432-29468 - Relief Valves - Youth Arena	0	0	0	0	0	0	0	4,000	0	0
10-432-29469 - Dehumidifier (2000CFM) - Youth Arena	0	0	0	0	0	0	0	45,000	0	0
10-432-29473 - Comp oil changes - Main Arena	0	0	0	0	0	0	0	4,600	0	0
10-432-30462 - Comp major overhauls - Youth Arena	0	0	0	0	0	0	0	0	18,000	0
10-432-30463 - Comp top end overhauls - Main Arena	0	0	0	0	0	0	0	0	9,000	0
10-432-31464 - Condenser Powerwash - Main Arena	0	0	0	0	0	0	0	0	0	7,700
10-432-31469 - Dehumidifier (2000CFM) - Youth Arena	0	0	0	0	0	0	0	0	0	45,000
10-432-31473 - Comp oil changes - Main Arena	0	0	0	0	0	0	0	0	0	4,800
Total: 432 - FACILITIES - ARENA	150,000	93,000	58,100	38,700	40,000	54,400	29,800	57,600	27,000	57,500
434 - FACILITIES - WELLNESS COMPLEX										
10-434-22454 - WCWC - Replace Wood Canopies	20,000	0	0	0	0	0	0	0	0	0
10-434-22463 - WCWC - Mechanical Deficiencies	62,000	0	0	0	0	0	0	0	0	0
10-434-22471 - WCWC Roof Work	215,000	0	0	0	0	0	0	0	0	0
10-434-23475 - Wellness Complex Forecasted Improvements	0	50,000	0	0	0	0	0	0	0	0
10-434-24482 - Wellness Complex Forecasted Improvements	0	0	50,000	0	0	0	0	0	0	0
10-434-25474 - Wellness Complex Forecasted Improvements	0	0	0	50,000	0	0	0	0	0	0
10-434-26467 - Wellness Complex Forecasted Improvements	0	0	0	0	50,000	0	0	0	0	0
10-434-27474 - Wellness Complex Forecasted Improvements	0	0	0	0	0	50,000	0	0	0	0
10-434-28474 - Wellness Complex Forecasted Improvements	0	0	0	0	0	0	50,000	0	0	0
10-434-29474 - Wellness Complex Forecasted Improvements	0	0	0	0	0	0	0	50,000	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-434-30464 - Wellness Complex Forecasted Improvements	0	0	0	0	0	0	0	0	50,000	0
10-434-31489 - Wellness Complex Forecasted Improvements	0	0	0	0	0	0	0	0	0	50,000
Total: 434 - FACILITIES - WELLNESS COMPLEX	297,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
438 - FACILITIES - SWIMMING POOLS										
10-438-22472 - Maple Park Pool Skimmer /Filtration	30,000	0	0	0	0	0	0	0	0	0
10-438-22473 - Maple Park Pool Concrete deck repair / replacement	45,000	0	0	0	0	0	0	0	0	0
10-438-22474 - Rosie Smith Pool Filtration / Re-circulation system Repairs	30,000	0	0	0	0	0	0	0	0	0
10-438-22475 - Pre-Approved Memorial Park Pool Revitalization	6,400,000	0	0	0	0	0	0	0	0	0
10-438-22482 - Maple Park Pool Accessibility Improvement Phase 2 of 2	50,000	0	0	0	0	0	0	0	0	0
10-438-23473 - Maple Park Pool Filtration Equipment Upgrades	0	355,000	0	0	0	0	0	0	0	0
10-438-23474 - Rosie Smith Pool Filtration System Upgrades	0	755,000	0	0	0	0	0	0	0	0
10-438-24474 - Maple Park Pool Water Level Controller	0	0	12,000	0	0	0	0	0	0	0
10-438-24475 - Maple Park Pool Chemical Tank Upgrades	0	0	6,000	0	0	0	0	0	0	0
10-438-24476 - Maple Park Pool Deck Upgrades	0	0	10,000	0	0	0	0	0	0	0
10-438-24477 - Maple Park Pool Step Rehabilitation	0	0	20,000	0	0	0	0	0	0	0
10-438-24478 - Rosie Smith Pool Water Level Controller	0	0	12,000	0	0	0	0	0	0	0
10-438-24479 - Rosie Smith Pool Chemical Tank Upgrades	0	0	6,000	0	0	0	0	0	0	0
10-438-24480 - Rosie Smith Pool Deck Upgrades	0	0	135,000	0	0	0	0	0	0	0
10-438-24481 - Rosie Smith Pool Step Rehabilitation	0	0	20,000	0	0	0	0	0	0	0
10-438-25475 - Swimming Pools Forecasted Improvements	0	0	0	100,000	0	0	0	0	0	0
10-438-26468 - Swimming Pools Forecasted Improvements	0	0	0	0	100,000	0	0	0	0	0
10-438-27475 - Swimming Pools Forecasted Improvements	0	0	0	0	0	100,000	0	0	0	0
10-438-28475 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	100,000	0	0	0
10-438-29475 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	0	100,000	0	0
10-438-30465 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	0	0	100,000	0
10-438-31490 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	0	0	0	100,000
Total: 438 - FACILITIES - SWIMMING POOLS	6,555,000	1,110,000	221,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
439 - FACILITIES - CIVIC CENTRE										
10-439-22467 - City Hall HVAC Repair & Renewal	90,000	0	0	0	0	0	0	0	0	0
10-439-22470 - City Hall - Roof Repair & Renewal	1,262,000	0	0	0	0	0	0	0	0	0
10-439-23466 - Civic Square Revitalization Project Phase 2 - Design - Side and Back of City	0	350,000	0	0	0	0	0	0	0	0
10-439-23476 - Civic Square Forecasted Improvements	0	150,000	0	0	0	0	0	0	0	0
10-439-24466 - Building Thermography for Electrical Safety - City Hall	0	0	20,000	0	0	0	0	0	0	0
10-439-24483 - Civic Square Forecasted Improvements	0	0	150,000	0	0	0	0	0	0	0
10-439-25476 - Civic Square Forecasted Improvements	0	0	0	150,000	0	0	0	0	0	0
10-439-26469 - Civic Square Forecasted Improvements	0	0	0	0	150,000	0	0	0	0	0
10-439-27476 - Civic Square Forecasted Improvements	0	0	0	0	0	150,000	0	0	0	0
10-439-28476 - Civic Square Forecasted Improvements	0	0	0	0	0	0	150,000	0	0	0
10-439-29476 - Civic Square Forecasted Improvements	0	0	0	0	0	0	0	150,000	0	0
10-439-30466 - Civic Square Forecasted Improvements	0	0	0	0	0	0	0	0	150,000	0
10-439-31491 - Civic Square Forecasted Improvements	0	0	0	0	0	0	0	0	0	150,000
Total: 439 - FACILITIES - CIVIC CENTRE	1,352,000	500,000	170,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
442 - FACILITIES - COURTHOUSE										
10-442-22457 - Courthouse Heating System - Replacements (2021 Based on Condition	300,000	0	0	0	0	0	0	0	0	0
10-442-22459 - Courthouse Boiler Room Insulation	40,000	0	0	0	0	0	0	0	0	0
10-442-23463 - Building Thermography For Electrical Safety - Courthouse	0	20,000	0	0	0	0	0	0	0	0
10-442-23477 - Courthouse Forecasted Improvements	0	150,000	0	0	0	0	0	0	0	0
10-442-24484 - Courthouse Forecasted Improvements	0	0	150,000	0	0	0	0	0	0	0
10-442-25477 - Courthouse Forecasted Improvements	0	0	0	150,000	0	0	0	0	0	0
10-442-26470 - Courthouse Forecasted Improvements	0	0	0	0	150,000	0	0	0	0	0
10-442-27477 - Courthouse Forecasted Improvements	0	0	0	0	0	150,000	0	0	0	0
10-442-28477 - Courthouse Forecasted Improvements	0	0	0	0	0	0	150,000	0	0	0
10-442-29477 - Courthouse Forecasted Improvements	0	0	0	0	0	0	0	150,000	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-442-30467 - Courthouse Forecasted Improvements	0	0	0	0	0	0	0	0	150,000	0
10-442-31492 - Courthouse Forecasted Improvements	0	0	0	0	0	0	0	0	0	150,000
Total: 442 - FACILITIES - COURTHOUSE	340,000	170,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
444 - FACILITIES - SERVICE CENTRE										
10-444-22459 - PW Building - Energy Audit	30,000	0	0	0	0	0	0	0	0	0
10-444-22460 - PW Building - Window Replacement	30,000	0	0	0	0	0	0	0	0	0
10-444-22465 - PW Salt Dome & Second Entrance - CONSTRUCTION	1,200,000	0	0	0	0	0	0	0	0	0
10-444-23456 - PW Building - Upgrades (Based on 2022 Energy Audit)	0	200,000	0	0	0	0	0	0	0	0
10-444-23458 - MSC Emergency Generator Replacement	0	400,000	0	0	0	0	0	0	0	0
10-444-23478 - Service Centre Forecasted Improvements	0	100,000	0	0	0	0	0	0	0	0
10-444-24485 - Service Centre Forecasted Improvements	0	0	100,000	0	0	0	0	0	0	0
10-444-25478 - Service Centre Forecasted Improvements	0	0	0	100,000	0	0	0	0	0	0
10-444-26471 - Service Centre Forecasted Improvements	0	0	0	0	100,000	0	0	0	0	0
10-444-27478 - Service Centre Forecasted Improvements	0	0	0	0	0	100,000	0	0	0	0
10-444-28478 - Service Centre Forecasted Improvements	0	0	0	0	0	0	100,000	0	0	0
10-444-29478 - Service Centre Forecasted Improvements	0	0	0	0	0	0	0	100,000	0	0
10-444-30468 - Service Centre Forecasted Improvements	0	0	0	0	0	0	0	0	100,000	0
10-444-31493 - Service Centre Forecasted Improvements	0	0	0	0	0	0	0	0	0	100,000
Total: 444 - FACILITIES - SERVICE CENTRE	1,260,000	700,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
449 - FACILITIES - MUSEUM 140 KING										
10-449-22453 - Building Thermography for Electrical Safety - Museum	10,000	0	0	0	0	0	0	0	0	0
10-449-23479 - Museum Forecasted Improvements	0	50,000	0	0	0	0	0	0	0	0
10-449-24486 - Museum Forecasted Improvements	0	0	50,000	0	0	0	0	0	0	0
10-449-25479 - Museum Forecasted Improvements	0	0	0	50,000	0	0	0	0	0	0
10-449-26472 - Museum Forecasted Improvements	0	0	0	0	50,000	0	0	0	0	0
10-449-27479 - Museum Forecasted Improvements	0	0	0	0	0	50,000	0	0	0	0
10-449-28479 - Museum Forecasted Improvements	0	0	0	0	0	0	50,000	0	0	0
10-449-29479 - Museum Forecasted Improvements	0	0	0	0	0	0	0	50,000	0	0
10-449-30469 - Museum Forecasted Improvements	0	0	0	0	0	0	0	0	50,000	0
10-449-31494 - Museum Forecasted Improvements	0	0	0	0	0	0	0	0	0	50,000
Total: 449 - FACILITIES - MUSEUM 140 KING	10,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
454 - FACILITIES - ANCILLARY BLDGS										
10-454-22455 - LED Lighting Upgrades - Maple Pool Building	15,000	0	0	0	0	0	0	0	0	0
10-454-23480 - Facilities - Ancillary Buildings Forecasted Improvements	0	50,000	0	0	0	0	0	0	0	0
10-454-24487 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	50,000	0	0	0	0	0	0	0
10-454-25480 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	50,000	0	0	0	0	0	0
10-454-26473 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	0	50,000	0	0	0	0	0
10-454-27480 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	0	0	50,000	0	0	0	0
10-454-28480 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	0	0	0	50,000	0	0	0
10-454-29480 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	0	0	0	0	50,000	0	0
10-454-30470 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	0	0	0	0	0	50,000	0
10-454-31495 - Facilities - Ancillary Buildings Forecasted Improvements	0	0	0	0	0	0	0	0	0	50,000
Total: 454 - FACILITIES - ANCILLARY BLDGS	15,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total: 429 - FACILITIES - MNTCE/LABOUR	10,329,000	2,828,000	1,004,100	793,700	805,000	819,400	794,800	822,600	792,000	822,500
447 - CANAL LANDS										
447 - FACILITIES CANAL LANDS										
10-447-23501 - Welland Boat Rental Equipment Renewal	0	45,000	0	0	0	0	0	0	0	0
10-447-26453 - WIFC Main Building Work	0	0	0	0	8,000	0	0	0	0	0
10-447-26501 - Welland Boat Rental Equipment	0	0	0	0	45,000	0	0	0	0	0
10-447-29453 - WIFC Main Building Work	0	0	0	0	0	0	0	124,300	0	0
10-447-29454 - WIFC Tower Work	0	0	0	0	0	0	0	290,000	0	0
10-447-29501 - Welland Boat Rental Equipment	0	0	0	0	0	0	0	45,000	0	0
10-447-31496 - WIFC Forecasted Improvements	0	0	0	0	0	0	0	0	0	100,000

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Total: 447 - FACILITIES CANAL LANDS	0	45,000	0	0	53,000	0	0	459,300	0	100,000
Total: 447 - CANAL LANDS	0	45,000	0	0	53,000	0	0	459,300	0	100,000
710 - ECONOMIC DEVELOPMENT										
710 ECONOMIC DEVELOPMENT										
10-710-22550 - Appraisal Survey Cost	50,000	0	0	0	0	0	0	0	0	0
10-710-23550 - Appraisal Survey Cost	0	50,000	0	0	0	0	0	0	0	0
10-710-24550 - Appraisal Survey Cost	0	0	50,000	0	0	0	0	0	0	0
10-710-25550 - Appraisal Survey Cost	0	0	0	50,000	0	0	0	0	0	0
10-710-26550 - Appraisal Survey Cost	0	0	0	0	50,000	0	0	0	0	0
10-710-27550 - Appraisal Survey Cost	0	0	0	0	0	50,000	0	0	0	0
10-710-28550 - Appraisal Survey Cost	0	0	0	0	0	0	50,000	0	0	0
10-710-29550 - Appraisal Survey Cost	0	0	0	0	0	0	0	50,000	0	0
10-710-30550 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	50,000	0
10-710-31550 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	0	50,000
Total: 710 ECONOMIC DEVELOPMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total: 710 - ECONOMIC DEVELOPMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
810 - TRANSIT										
810 - TRANSIT										
10-810-22600 - Engines/Transmissions/Refurbishment	150,000	0	0	0	0	0	0	0	0	0
10-810-22616 - AODA Stop Improvements	100,000	0	0	0	0	0	0	0	0	0
10-810-23600 - Engines/Transmissions/Refurbishment	0	80,000	0	0	0	0	0	0	0	0
10-810-23610 - Terminal upgrades	0	100,000	0	0	0	0	0	0	0	0
10-810-23614 - Seaway Mall Terminal upgrades	0	1,200,000	0	0	0	0	0	0	0	0
10-810-23615 - Conventional Low Floor Accessible Bus	0	750,000	0	0	0	0	0	0	0	0
10-810-23616 - AODA Stop Improvements	0	100,000	0	0	0	0	0	0	0	0
10-810-24600 - Engines/Transmissions, Refurbishment	0	0	80,000	0	0	0	0	0	0	0
10-810-24610 - Terminal upgrades	0	0	100,000	0	0	0	0	0	0	0
10-810-24615 - Conventional Low Floor Accessible Bus	0	0	750,000	0	0	0	0	0	0	0
10-810-24616 - AODA Stop Improvements	0	0	100,000	0	0	0	0	0	0	0
10-810-25600 - Engines/Transmissions/Refurbishment	0	0	0	80,000	0	0	0	0	0	0
10-810-25610 - Terminal Upgrades	0	0	0	100,000	0	0	0	0	0	0
10-810-25615 - Conventional Low Floor Accessible Bus	0	0	0	750,000	0	0	0	0	0	0
10-810-25616 - AODA Stop Improvements	0	0	0	100,000	0	0	0	0	0	0
10-810-26600 - Engines/Transmissions/Refurbishment	0	0	0	0	80,000	0	0	0	0	0
10-810-26610 - Terminal Upgrades	0	0	0	0	100,000	0	0	0	0	0
10-810-26615 - Conventional Low Floor Accessible Bus	0	0	0	0	750,000	0	0	0	0	0
10-810-26622 - Shuttle Cars	0	0	0	0	60,000	0	0	0	0	0
10-810-27600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	125,000	0	0	0	0
10-810-27615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	750,000	0	0	0	0
10-810-28600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	125,000	0	0	0
10-810-28615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	750,000	0	0	0
10-810-29600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	125,000	0	0
10-810-29615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	750,000	0	0
10-810-30600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	0	125,000	0
10-810-30615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	0	750,000	0
10-810-31600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	0	0	125,000
10-810-31615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	0	0	750,000
10-810-31622 - Shuttle Cars	0	0	0	0	0	0	0	0	0	60,000
Total: 810 - TRANSIT	250,000	2,230,000	1,030,000	1,030,000	990,000	875,000	875,000	875,000	875,000	935,000
Total: 810 - TRANSIT	250,000	2,230,000	1,030,000	1,030,000	990,000	875,000	875,000	875,000	875,000	935,000
820 - WELLTRANS										
820 - WELLTRANS										
10-820-23605 - Specialized Bus	0	175,000	0	0	0	0	0	0	0	0

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	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
10-820-24605 - Specialized Bus	0	0	175,000	0	0	0	0	0	0	0
10-820-25605 - Specialized Bus	0	0	0	175,000	0	0	0	0	0	0
10-820-26605 - Specialized Bus	0	0	0	0	175,000	0	0	0	0	0
10-820-27605 - Specialized Bus	0	0	0	0	0	175,000	0	0	0	0
10-820-28605 - Specialized Bus	0	0	0	0	0	0	175,000	0	0	0
10-820-29605 - Specialized Bus	0	0	0	0	0	0	0	175,000	0	0
10-820-30605 - Specialized Bus	0	0	0	0	0	0	0	0	175,000	0
10-820-31605 - Specialized Bus	0	0	0	0	0	0	0	0	0	175,000
Total: 820 - WELLTRANS	0	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
825 - GENERAL- MISC										
825 - GENERAL MISC										
10-825-22650 - Updated City Branding	65,000	0	0	0	0	0	0	0	0	0
10-825-22651 - Affordable Housing Community Improvement (CIP)	100,000	0	0	0	0	0	0	0	0	0
Total: 825 - GENERAL- MISC	165,000	0	0	0	0	0	0	0	0	0
Total Expenses	39,126,866	23,703,283	21,791,495	23,328,625	15,670,735	15,673,520	14,993,800	15,436,650	15,103,000	14,196,750

**DRAFT 2022-2031 CAPITAL PROJECTS FORECAST
DRAFT TAX SUPPORTED CAPITAL BUDGET
City of Welland**

as of December 8, 2021

	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>TOTAL</u>
<u>FUNDING SOURCES</u>											
Contribution from Operating Budget (Taxes)	5,328,000	5,728,000	6,128,000	6,528,000	6,928,000	7,328,000	7,728,000	8,128,000	8,528,000	8,928,000	71,280,000
New Debt *	11,762,505	10,590,863	8,558,443	11,687,137	5,214,758	4,811,802	3,726,226	3,763,103	3,031,489	1,725,239	64,871,565
Reserves	7,336,226	590,000	1,140,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	9,416,226
Cost Sharing	70,000	733,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,603,000
Grants-CCBF (Note 1)	1,658,480	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,658,480
Grants-OCIF-F (Note 2)	1,615,822	950,916	950,916	950,916	950,916	950,916	950,916	950,916	950,916	950,916	10,174,066
Grants-PGT (Note 3)	0	640,000	640,000	640,000	640,000	640,000	640,000	640,000	640,000	640,000	5,760,000
Other Funding - Land Sales	2,756,000	2,100,000									4,856,000
Prior Year Approved Project	300,000										300,000
Grants -Federal/Provincial (Various) (Note 4)	6,866,133		2,153,222	1,591,140							10,610,495
Payments- Humberstone Royalty Program (HPR) (Note 5)	265,200	270,504	275,914	281,432	287,061	292,802	298,658	304,631	302,595	302,595	2,881,392
Development Charges/Developer's Contributions/Other Funding	1,168,500	1,100,000	845,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,613,500
TOTAL	39,126,866	23,703,283	21,791,495	23,328,625	15,670,735	15,673,520	14,993,800	15,436,650	15,103,000	14,196,750	199,024,724
<u>CAPITAL SPENDING</u>											
Capital Budget by Year	39,126,866	23,703,283	21,791,495	23,328,625	15,670,735	15,673,520	14,993,800	15,436,650	15,103,000	14,196,750	199,024,724
TOTAL	39,126,866	23,703,283	21,791,495	23,328,625	15,670,735	15,673,520	14,993,800	15,436,650	15,103,000	14,196,750	199,024,724
EXCESS/(UNFUNDED)	0	0	0	0	0	0	0	0	0	0	0

Assumptions

* - Based on current debt strategy of debt charges representing maximum of 12% of operating budget.

1) CCBF: Canada Community Building Fund*- formally known as Federal Gas Tax fund, allocation :

Payments of \$1,658,480 for 2022 and \$1,730,588 onwards to 2031. Note: a portion on FGT is allocated to the rate supported budget.




2) Assuming OCIF funding levels remain the same (Ontario Community Infrastructure Funding)

3) PGT- assuming allocation of \$775,000, 2023 onwards, portion to finance debt for Transit Facility as per 2020 Council Approved Budget.

4) Grants include : Federal- Disaster Mitigation Fund (DAMF), Green and Inclusive Community Buildings Program (GICB), Investing In Canada Infrastructure Program (ICIP); Provincial - Municipal Modernization Program (MMP)

5) Beginning in 2022, Humberstone Royalty Payment (HRP) being applied to Community Improvements for the South side of Welland, increasing by 2% per annum until 2031

SPECIAL COUNCIL
FINANCE DIVISION

APPROVALS	
DIRECTOR	
CFO	
CAO	

21-37

REPORT FIN-2021-41
DECEMBER 14, 2021

SUBJECT: 2022 WATER/WASTEWATER OPERATING AND CAPITAL BUDGETS WITH RESULTING RATE STRUCTURE & 2023-2031 YEAR WATER & WASTEWATER CAPITAL BUDGET FORECAST

AUTHOR & APPROVING G.M.: STEVE FAIRWEATHER, CPA, CA, DPA, MPA
DIRECTORS OF FINANCE, CHIEF FINANCIAL OFFICER /
TREASURER

RECOMMENDATION:

THAT THE COUNCIL OF THE CITY OF WELLAND approves, as recommended by the Budget Review Committee, the following:

- The 2022 Water and Wastewater Revenue and Expenditure Budget estimates (Appendices I & II)
- The 2022 Water and Wastewater Rate Structure (Appendix III); and further
- The 2022 Water and Wastewater Capital Budget estimates (Appendix IV); and further

THAT Welland City Council receives for information the 2023-2031 Water & Wastewater Capital Budget Forecast (Appendix IV); and further

THAT Welland City Council directs staff to prepare the necessary By-law to establish the 2022 Water and Wastewater billing rates effective April 1, 2022; and further

THAT Welland City Council approve the annual rebate for the low-income senior water/wastewater rebate program to increase from \$340 to \$372 effective January 1, 2022; and further

THAT Welland City Council approve the annual rebate for the Special Assistance Program to increase from \$500 to \$600 effective January 1, 2022; and further

THAT Welland City Council approve moving the water due dates to 21 days after the billing date beginning with the 2022 Calendar Year.

ORIGIN AND BACKGROUND:

Each year, Council approves an Operating and Capital Budget providing revenue and spending estimates for the delivery of Water and Wastewater services throughout the City of Welland. The services funded by this budget include:

- Purchase of treated water from the Region of Niagara;
- Payment for treatment of wastewater by the Region of Niagara;
- Construction of capital works for replacement/upgrading of watermains and wastewater sewers;
- Maintenance, repair and replacement of watermains, valves, meters and hydrants;
- Compliance monitoring and laboratory testing of water distribution system;
- Maintenance and repair of water services and wastewater sewer laterals;
- Training of certified operators to meet MOE requirements for operating such systems;
- Provision of engineering audits, design studies and operational investigations to meet Provincial Water Quality requirements and to maintain/improve system performance.

COMMENTS AND ANALYSIS:**Public Input**

The general public was invited to provide input into the Water and Wastewater Budget and rate setting process on December 8, 2021 at the Budget Review Committee meeting.

2022 Operating Budget

The cost to purchase water and to treat wastewater for Welland is established by the Region of Niagara. The total of these two items represents approximately 57% of the Water/Wastewater Operating Budget. The Budget figures presented in this report reflect approved Region of Niagara Water and Wastewater Budget amounts. Appendices I and II attached to this report itemize all revenue and expense items.

2022 Water & Wastewater Capital Budget and 9-Year Water & Wastewater Capital Budget Forecast

The 2022 Water/Wastewater Capital Budget is proposing expenditures in the amount of \$13,075,475 made up of \$6,474,215 for Wastewater and \$6,601,260 for Waterworks. Concentration continues on sewer rehabilitation and watermain replacements capital projects (See Appendix IV).

The 2023-2031 Water/Wastewater Capital Budget Forecast highlights the City's commitment to ongoing infrastructure improvements as outlined in our Asset Management Plan while adhering to self-imposed debt limits.

FINANCIAL CONSIDERATION:

The 2022 Budget will increase Water/Wastewater billing revenues by \$2,220,419 or 7.08%.

OTHER DEPARTMENT IMPLICATIONS:

Primarily the Engineering and Public Works Divisions of Infrastructure Services are involved in the delivery of services. The Finance Division of Corporate Services is involved as the lead department in water and wastewater billings, collections, quarterly reporting and remitting payments to the Region.

SUMMARY AND CONCLUSION:

Staff recommends that Council accepts the recommendations of the Budget Review Committee set out in this report, thus supporting the City's continuous commitment to infrastructure investment while maintaining operational costs at acceptable levels.

ATTACHMENTS:

- Appendix I – City of Welland 2022 Water Operating Budget Summary
- Appendix II – City of Welland 2022 Wastewater Operating Budget Summary
- Appendix III – 2022 Water & Wastewater Services Rate Structure
- Appendix IV – 2022 Water & Wastewater Capital Budget and 2022-2031 Capital Budget Forecast

DRAFT 2022 Rate Supported Operating Budget

Costing Center: 25-910-WATER WORKS

GL Account	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget
Revenues					
310490 - WATER WASTEWATER CONST FEE	157,000	74,400	157,000	90,100	148,000
310540 - WATER/WASTER REVENUE LOSS	(2,500)	0	(2,500)	0	(2,500)
310570 - WTR METERED FIXED	3,303,554	3,310,793	3,985,421	2,709,279	4,180,155
310580 - WTR METERED CONSUMPTION	8,926,619	8,756,885	9,304,850	5,432,140	9,753,374
310600 - WATER HAULAGE	180,450	306,280	220,000	237,488	240,000
310610 - PENALTY	90,000	60,986	90,000	90,143	100,000
310620 - WATER METER INSPECTION FEE	75,000	68,170	75,000	62,950	75,000
320390 - FEE/SC - EXTRNL SERVICES	140,000	419,415	204,036	157,989	240,000
320760 - FEE/SC - TURN-OFF CHGS	12,000	13,117	12,000	8,220	12,000
330360 - MISCELLANEOUS	0	14,015	0	0	0
	12,882,123	13,024,041	14,045,807	8,788,309	14,746,029
Expenses					
510010 - SALARIES/WAGES	1,261,793	1,202,326	1,315,126	1,019,770	1,427,069
510020 - OTHER SALARIES	0	2,533	0	(3,329)	0
510040 - PART-TIME	30,000	21,331	59,946	6,721	70,000
510100 - OVERTIME	75,000	51,514	75,000	26,044	75,000
510200 - EMPLOYEE BENEFITS	443,450	395,795	471,550	339,890	520,425
520010 - OFFICE EQUIP/SUPPLIES	5,500	247	5,500	72	5,500
520020 - POSTAGE	40,000	48,609	40,000	38,116	40,000
520030 - OPERATING EQUIP/SUPPLIES	415,000	463,328	500,000	469,224	500,000
520050 - ADVERTISING	1,000	0	1,000	0	0
520090 - CONFERENCES/CONVENTIONS	4,400	0	4,400	0	4,400
520100 - PROFESSIONAL DEVELOPMENT	41,800	30,605	41,800	20,888	41,800
520110 - MEMBERSHIPS	2,200	303	2,200	792	2,200
520200 - MILEAGE & MEETINGS	500	0	500	41	500
520230 - UNIFORMS/CLOTHING	8,000	8,439	8,000	4,549	8,000
520240 - MEAL ALLOWANCE	4,000	1,076	4,000	892	2,000
520250 - MISCELLANEOUS	40,000	7,733	40,000	7,051	40,000
520270 - LEASES - PROPERTY	814	880	814	0	814
520340 - BANK SERVICE CHARGES	1,200	2,716	1,200	2,419	1,200
520470 - CONTINGENCIES	77,500	0	77,500	0	77,500
520610 - UTILITIES - HYDRO	3,500	3,896	3,500	2,447	3,500
520620 - UTILITIES - WTR/SWR	450	0	650	0	650
520650 - MOBILE COMMUNICATIONS	0	668	0	508	0
530000 - OUTSIDE CONSULTING	43,000	12,202	43,000	2,671	26,500
540000 - OUTSIDE CONTRACTS	120,000	105,517	120,000	105,603	120,000
540040 - CNTRCT-HOLDBACKS	0	12,185	0	(12,185)	0
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	275,000	285,881	300,000
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	611	2,500	1,221	2,500
550040 - AUDIT FEES	3,000	3,000	0	0	0
560020 - FUEL - VEHICLES	68,000	46,913	68,000	38,693	68,000
560250 - WATER PURCHASES	5,866,736	5,884,290	6,031,136	4,432,973	6,383,478
580010 - INTERDEPT TRANSFERS	1,480,555	780,063	1,480,555	778,958	1,480,555
580200 - TRANSFER TO CAPITAL	1,853,100	1,853,100	1,853,100	1,853,100	1,853,000
580500 - TRANSFER TO RESERVES	50,000	50,000	50,000	50,000	50,000
580900 - DEBT CHGS - INTEREST	154,134	149,811	230,535	157,335	221,128
580910 - DEBT CHGS - PRINCIPAL	719,991	701,840	1,239,295	840,972	1,420,310
580920 - OTHER DEBT INTEREST	0	3,700	0	(58,780)	0
	12,882,123	12,100,197	14,045,807	10,392,439	14,746,029
Net Total	0	923,844	0	(1,604,129)	0

ACTUALS AS OF SEPTEMBER 30, 2021

Draft 2022 Rate Supported Operating Budget

Costing Center: 30-330-WASTEWATER

GL Account	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget
Revenues					
310490 - WATER WASTEWATER CONST FEE	26,000	74,000	26,000	90,100	148,000
310520 - SWR METERED FIX	4,337,344	4,436,352	5,139,111	3,495,458	5,688,810
310530 - SWR METERED FLO	11,726,167	11,559,829	11,991,587	7,106,404	12,867,285
310540 - WATER/WASTER REVENUE LOSS	(3,500)	0	(3,500)	0	(3,500)
310610 - PENALTY	130,000	82,389	130,000	110,429	145,000
320390 - FEE/SC - EXTRNL SERVICES	52,200	131,744	52,200	4,256	10,000
	16,268,211	16,284,314	17,335,398	10,806,646	18,855,595
Expenses					
510010 - SALARIES/WAGES	540,000	411,840	585,000	396,030	590,000
510020 - OTHER SALARIES	0	(5,480)	0	(1,748)	0
510040 - PART-TIME	20,000	17,809	47,946	7,358	48,000
510100 - OVERTIME	20,000	14,226	20,000	17,405	20,000
510200 - EMPLOYEE BENEFITS	234,125	235,391	223,650	208,154	234,300
520020 - POSTAGE	40,000	40,741	40,000	38,065	40,000
520030 - OPERATING EQUIP/SUPPLIES	110,000	133,598	130,000	95,735	130,000
520100 - PROFESSIONAL DEVELOPMENT	5,500	6,299	5,500	151	5,500
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	5,000	8,259	5,000	4,201	5,000
520240 - MEAL ALLOWANCE	2,200	802	2,200	702	2,200
520250 - MISCELLANEOUS	40,000	7,589	40,000	6,484	40,000
520270 - LEASES - PRQPERTY	0	102	0	0	0
520470 - CONTINGENCIES	77,500	0	77,500	0	77,500
520600 - UTILITIES - HEAT	1,000	889	1,000	750	1,000
520610 - UTILITIES - HYDRO	5,500	4,367	5,500	3,036	5,500
520620 - UTILITIES - WTR/SWR	650	1,125	650	969	1,200
530000 - OUTSIDE CONSULTING	21,000	0	21,000	0	21,000
540000 - OUTSIDE CONTRACTS	150,000	191,370	200,000	192,148	200,000
540040 - CNTRCT-HOLDBACKS	0	12,175	0	(12,175)	0
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	275,000	265,882	300,000
540330 - CNTRCT - SWR CCTV	150,000	102,447	150,000	55,320	0
550040 - AUDIT FEES	3,000	3,000	0	0	0
560020 - FUEL - VEHICLES	38,000	42,723	38,000	37,113	54,700
560230 - SEWAGE FLOW TREATMENT	11,012,336	11,363,069	11,662,147	8,813,183	12,821,141
580010 - INTERDEPT TRANSFERS	912,145	623,998	912,145	610,142	912,145
580200 - TRANSFER TO CAPITAL	1,964,020	1,964,020	1,964,020	1,964,020	1,964,000
580500 - TRANSFER TO RESERVES	80,000	80,000	80,000	80,000	80,000
580900 - DEBT CHGS - INTEREST	72,605	73,024	105,107	68,971	164,662
580910 - DEBT CHGS - PRINCIPAL	488,430	491,538	743,833	561,046	1,137,547
580920 - OTHER DEBT INTEREST	0	1,015	0	(24,626)	0
	16,268,211	16,100,933	17,335,398	13,388,316	18,855,595
Net Total	0	183,380	0	(2,581,668)	0

**STAFF RECOMMENDATION SOLUTION BASED OPTION #1
NEW FULL TIME EMPLOYEE AND FIXED COSTS 31%**

	Current	Proposed	Difference	
	2021	2022	\$	%
Water Fixed Cost (yr)	173.42	182.30	\$8.88	5.12%
Water Consumption Rate (m ³)	2.0569	2.0417	-\$0.0152	-0.74%
Wastewater Service Charge (yr)	226.92	246.25	\$19.33	8.52%
Wastewater Treatment Rate (m ³)	2.6823	2.7318	\$0.0495	1.85%
Commercial Wastewater Treatment Rate (m ³)	2.6823	2.7318	\$0.0495	1.85%

Customer	Annual Consumption m ³	2021 Annual Bill	2022 Proposed	Yearly \$ Difference	Yearly % Difference
Low Residential (6,102 accounts)	100	\$874	\$906	\$32	3.62%
Average Residential (7,183 accounts)	180	\$1,253	\$1,288	\$34	2.74%
Multi-Residential (4 units)	175	\$2,211	\$2,314	\$103	4.67%
Multi-Residential (100 units)	10,725	\$79,102	\$81,462	\$2,360	2.98%
Commercial	24,600	\$124,991	\$126,428	\$1,436	1.15%
Industrial	16,356	\$109,421	\$112,231	\$2,809	2.57%

**2022 DRAFT CAPITAL BUDGET
AS OF December 9, 2021**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
WASTEWATER	6,474,215	242,506	DAMF	1,964,000	363,759	ED	353,335	CS	2,651,540
		255,000	OCIF				644,075	DC	
WATERWORKS	6,601,260	1,298,160	ICIP	1,853,000			37,500	DC	1,935,320
		125,000	OCIF		1,352,280	WR			
TOTAL 2022 CAPITAL BUDGET	13,075,475	1,920,666		3,817,000	1,716,039		1,034,910		4,586,860
2021 CAPITAL BUDGET	15,205,700	830,000		3,817,120			1,371,812		9,186,768

FOOTNOTE

GOVERNMENT SUBSIDY

ICIP - INVESTING IN CANADA INFRASTRUCTURE PROGRAM
DAMF- DISASTER MITIGATION & ADAPTATION FUND
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE
WR- WATER/WASTEWATER RESERVE

OTHER FUNDING

CS- COST SHARING
DC- DEVELOPMENT CHARGES

**2022 DRAFT CAPITAL BUDGET
AS OF December 9, 2021**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WASTEWATER									
2022 INFRASTRUCTURE RENEWALS 1 (WASTEWATER)	2,148,800			710,260					1,438,540
NIAGARA STREET INFRASTRUCTURE RENEWALS DESIGN	65,000			32,500			32,500	CS	
PATTERSON AVENUE INFRASTRUCTURE RENEWALS (WASTEWATER)	371,700			25,700					346,000
BROADWAY AREA INFRASTRUCTURE RENEWALS PHASE II DESIGN	214,200						55,200	DC	159,000
SANITARY SEWER SPOT REPAIRS - INCLUDES MH REPAIRS.	256,250						76,875	CS	
							179,375	DC	
SANITARY CCTV PROGRAM REVIEW	100,000			100,000					
PCD SOUTH I/I INVESTIGATION AND REDUCTION	100,000			32,500			30,000	CS	
							37,500	DC	
LINCOLN/EMPRESS AREA I/I INVESTIGATION AND REDUCTION	100,000			32,500			30,000	CS	
							37,500	DC	
DAIN/GORDON AREA I/I INVESTIGATION AND REDUCTION	100,000			32,500			30,000	CS	
							37,500	DC	
2022 INFRASTRUCTURE RENEWALS 2 (WASTEWATER)	418,800	255,000	OCIF	163,800					
2022 INFRASTRUCTURE RENEWALS 3 DESIGN	88,600			88,600					
MAJOR STREET AREA WASTEWATER MASTER SERVICING PLAN AND RENEWALS IMPLEMENTATION PLAN	150,000						150,000	DC	
WASTEWATER CONTINUED ON NEXT PAGE									

FOOTNOTE

GOVERNMENT SUBSIDY

ICIP - INVESTING IN CANADA INFRASTRUCTURE
DAMF- DISASTER MITIGATION & ADAPTATION FUND
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE
WR- WATER/WASTEWATER RESERVE

OTHER FUNDING

CS- COST SHARING
DC- DEVELOPMENT CHARGES

**2022 DRAFT CAPITAL BUDGET
AS OF December 9, 2021**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WASTEWATER CONTINUED									
LYONS AVENUE INFRASTRUCTURE RENEWALS DESIGN	125,000			125,000					
ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION	40,000			25,000			15,000	DC	
PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (WASTEWATER)	606,265	242,506	DAMF		363,759	ED			
CSO & SEWER SYSTEM FLOW LEVEL MONITORING (MANDATORY) & SSO DECOMMISSIONING	300,000			155,000			45,000	CS	
							100,000	DC	
CNTRCT- CCTV SWR	150,000			150,000					
FLEET REPLACEMENTS SANITARY ENG	708,000								708,000
WATER METER REPLACEMENTS	200,000			200,000					
PRIVATE SITE DISCONNECTION (SWAP) PROGRAM	181,600			72,640			108,960	CS	
SANITARY SEWER MODEL UPDATE	50,000			18,000			32,000	DC	
TOTAL WASTEWATER	6,474,215	497,506		1,964,000	363,759		997,410		2,651,540

FOOTNOTE

GOVERNMENT SUBSIDY

ICIP - INVESTING IN CANADA INFRASTRUCTURE
DAMF- DISASTER MITIGATION & ADAPTATION FUND
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE
WR- WATER/WASTEWATER RESERVE

OTHER FUNDING

CS- COST SHARING
DC- DEVELOPMENT CHARGES

**2022 DRAFT CAPITAL BUDGET
AS OF December 9, 2021**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>WATERWORKS</u>									
2022 INFRASTRUCTURE RENEWALS 1 (WATER)	1,567,600			232,000					1,335,600
PATTERSON AVENUE INFRASTRUCTURE RENEWALS (WATER)	211,100			111,100					100,000
KINGSWAY WATERMAIN REPLACEMENT	68,100			68,100					
2022 INFRASTRUCTURE RENEWALS 2 (WATER)	821,300	125,000	OCIF	696,300					
ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION	40,000			25,000			15,000	DC	
PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (WATER)	499,720								499,720
PRE-APPROVED DAIN CITY REDUNDANCY AND SECURITY OF WATER SUPPLY (WATER)	2,596,160	1,298,160	ICIP		1,298,000	WR			
LEAD SERVICE REPLACEMENT PROGRAM (PRIVATE SIDE)	25,000			25,000					
WATER MODEL UPDATES	25,000			2,500			22,500	DC	
WATER METER REPLACEMENTS	200,000			200,000					
ALBERTA STREET INFRASTRUCTURE RENEWALS (WATER)	390,000			390,000					
FLEET REPLACEMENTS WATER ENG	157,280			103,000	54,280	WR			
TOTAL WATERWORKS	<u>6,601,260</u>	<u>1,423,160</u>		<u>1,853,000</u>	<u>1,352,280</u>		<u>37,500</u>		<u>1,935,320</u>

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FOOTNOTE

GOVERNMENT SUBSIDY

ICIP - INVESTING IN CANADA INFRASTRUCTURE
DAMF- DISASTER MITIGATION & ADAPTATION FUND
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE
WR- WATER/WASTEWATER RESERVE

OTHER FUNDING

CS- COST SHARING
DC- DEVELOPMENT CHARGES

City of Welland - DRAFT 2022 Rate Supported Capital Budget & 9 Year Forecast

As of December 9, 2021

Expenses	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
330 - SANITARY SEWERS										
330 - WASTEWATER										
10-330-22150 - Asset Management Plan Update & Data Collection	40,000	0	0	0	0	0	0	0	0	0
10-330-22160 - Patterson Avenue Infrastructure Renewals (Wastewater)	371,700	0	0	0	0	0	0	0	0	0
10-330-22302 - Fleet Replacements Sanitary Eng.	708,000	0	0	0	0	0	0	0	0	0
10-330-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Wastewater)	606,265	0	0	0	0	0	0	0	0	0
10-330-22700 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-330-22702 - CSO & Sewer System Flow Level Monitoring (Mandatory) & SSO	300,000	0	0	0	0	0	0	0	0	0
10-330-22703 - Sanitary CCTV Program Review	100,000	0	0	0	0	0	0	0	0	0
10-330-22706 - Private Site Disconnection (SWAP) Program	181,600	0	0	0	0	0	0	0	0	0
10-330-22707 - Sanitary Sewer Spot Repairs - Includes MH repairs.	256,250	0	0	0	0	0	0	0	0	0
10-330-22709 - Niagara Street Infrastructure Renewals Design	65,000	0	0	0	0	0	0	0	0	0
10-330-22722 - Sanitary Sewer Model Update	50,000	0	0	0	0	0	0	0	0	0
10-330-22730 - CNTRCT-CCTV SWR	150,000	0	0	0	0	0	0	0	0	0
10-330-22741 - Lyons Avenue Infrastructure Renewals Design	125,000	0	0	0	0	0	0	0	0	0
10-330-22742 - Major Street Area Wastewater Master Servicing Plan and Renewals	150,000	0	0	0	0	0	0	0	0	0
10-330-22743 - 2022 Infrastructure Renewals 1 (Wastewater)	2,148,800	0	0	0	0	0	0	0	0	0
10-330-22744 - Broadway Area Infrastructure Renewals Phase II Design	214,200	0	0	0	0	0	0	0	0	0
10-330-22745 - PCD South I/I Investigation and Reduction	100,000	0	0	0	0	0	0	0	0	0
10-330-22746 - Lincoln/Empress Area I/I Investigation and Reduction	100,000	0	0	0	0	0	0	0	0	0
10-330-22747 - Dain/Gordon Area I/I Investigation and Reduction	100,000	0	0	0	0	0	0	0	0	0
10-330-22749 - 2022 Infrastructure Renewals 3 Design	88,600	0	0	0	0	0	0	0	0	0
10-330-22753 - 2022 Infrastructure Renewals 2 (Wastewater)	418,800	0	0	0	0	0	0	0	0	0
10-330-23150 - Asset Management Plan Update (Level of Service)	0	20,000	0	0	0	0	0	0	0	0
10-330-23165 - West Main Area Phase II Construction (Wastewater)	0	658,000	0	0	0	0	0	0	0	0
10-330-23302 - Fleet Replacements Sanitary Eng.	0	42,000	0	0	0	0	0	0	0	0
10-330-23700 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-330-23702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	300,000	0	0	0	0	0	0	0	0
10-330-23706 - Private Side Disconnection (SWAP) Program	0	185,000	0	0	0	0	0	0	0	0
10-330-23707 - Sanitary/Storm Sewer Lining (and Spot Repairs)	0	512,500	0	0	0	0	0	0	0	0
10-330-23710 - Drainage Area Mapping Review	0	25,000	0	0	0	0	0	0	0	0
10-330-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Wastewater)	0	2,208,800	0	0	0	0	0	0	0	0
10-330-23722 - Sanitary Sewer Model Update	0	50,000	0	0	0	0	0	0	0	0
10-330-23730 - CNTRCT-CCTV SWR	0	150,000	0	0	0	0	0	0	0	0
10-330-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Wastewater)	0	1,282,140	0	0	0	0	0	0	0	0
10-330-23749 - 2022 Infrastructure Renewals 3 Construction (Wastewater)	0	1,386,400	0	0	0	0	0	0	0	0
10-330-24302 - Fleet Replacements Sanitary Eng.	0	0	93,000	0	0	0	0	0	0	0
10-330-24353 - David St. MSP Recommendations Follow-up (Wastewater)	0	0	211,500	0	0	0	0	0	0	0
10-330-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Wastewater)	0	0	1,968,285	0	0	0	0	0	0	0
10-330-24700 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-330-24701 - PPCP Recommendations Follow-up	0	0	2,084,755	0	0	0	0	0	0	0
10-330-24702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	300,000	0	0	0	0	0	0	0
10-330-24706 - Private Side Disconnection (SWAP) Program	0	0	84,897	0	0	0	0	0	0	0
10-330-24708 - Southworth Street Infrastructure Renewals (Wastewater)	0	0	252,875	0	0	0	0	0	0	0
10-330-24709 - Niagara Street Infrastructure Renewals Construction (Wastewater)	0	0	180,455	0	0	0	0	0	0	0
10-330-24722 - Sanitary Sewer Model Update	0	0	50,000	0	0	0	0	0	0	0
10-330-24730 - CNTRCT-CCTV SWR	0	0	150,000	0	0	0	0	0	0	0
10-330-24741 - Lyons Avenue Infrastructure Renewals Construction (Wastewater)	0	0	955,180	0	0	0	0	0	0	0
10-330-24744 - Broadway Area Infrastructure Renewals Phase III (Wastewater)	0	0	1,841,085	0	0	0	0	0	0	0
10-330-25302 - Fleet Replacements Sanitary Eng.	0	0	0	44,000	0	0	0	0	0	0
10-330-25353 - David St. MSP Recommendations Follow-up (Wastewater)	0	0	0	877,500	0	0	0	0	0	0

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10-330-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Wastewater)	0	0	0	1,910,150	0	0	0	0	0	0	0
10-330-25700 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0	0
10-330-25701 - PPCP Recommendations Follow-up	0	0	0	200,000	0	0	0	0	0	0	0
10-330-25702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	300,000	0	0	0	0	0	0	0
10-330-25706 - Private Side Disconnection (SWAP) Program	0	0	0	86,595	0	0	0	0	0	0	0
10-330-25707 - Sanitary/Storm Sewer Lining (and Spot Repairs)	0	0	0	512,500	0	0	0	0	0	0	0
10-330-25712 - PPCP Update	0	0	0	200,000	0	0	0	0	0	0	0
10-330-25722 - Sanitary Sewer Model Update	0	0	0	50,000	0	0	0	0	0	0	0
10-330-25730 - CNTRCT-CCTV SWR	0	0	0	150,000	0	0	0	0	0	0	0
10-330-25744 - Broadway Area Infrastructure Renewals Phase IV (Wastewater)	0	0	0	1,022,895	0	0	0	0	0	0	0
10-330-25799 - 2025 Infrastructure Renewals (Wastewater)	0	0	0	500,000	0	0	0	0	0	0	0
10-330-26302 - Fleet Replacements Sanitary Eng.	0	0	0	0	336,000	0	0	0	0	0	0
10-330-26353 - David St. MSP Recommendations Follow-up (Wastewater)	0	0	0	0	859,500	0	0	0	0	0	0
10-330-26700 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0	0
10-330-26701 - PPCP Recommendations Follow-up	0	0	0	0	1,945,125	0	0	0	0	0	0
10-330-26702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	300,000	0	0	0	0	0	0
10-330-26706 - Private Side Disconnection (SWAP) Program	0	0	0	0	88,326	0	0	0	0	0	0
10-330-26722 - Sanitary Sewer Model Update	0	0	0	0	50,000	0	0	0	0	0	0
10-330-26730 - CNTRCT-CCTV SWR	0	0	0	0	150,000	0	0	0	0	0	0
10-330-26799 - 2026 Infrastructure Renewals (Wastewater)	0	0	0	0	1,500,000	0	0	0	0	0	0
10-330-27302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	330,000	0	0	0	0	0
10-330-27353 - David St. MSP Recommendations Follow-up (Wastewater)	0	0	0	0	0	774,000	0	0	0	0	0
10-330-27700 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0	0
10-330-27701 - PPCP Recommendations Follow-up	0	0	0	0	0	775,000	0	0	0	0	0
10-330-27702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	300,000	0	0	0	0	0
10-330-27706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	90,093	0	0	0	0	0
10-330-27707 - Sanitary/Storm Sewer Lining (and Spot Repairs)	0	0	0	0	0	512,500	0	0	0	0	0
10-330-27722 - Sanitary Sewer Model Update	0	0	0	0	0	50,000	0	0	0	0	0
10-330-27730 - CNTRCT-CCTV SWR	0	0	0	0	0	150,000	0	0	0	0	0
10-330-27799 - 2027 Infrastructure Renewals (Wastewater)	0	0	0	0	0	1,500,000	0	0	0	0	0
10-330-28150 - Asset Management Plan Update	0	0	0	0	0	0	10,000	0	0	0	0
10-330-28302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	736,000	0	0	0	0
10-330-28700 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0	0
10-330-28701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	7,108,400	0	0	0	0
10-330-28702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	300,000	0	0	0	0
10-330-28706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	91,895	0	0	0	0
10-330-28722 - Sanitary Sewer Model Update	0	0	0	0	0	0	50,000	0	0	0	0
10-330-28730 - CNTRCT-CCTV SWR	0	0	0	0	0	0	150,000	0	0	0	0
10-330-28799 - 2028 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	1,500,000	0	0	0	0
10-330-29302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	0	39,000	0	0	0
10-330-29700 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0	0
10-330-29701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	0	4,432,000	0	0	0
10-330-29702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	300,000	0	0	0
10-330-29706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	0	93,733	0	0	0
10-330-29707 - Sanitary/Storm Sewer Lining (and Spot Repairs)	0	0	0	0	0	0	0	512,500	0	0	0
10-330-29722 - Sanitary Sewer Model Update	0	0	0	0	0	0	0	50,000	0	0	0
10-330-29730 - CNTRCT-CCTV SWR	0	0	0	0	0	0	0	150,000	0	0	0
10-330-29799 - 2029 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	0	1,500,000	0	0	0
10-330-30302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	0	0	79,000	0	0
10-330-30700 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0	0
10-330-30701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	0	0	4,379,000	0	0
10-330-30702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	0	300,000	0	0
10-330-30706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	0	0	95,607	0	0

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10-330-30712 - PPCP Update	0	0	0	0	0	0	0	0	200,000	0
10-330-30722 - Sanitary Sewer Model Update	0	0	0	0	0	0	0	0	50,000	0
10-330-30730 - CNTRCT-CCTV SWR	0	0	0	0	0	0	0	0	150,000	0
10-330-30799 - 2030 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	0	0	1,500,000	0
10-330-31302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	0	0	0	89,000
10-330-31700 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-330-31701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	0	0	0	4,239,225
10-330-31702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	0	0	300,000
10-330-31706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	0	0	0	95,607
10-330-31707 - Sanitary/Storm Sewer Lining (and Spot Repairs)	0	0	0	0	0	0	0	0	0	512,500
10-330-31722 - Sanitary Sewer Model Update	0	0	0	0	0	0	0	0	0	50,000
10-330-31730 - CNTRCT-CCTV SWR	0	0	0	0	0	0	0	0	0	150,000
10-330-31799 - 2031 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	0	0	0	1,500,000
Total: 330 - WASTEWATER	6,474,215	7,019,840	8,372,032	6,053,640	5,428,951	4,681,593	10,146,295	7,277,233	6,953,607	7,136,332
Total: 330 - SANITARY SEWERS	6,474,215	7,019,840	8,372,032	6,053,640	5,428,951	4,681,593	10,146,295	7,277,233	6,953,607	7,136,332
910 - WATERWORKS										
910 - WATERWORKS										
10-910-22150 - Asset Management Plan Update & Data Collection	40,000	0	0	0	0	0	0	0	0	0
10-910-22160 - Patterson Avenue Infrastructure Renewals (Water)	211,100	0	0	0	0	0	0	0	0	0
10-910-22301 - Fleet Replacements Water Eng.	157,280	0	0	0	0	0	0	0	0	0
10-910-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Water)	499,720	0	0	0	0	0	0	0	0	0
10-910-22743 - 2022 Infrastructure Renewals 1 (Water)	1,567,600	0	0	0	0	0	0	0	0	0
10-910-22751 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-910-22752 - Lead Service Replacement Program (Private Side)	25,000	0	0	0	0	0	0	0	0	0
10-910-22753 - 2022 Infrastructure Renewals 2 (Water)	821,300	0	0	0	0	0	0	0	0	0
10-910-22754 - Kingsway Watermain Replacement	68,100	0	0	0	0	0	0	0	0	0
10-910-22755 - Water Model Updates	25,000	0	0	0	0	0	0	0	0	0
10-910-22757 - Pre-Approved Dain City Redundancy and Security of Water Supply (Water)	2,596,160	0	0	0	0	0	0	0	0	0
10-910-22765 - Alberta Street Infrastructure Renewals (Water)	390,000	0	0	0	0	0	0	0	0	0
10-910-23150 - Asset Management Plan Update (Level of Service)	0	20,000	0	0	0	0	0	0	0	0
10-910-23165 - West Main Area Phase II Construction (Water)	0	528,750	0	0	0	0	0	0	0	0
10-910-23301 - Fleet Replacements Water Eng.	0	261,000	0	0	0	0	0	0	0	0
10-910-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Water)	0	984,200	0	0	0	0	0	0	0	0
10-910-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Water)	0	765,000	0	0	0	0	0	0	0	0
10-910-23749 - 2022 Infrastructure Renewals 3 Construction (Water)	0	1,453,100	0	0	0	0	0	0	0	0
10-910-23751 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-910-23752 - Lead Service Replacement Program (Private Side)	0	25,000	0	0	0	0	0	0	0	0
10-910-23755 - Water Model Updates	0	25,000	0	0	0	0	0	0	0	0
10-910-23759 - Water Master Servicing Plan	0	25,000	0	0	0	0	0	0	0	0
10-910-24301 - Fleet Replacements Water Eng.	0	0	282,000	0	0	0	0	0	0	0
10-910-24353 - David St. MSP Recommendations Follow-up (Water)	0	0	176,250	0	0	0	0	0	0	0
10-910-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Water)	0	0	595,550	0	0	0	0	0	0	0
10-910-24708 - Southworth Street Infrastructure Renewals (Water)	0	0	247,500	0	0	0	0	0	0	0
10-910-24709 - Niagara Street Infrastructure Renewals Construction (Water)	0	0	127,500	0	0	0	0	0	0	0
10-910-24741 - Lyons Avenue Infrastructure Renewals Construction (Water)	0	0	611,250	0	0	0	0	0	0	0
10-910-24744 - Broadway Area Infrastructure Renewals Phase III (Water)	0	0	941,250	0	0	0	0	0	0	0
10-910-24751 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-910-24752 - Lead Service Replacement Program (Private Side)	0	0	25,000	0	0	0	0	0	0	0
10-910-24755 - Water Model Updates	0	0	25,000	0	0	0	0	0	0	0
10-910-25301 - Fleet Replacements Water Eng.	0	0	0	269,000	0	0	0	0	0	0
10-910-25353 - David St. MSP Recommendations Follow-up (Water)	0	0	0	731,250	0	0	0	0	0	0
10-910-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Water)	0	0	0	1,389,600	0	0	0	0	0	0
10-910-25744 - Broadway Area Infrastructure Renewals Phase IV (Water)	0	0	0	444,750	0	0	0	0	0	0

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10-910-25751 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-910-25752 - Lead Service Replacement Program (Private Side)	0	0	0	25,000	0	0	0	0	0	0
10-910-25755 - Water Model Updates	0	0	0	25,000	0	0	0	0	0	0
10-910-25799 - 2025 Infrastructure Renewals (Water)	0	0	0	600,000	0	0	0	0	0	0
10-910-26301 - Fleet Replacements Water Eng.	0	0	0	0	369,000	0	0	0	0	0
10-910-26353 - David St. MSP Recommendations Follow-up (Water)	0	0	0	0	716,250	0	0	0	0	0
10-910-26751 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0
10-910-26752 - Lead Service Replacement Program (Private Side)	0	0	0	0	25,000	0	0	0	0	0
10-910-26755 - Water Model Updates	0	0	0	0	25,000	0	0	0	0	0
10-910-26799 - 2026 Infrastructure Renewals (Water)	0	0	0	0	1,600,000	0	0	0	0	0
10-910-27301 - Fleet Replacements Water Eng.	0	0	0	0	0	373,000	0	0	0	0
10-910-27353 - David St. MSP Recommendations Follow-up (Water)	0	0	0	0	0	645,000	0	0	0	0
10-910-27751 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-910-27752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	25,000	0	0	0	0
10-910-27755 - Water Model Updates	0	0	0	0	0	25,000	0	0	0	0
10-910-27799 - 2027 Infrastructure Renewals (Water)	0	0	0	0	0	1,600,000	0	0	0	0
10-910-28150 - Asset Management Plan Update	0	0	0	0	0	0	10,000	0	0	0
10-910-28301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	63,000	0	0	0
10-910-28751 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-910-28752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	25,000	0	0	0
10-910-28755 - Water Model Updates	0	0	0	0	0	0	25,000	0	0	0
10-910-28799 - 2028 Infrastructure Renewals (Water)	0	0	0	0	0	0	1,600,000	0	0	0
10-910-29301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	0	159,000	0	0
10-910-29751 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-910-29752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	0	25,000	0	0
10-910-29755 - Water Model Updates	0	0	0	0	0	0	0	25,000	0	0
10-910-29799 - 2029 Infrastructure Renewals (Water)	0	0	0	0	0	0	0	1,600,000	0	0
10-910-30301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	0	0	165,000	0
10-910-30751 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-910-30752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	0	0	25,000	0
10-910-30755 - Water Model Updates	0	0	0	0	0	0	0	0	25,000	0
10-910-30799 - 2030 Infrastructure Renewals (Water)	0	0	0	0	0	0	0	0	1,600,000	0
10-910-31301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	0	0	0	235,000
10-910-31751 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-910-31752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	0	0	0	25,000
10-910-31755 - Water Model Updates	0	0	0	0	0	0	0	0	0	25,000
10-910-31759 - Water Master Servicing Plan Update	0	0	0	0	0	0	0	0	0	15,000
10-910-31799 - 2031 Infrastructure Renewals (Water)	0	0	0	0	0	0	0	0	0	1,600,000
Total: 910 - WATERWORKS	6,601,260	4,287,050	3,231,300	3,684,600	2,935,250	2,868,000	1,923,000	2,009,000	2,015,000	2,100,000
Total: 910 - WATERWORKS	6,601,260	4,287,050	3,231,300	3,684,600	2,935,250	2,868,000	1,923,000	2,009,000	2,015,000	2,100,000
Total Expenses	13,075,475	11,306,890	11,603,332	9,738,240	8,364,201	7,549,593	12,069,295	9,286,233	8,968,607	9,236,332

**2022 -2031 CAPITAL PROJECTS FORECAST
DRAFT RATE SUPPORTED CAPITAL BUDGET
AS OF DECEMBER 9, 2021**

<u>FUNDING SOURCES</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>TOTAL</u>
Capital from Rate Budget (Note 1)	3,817,000	3,893,340	3,971,207	4,050,631	4,131,644	4,214,277	4,298,562	4,384,534	4,472,224	4,561,669	41,795,089
Debt @ 9% (Note 2)	4,586,860	5,832,962	4,463,272	3,342,961	2,651,969	1,754,728	6,190,145	3,321,111	2,915,795	3,094,075	38,153,877
Reserves	1,716,039	0	800,951	0	0	0	0	0	0	0	2,516,990
Partnerships/Cost Sharing	353,335	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,503,335
Development Charges	681,575	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,181,575
Grants-Federal /Provincial (Note 3)	1,540,666	0	787,314	764,060	0	0	0	0	0	0	3,092,040
Grants- CCBF (Note 4)	0	730,588	730,588	730,588	730,588	730,588	730,588	730,588	730,588	730,588	6,575,292
OCIF	380,000										
TOTAL	13,075,475	11,306,890	11,603,332	9,738,240	8,364,201	7,549,593	12,069,295	9,286,233	8,968,607	9,236,332	101,198,198
<u>CAPITAL SPENDING</u>											
Waterworks	6,601,260	4,287,050	3,231,300	3,684,600	2,935,250	2,868,000	1,923,000	2,009,000	2,015,000	2,100,000	31,654,460
Wastewater	6,474,215	7,019,840	8,372,032	6,053,640	5,428,951	4,681,593	10,146,295	7,277,233	6,953,607	7,136,332	69,543,738
TOTAL	13,075,475	11,306,890	11,603,332	9,738,240	8,364,201	7,549,593	12,069,295	9,286,233	8,968,607	9,236,332	101,198,198
EXCESS/(UNFUNDED)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0

Assumptions

- 1) Water & Wastewater Budget increases by 2% per year.
- 2) Debt Strategy determines that Water & Wastewater Debt Charges are maxed at 9% of total Water & Wastewater Operating Budget
- 3) Federal Grants include Disaster Mitigation Adaptation Fund (DAMF) and Investing in Canada Infrastructure program (ICIP).
- 4) CCBF: Canada Community Building Fund*- formally known as Federal Gas Tax fund, allocation : portion allocated to tax supported budget.